

MEMO

Finance Department



DATE: May 26, 2016

TO: Honorable Mayor and Council

VIA: Maria Kachadoorian, Deputy City Manager/Chief Financial Officer *MK*

FROM: David Bilby, Director of Finance/Treasurer *DB*

SUBJECT: City Council Budget for Fiscal Year 2016-17

Staff submitted the Fiscal Year 2016-17 Proposed Budget document to the City Council on May 19, 2016. As required by the City Charter, the City Manager's proposed budget was submitted to the City Council at least thirty-five days before the beginning of the fiscal year.

This report summarizes the City Manager's proposed budget for fiscal year 2016-17 as amended to reflect recommended changes that were included in a memo to City Council dated May 20, 2016. These changes were presented by staff at the May 24th City Council meeting. The City Council took action at this meeting to accept the City Manager's proposed budget as the City Council proposed budget.

The budget summarized below represents the proposed City Council budget for fiscal year 2016-17. Per the City Charter, the City Council proposed budget is to be made available for public review at least 10 days in advance of the adoption of the budget. This memo serves as an addendum to the Fiscal Year 2016-17 Proposed Budget document - together these documents represent the City Council fiscal year 2016-17 proposed budget.

The proposed budget for fiscal year 2016-17 has been updated to reflect the following changes:

Summary of General Fund Changes

Description	Revenues	Expenditures	Net Impact
Transfer of SWBAMLA Positions from the Police Grants Fund	\$ 199,083	\$ 192,185	\$ 6,898
Worker's Comp Adjustments	\$ -	\$ (52)	\$ 52
Fire ALS Adjustment	\$ 36,414	\$ (44,178)	\$ 80,592
HR Hourly Funding	\$ -	\$ 12,117	\$ (12,117)
Reduce PFDIF loan repayment to the General Fund	\$ (75,425)	\$ -	\$ (75,425)
Updated General Fund	\$ 160,072	\$ 160,072	\$ -

General Fund: The preceding table summarizes the updates to the General Fund. As noted on the table, these changes increase total appropriations by \$160,072 but the General Fund remains balanced. The largest change reflects the transfer of 1.0 Police Lieutenant and 1.0 Police Agent from the Police Grants Fund to the Police Department (General Fund) due to the conclusion of the Southwest Border Anti-Money Laundering Alliance (SWBAMLA) grant funding.

Summary of Other Fund Changes

Description	Revenues	Expenditures	Net Impact
DSF - Associate Engineer to Senior Engineer	\$ -	\$ 16,640	\$ (16,640)
CDBG - Holiday Estates Park Improvements CIP	\$ -	\$ 83,640	\$ (83,640)
HOME - Reduction of Capital expenses	\$ -	\$ (5,000)	\$ 5,000
ALS - ALS Program Adjustments	\$ -	\$ 1,451	\$ (1,451)
Public Liability Fund - Reductions due to available balance	\$ -	\$ (713,439)	\$ 713,439
Federal Grants - Supplies and Services to Capital (\$118,550)	\$ -	\$ -	\$ -
Central Garage - Fleet Maintenance Supplies and Services	\$ -	\$ 23,984	\$ (23,984)
Police Grants Fund - Conclusion of SWBAMLA Grant Funding	\$ (588,021)	\$ (597,383)	\$ 9,362
Sewer Service Revenue - Replacement Vehicles/Equipment	\$ -	\$ 1,322,200	\$ (1,322,200)
Open Space/Community Facilities District Adjustments	\$ (765,101)	\$ (765,101)	\$ -
Various - Loan Adjustments	\$ (2,020,425)	\$ (2,270,850)	\$ 250,425
Various - Worker's Comp Adjustments	\$ 26,838	\$ 18,279	\$ 8,559
Updated Other Funds	\$ (3,346,709)	\$ (2,885,579)	\$ (461,130)

Other Funds: Collectively the above summarized changes result in a net decrease of \$461,130 to the Other Funds. The largest change is related to various inter-fund loan adjustments. These adjustments are being requested in various funds to better reflect anticipated revenue activity as well as expenditures related to the repayment of inter-fund loans. The funds affected include: (a) PFDIF – Civic Center Fund; (b) Western Park Acquisition and Development (Western PAD); (c) Park Acquisition and Development (PAD); (d) Salt Creek Sewer Basin DIF; (e) Trunk Sewer Capital Reserve; and (f) the Long Term-Advances Debt Service Fund – City Fund. The largest net impact change occurs in the Sewer Service Revenue Fund which is adding funding for the purchase and outfitting of vehicles and equipment.

The following table summarizes the total impact of these modifications on the All Funds budget.

Summary of the Amended City Manager's Fiscal Year 2016-17 Proposed Budget

DESCRIPTION	REVENUES	EXPENDITURES	NET IMPACT
General Fund as Proposed in May 19 Budget Document	\$ 146,301,258	\$ 146,301,258	\$ -
General Fund Adjustments	\$ 160,072	\$ 160,072	\$ -
Updated General Fund	\$ 146,461,330	\$ 146,461,330	\$ -
Other Funds as Proposed in May 19 Budget Document	\$ 139,407,262	\$ 148,617,112	\$ (9,209,850)
Adjustments to Other Funds	\$ (3,346,709)	\$ (2,885,579)	\$ (461,130)
Updated Other Funds	\$ 136,060,553	\$ 145,731,533	\$ (9,670,980)
Updated All Funds - Appropriations for FY2017	\$ 282,521,883	\$ 292,192,863	\$ (9,670,980)
Use of Reserves (Excludes General Fund)	\$ 9,670,980	\$ -	\$ 9,670,980
TOTAL ALL FUNDS	\$ 292,192,863	\$ 292,192,863	\$ -

Note: The use of reserves for Other Funds reflects revenues collected in prior years for expenses like capital improvement projects and debt service.

Next Steps

Council will consider the adoption of the fiscal year 2016-17 budget at the meeting on June 7, 2016. Prior to the adoption of the budget, the City Council will hold a public hearing in order to give the public an additional opportunity to participate in the budget process. In compliance with the City Charter, a notice of this meeting will be published in the local newspaper at least ten days prior to the public hearing. The City Council may propose additional budget modifications after considering testimony at the public hearing.

The above changes to the fiscal year 2016-17 proposed budget are detailed in the following attachments:

Attachment A: Expenditures by fund, department and category

Attachment B: Revenues by fund, account and fiscal year

Attachment C: Staffing by department, classification and fund

PROPOSED EXPENDITURES BY DEPARTMENT / CATEGORY

Fiscal Year 2016-17

DEPT / FUND	PERSONNEL SERVICES	SUPPLIES & SERVICES	UTILITIES	OTHER EXPENSES	OPERATING CAPITAL	TRANSFERS OUT	CIP PROJECTS	NON-CIP PROJECTS	TOTAL FY 2016-17
01100 City Council	1,452,994	108,479	1,245		3,190				1,565,908
02000 Boards and Commissions	103	10,076							10,179
03000 City Clerk	837,799	212,116	655		4,948				1,050,570
04000 City Attorney	2,573,437	400,557	1,768		3,416				2,980,710
05000 Administration	1,913,015	109,688	792		87,890				2,026,911
06000 Information Technology Svcs	2,499,630	1,323,821	40,902		8,920				3,952,243
07000 Human Resources	2,264,103	417,570	1,388		15,499				2,691,981
08000 Finance	3,470,640	172,001	2,107		167,500	5,545,081	39,951		3,660,247
09000 Non-Departmental	209,800	1,678,828	9,167		6,282				8,935,380
10000 Animal Care Facility	2,414,264	499,215	53,131	4,500	1,520				2,977,392
11000 Economic Development	1,794,610	152,310	2,378		500				1,950,818
12000 Planning and Building Services	2,465,237	191,959	2,263	12,000					2,671,959
14000 Police	46,526,840	2,818,864	535,042	123,243					50,003,989
15000 Fire	24,780,677	2,257,550	228,188		150,000	62,326			27,478,741
16000 Public Works	18,897,992	2,948,488	3,885,161	128,000	15,171	391,900		18,700	26,285,412
17000 Recreation	3,173,054	605,457	396,345	123,657	12,692				4,311,205
18000 Library	3,349,253	206,983	351,050	400					3,907,686
100 GENERAL FUND TOTAL	118,623,447	14,113,962	5,511,582	559,300	1,595,081	5,999,307	39,951	18,700	146,461,330
221 Gas Tax						4,259,428	1,300,000		5,559,428
225 Traffic Signal				15,000			495,010		510,010
227 Transp Sales Tax Fund							8,072,131		8,072,131
234 Advanced Life Support Program	208,634	178,317			193,469	972,453			1,552,873
235 Legislative Counsel Fund		5,000				41,050			46,050
241 Parking Meter		260,300							441,248
245 Traffic Safety		38,500	12,448	168,500		399,140			437,640
251 Supp Law Enforcement Serv Fund	472,379	75,000			112,400	36,645			696,424
252 Police Dept Grants Fund	5,399,972	358,535		192,626	134,919				6,086,052
253 Inmate Welfare Fund		60,000							60,000
254 Local Law Enforc blk Grant Pro	94,812								94,812
256 Asset Seizure		274,017			342,400				616,417
267 McCandliss memorial Cult Arts		400		1,200					1,600
223 TUT Common Fund		466,500			7,326				473,826
269 Other Grants Fund	45,000	5,000		50,000					100,000
270 Mobilehome Admin fee fund		28,000		63,000					91,000

PROPOSED EXPENDITURES BY DEPARTMENT / CATEGORY

Fiscal Year 2016-17

DEPT / FUND	PERSONNEL SERVICES	SUPPLIES & SERVICES	UTILITIES	OTHER EXPENSES	OPERATING CAPITAL	TRANSFERS OUT	CIP PROJECTS	NON-CIP PROJECTS	TOTAL FY 2016-17
368	Open Space District #15	20,779	6,375						27,154
369	Open Space District #17 Fund	18,906							18,906
371	Open Space District #18 Fund	75,404	65,985	27,103					168,492
372	Open Space District #20 Fund	887,866	371,664	194,226					1,453,756
373	Open Space District #23 Fund	31,632	9,815	8,519					49,966
374	Open Space District #24 Fund	25,801	14,115						39,916
375	Open Space District #26	9,487	3,275						12,762
376	Open Space District #31 Fund	73,840	51,708	35,066					160,614
378	CFD 07M Improvement Areas	367,714	128,216	157,632					653,562
379	CFD 08M Village 6	469,095	288,490	198,903					956,488
380	CFD 09M OR Vlg II Brookfld She	600,455	200,083	160,619					961,157
382	CFD 99-2 Otay Ranch Vlg 1 West	442,673	199,075	110,588					752,336
386	Otay Ranch Preserve	599,500		55,000					654,500
387	CFD 98-3 Sunbow 2	545,831	200,924	125,314					872,069
388	Community Facility Dst 97-1 OR	1,522,899	457,475	324,078					2,304,452
389	Otay Ranch Village 1,2,6,7,12	6,528	5,220	2,343					14,091
391	Central Garage Fund	1,092,719	2,373,763	400					3,639,454
393	Technology Replacement	127,349							127,349
398	Workers Compensation	810,197		2,669,000					3,479,197
408	Development Services Fund	6,861,010	5,000	195,000	85,500	1,796,648			9,505,143
413	Trunk Sewer Capital Reserve			225,000			1,650,000		1,875,000
414	Sewer Service Revenue	4,651,397	315	60,000	1,340,200	3,141,270	25,000		31,931,870
428	Sewer Facility Replacement					150,000			150,000
432	Poggi Cyn Sewer Basin DIF			10,000					10,000
433	Salt Creek Sewer Basin DIF			25,000		125,000	50,000		200,000
442	CDBG Section 108 Loan			759,900					759,900
451	Long-term Advances DSF - City					2,964,162			2,964,162
452	Equipment Lease			641,500					641,500
453	Energy Conservation Loans			642,000					642,000
473	2006 COP Civ Ctr Proj Ph 2	5,005		389,100					394,105
474	2010 COP Refinance	5,000		2,495,000					2,500,000
475	2014 Refunding COP	5,000		3,615,000					3,620,000
476	2015 Refunding COP	5,000		2,918,030					2,923,030
507	Otay Vly Rd AD 90-2 Impvnt Fund	2,500							2,500
542	Tele Cyn Drainage Plan Dif Fun			10,000					10,000
571	PFDIF General Administration	55,300		300,000					355,300

PROPOSED EXPENDITURES BY DEPARTMENT / CATEGORY

Fiscal Year 2016-17

DEPT / FUND	PERSONNEL SERVICES	SUPPLIES & SERVICES	UTILITIES	OTHER EXPENSES	OPERATING CAPITAL	TRANSFERS OUT	CIP PROJECTS	NON-CIP PROJECTS	TOTAL FY 2016-17
572						4,221,480			4,221,480
573						1,605,470			1,605,470
574						847,641			847,641
576						1,045,000			1,045,000
587				30,000					30,000
588				30,000					30,000
718				30,000					30,000
591				350,000			2,036,102		2,386,102
593				50,000					50,000
663				1,014,000					1,019,000
664		5,000		987,000					992,000
665		5,000		1,525,000					1,530,000
692				350,000		963,931			1,313,931
715		50,000		25,000					75,000
716				25,000		450,000			475,000
717						666,415			666,415
723									65,000
736							6,637,647		6,637,647
GRAND TOTAL ALL FUNDS	139,441,396	53,912,947	8,619,269	28,456,664	4,379,497	35,522,153	20,789,481	1,071,456	292,192,863

SCHEDULE OF REVENUES

FUND/ACCOUNT	FY 2012-13 ACTUAL	FY 2013-14 ACTUAL	FY 2014-15 ACTUAL	FY 2015-16 ADOPTED	FY 2016-17 ESTIMATED
100 GENERAL FUND					
<u>Property Taxes</u>					
3000 Property Tax	27,876,534	27,451,232	28,616,729	29,896,924	31,174,827
TOTAL	\$27,876,534	\$27,451,232	\$28,616,729	\$29,896,924	\$31,174,827
<u>Other Local Taxes</u>					
3010 Sales Tax	29,411,901	29,985,219	31,257,515	31,830,591	33,182,552
3020 Franchise Fees	9,266,768	8,845,067	10,831,671	11,426,283	11,795,951
3030 Utility Taxes	4,428,794	17,525,294	6,364,691	6,500,000	6,379,964
3040 Business License Tax	1,260,622	1,328,554	1,407,145	1,429,643	1,424,643
3050 Transient Occupancy Tax	2,471,252	2,632,774	3,136,847	2,890,853	3,654,779
3070 Real Property Transfer Tax	1,125,252	949,603	1,013,526	832,822	1,023,661
TOTAL	\$47,964,589	\$61,266,511	\$54,011,395	\$54,910,192	\$57,461,550
<u>Licenses and Permits</u>					
3100 Licenses	143,871	150,879	134,042	132,600	132,600
3120 Dev / Improvement Permits	275,133	267,938	251,375	209,317	266,455
3140 Regulatory Permits	976,515	896,628	896,239	967,530	922,030
TOTAL	\$1,395,519	\$1,315,445	\$1,281,656	\$1,309,447	\$1,321,085
<u>Fines, Forfeitures, Penalties</u>					
3200 Community Appearance Penalties	368,357	494,211	781,454	420,700	420,700
3210 Law Enforcement Penalties	245,808	99,627	457,077	300,100	232,000
3240 Parking Penalties	213,162	279,084	273,220	250,000	250,000
3250 Other Penalties	175,620	136,814	126,500	163,000	118,000
TOTAL	\$1,002,947	\$1,009,736	\$1,638,251	\$1,133,800	\$1,020,700
<u>Use of Money & Property</u>					
3300 Investment Earnings	143,601	356,840	317,745	300,364	200,000
3310 Sale of Real Property	0	0	161,240	0	0
3320 Sale of Personal Property	26,866	58,043	78,501	17,509	8,000
3330 Rental/Lease of Equipment	49,262	52,449	51,548	63,347	58,772
3350 Rental/Lease of Land and Space	957,564	963,843	1,044,271	1,071,291	1,091,397
3370 Rental/Lease of Buildings	1,024,197	1,091,740	1,178,734	1,224,295	1,373,432
TOTAL	\$2,201,490	\$2,522,915	\$2,832,039	\$2,676,806	\$2,731,601

SCHEDULE OF REVENUES

FUND/ACCOUNT	FY 2012-13 ACTUAL	FY 2013-14 ACTUAL	FY 2014-15 ACTUAL	FY 2015-16 ADOPTED	FY 2016-17 ESTIMATED
Revenue from Other Agencies					
3400 State Grants	667,263	567,615	597,219	652,000	568,826
3440 State Tax Sharing	231,546	226,938	225,986	243,309	228,246
3460 Motor Vehicle License Fees	16,253,826	16,773,957	17,884,321	18,597,204	19,692,436
3480 State Reimbursements	4,331	51,284	6,408	300,408	7,233
3500 Federal Grants	641,161	486,626	458,484	885,824	544,603
3580 Federal Reimbursements	66,936	16,804	37,177	42,000	42,000
3600 Other Agency Grants	793,595	6,845	5,500	2,000	2,000
3690 Other Agency Revenue	669,407	1,348,040	828,326	664,000	664,000
TOTAL	\$19,328,065	\$19,478,109	\$20,043,421	\$21,386,745	\$21,749,344
Charges for Services					
3700 Zoning Fees	1,080,516	1,449,571	1,213,086	1,213,064	875,564
3720 Document Fees	111,791	87,522	136,164	133,337	207,237
3730 Plan Checking Fees	10,973	6,790	3,696	12,000	0
3740 Inspection Fees	594,411	366,158	454,851	322,580	334,580
3770 Other Dev Fees	205	9,886	600	0	0
3800 Animal Shelter Contracts	1,716,857	1,667,067	1,560,827	1,686,600	1,310,904
3830 Services to the Port District	943,530	957,682	973,964	986,625	1,010,304
3900 Recreation Program Fees	922,828	868,164	879,535	938,940	947,502
3950 Class Admission Fees	424,640	403,218	427,894	407,780	443,941
3970 Referral Fees	311,153	164,768	246,068	188,000	188,000
4200 Staff Services Reimbursements	1,896,995	1,684,748	1,739,327	1,491,750	1,494,250
4300 Fees for Other Services	343,609	276,190	259,655	320,500	267,000
TOTAL	\$8,357,508	\$7,941,764	\$7,895,667	\$7,701,176	\$7,079,282
Other Revenue					
4410 DIF Reimbursements	361,512	426,705	150,459	269,808	177,721
4420 Transit Reimbursements	283,196	292,419	189,951	0	0
4430 Redev Agency Reimbursements	630	4,468	5,397	0	1,800
4440 Open Space/Assess Dist Reimb	2,095,461	1,884,161	2,055,227	2,049,410	2,084,087
4450 CIP Reimbursements	3,921,563	4,273,692	4,758,399	4,097,905	4,544,009
4460 CDBG/Home Reimbursements	709,814	443,524	62,970	68,100	60,100
4480 Other City Funds Reimbursement	3,360,321	2,874,051	4,290,278	3,342,614	2,923,829
4600 Assessments	0	0	0	0	30,000
4700 Collection Charges	368,520	61,864	74,928	80,000	80,000

SCHEDULE OF REVENUES

FUND/ACCOUNT	FY 2012-13 ACTUAL	FY 2013-14 ACTUAL	FY 2014-15 ACTUAL	FY 2015-16 ADOPTED	FY 2016-17 ESTIMATED
4800 Sale of Goods	1,718	4,643	3,781	250	2,650
4900 Other Revenue	1,920,944	1,010,207	2,176,178	860,720	2,081,574
TOTAL	\$13,023,679	\$11,275,734	\$13,767,568	\$10,768,807	\$11,985,770
<u>Transfers In</u>					
5000 Transfers In	9,661,447	10,097,493	10,550,802	10,022,271	11,937,171
TOTAL	\$9,661,447	\$10,097,493	\$10,550,802	\$10,022,271	\$11,937,171
TOTAL - 100 GENERAL FUND	\$130,811,778	\$142,358,939	\$140,637,528	\$139,806,169	\$146,461,330
220 TRANSPORTATION FUNDS					
3010 Sales Tax	6,196,036	898,172	11,489,633	5,886,000	8,239,131
3300 Investment Earnings	(36,887)	76,338	59,901	0	0
3400 State Grants	0	4,319,400	0	0	0
3440 State Tax Sharing	5,666,602	7,890,623	6,483,721	5,514,157	5,258,582
3600 Other Agency Grants	1,582,504	294,165	358,787	128,343	47,969
3770 Other Dev Fees	240,397	207,016	279,738	200,000	200,000
4440 Open Space/Assess Dist Reimb	3,679	1,778	1,455	0	0
4450 CIP Reimbursements	24,945	24,085	126,426	0	0
4480 Other City Funds Reimbursement	2,068	330,081	384,446	0	0
5000 Transfers In	0	19,999	29,814	0	0
TOTAL - 220 TRANSPORTATION FUNDS	\$13,679,344	\$14,061,657	\$19,213,921	\$11,728,500	\$13,745,682
230 DEVELOPER DEPOSITS					
3300 Investment Earnings	17,745	16,914	19,324	0	0
3760 Other Dev Fees	7,720,822	8,022,857	8,378,324	0	0
TOTAL - 230 DEVELOPER DEPOSITS	\$7,738,567	\$8,039,771	\$8,397,648	\$0	\$0
234 ADVANCED LIFE SUPPORT					
3690 Other Agency Revenue	214,000	1,316,182	1,534,430	1,475,907	1,552,873
TOTAL - 234 ADVANCED LIFE SUPPORT	\$214,000	\$1,316,182	\$1,534,430	\$1,475,907	\$1,552,873
235 LEGISLATIVE COUNSEL FUND					
5000 Transfers In	80,000	0	0	0	0

SCHEDULE OF REVENUES

FUND/ACCOUNT	FY 2012-13 ACTUAL	FY 2013-14 ACTUAL	FY 2014-15 ACTUAL	FY 2015-16 ADOPTED	FY 2016-17 ESTIMATED
	\$80,000	\$0	\$0	\$0	\$0
TOTAL - 235 LEGISLATIVE COUNSEL FUND					
240 PARKING					
3160 Other Permits	42,489	39,897	40,598	35,000	35,000
3240 Parking Penalties	209,862	232,857	173,565	200,000	200,000
3300 Investment Earnings	(4,433)	12,518	7,372	0	0
3350 Rental/Lease of Land and Space	353,896	379,690	375,405	350,000	350,000
4900 Other Revenue	0	2,001	6	0	0
TOTAL - 240 PARKING	\$601,814	\$666,963	\$596,946	\$585,000	\$585,000
250 PUBLIC SAFETY					
3210 Law Enforcement Penalties	426,373	427,460	441,515	437,640	437,640
3300 Investment Earnings	(5,281)	10,352	8,428	0	0
3320 Sale of Personal Property	0	0	1,030	0	0
3350 Rental/Lease of Land and Space	11,232	12,173	9,379	20,000	20,000
3400 State Grants	353,753	383,103	923,169	401,014	401,014
3500 Federal Grants	3,900,989	4,302,468	4,952,526	4,996,087	5,972,324
3600 Other Agency Grants	741,765	869,705	832,729	425,032	0
3690 Other Agency Revenue	7,757	170,476	260,823	194,272	162,600
4200 Staff Services Reimbursements	52,975	144,800	134,120	123,046	134,710
4480 Other City Funds Reimbursement	0	0	1,023	0	0
4800 Sale of Goods	2,920	1,868	38,819	10,000	10,000
4900 Other Revenue	13,026	36,221	21,862	50,000	20,000
5000 Transfers In	115,522	42,753	51,226	228,124	86,021
TOTAL - 250 PUBLIC SAFETY	\$5,621,031	\$6,401,379	\$7,676,649	\$6,885,215	\$7,244,309
260 LIBRARY/CULTURAL ARTS FUNDS					
3300 Investment Earnings	(1,254)	1,820	392	0	0
5000 Transfers In	59,545	0	0	0	0
TOTAL - 260 LIBRARY/CULTURAL ARTS FUNDS	\$58,291	\$1,820	\$392	\$0	\$0
270 SUNDRY GRANTS & MISC					
3300 Investment Earnings	(187)	21,077	21,685	0	0
3400 State Grants	514,588	157,945	2,776,762	60,000	60,000

SCHEDULE OF REVENUES

FUND/ACCOUNT	FY 2012-13 ACTUAL	FY 2013-14 ACTUAL	FY 2014-15 ACTUAL	FY 2015-16 ADOPTED	FY 2016-17 ESTIMATED
3500 Federal Grants	1,446,120	1,531,268	1,367,569	1,254,484	996,821
3600 Other Agency Grants	314,264	14,737	26,858	26,858	50,000
4200 Staff Services Reimbursements	129,650	117,055	84,180	73,500	65,000
4480 Other City Funds Reimbursement	17,200	1,633	0	0	0
4900 Other Revenue	2,219,471	23,434	46,817	22,333	22,333
5000 Transfers In	52,226	8,060,513	51,615	62,326	112,326
TOTAL - 270 SUNDRY GRANTS & MISC	\$4,693,332	\$9,927,662	\$4,375,486	\$1,499,501	\$1,306,480
280 CONSERVATION					
3300 Investment Earnings	(7,528)	16,680	9,672	0	0
3400 State Grants	240,962	174,843	661,008	987,385	336,091
3500 Federal Grants	20,539	0	0	0	0
3600 Other Agency Grants	1,341,043	1,050,492	796,133	1,675,694	1,783,185
3700 Zoning Fees	0	128	0	0	0
4200 Staff Services Reimbursements	3,290	1,830	1,610	0	0
4300 Fees for Other Services	1,068,434	1,102,615	1,086,836	1,262,279	1,262,279
4480 Other City Funds Reimbursement	306,839	232,231	141,585	110,000	139,726
4900 Other Revenue	0	2,121,500	0	0	0
5000 Transfers In	13,374	0	0	0	0
TOTAL - 280 CONSERVATION	\$2,986,953	\$4,700,319	\$2,696,844	\$4,035,358	\$3,521,281
301 STORM DRAIN REVENUE FUND					
3120 Dev / Improvement Permits	(1,180)	0	0	23,750	23,750
3230 Environmental Fines Penalties	600	(4,341)	24,431	5,000	5,000
3300 Investment Earnings	(961)	1,850	(833)	0	0
4020 Storm Drain Fees	587,887	600,025	624,232	555,500	555,500
4700 Collection Charges	0	0	290	0	0
TOTAL - 301 STORM DRAIN REVENUE FUND	\$586,346	\$597,534	\$648,120	\$584,250	\$584,250
310 HOUSING PROGRAM FUND					
3300 Investment Earnings	(5,868)	5,355	15,940	0	0
3700 Zoning Fees	25,215	18,349	7,458	0	0
3760 Other Dev Fees	0	372,660	0	0	0
4200 Staff Services Reimbursements	93,568	1,000	1,000	0	0

SCHEDULE OF REVENUES

FUND/ACCOUNT	FY 2012-13 ACTUAL	FY 2013-14 ACTUAL	FY 2014-15 ACTUAL	FY 2015-16 ADOPTED	FY 2016-17 ESTIMATED
4300 Fees for Other Services	111,730	230,781	113,335	100,000	100,000
4430 Redev Agency Reimbursements	83,238	160,044	201,438	161,669	326,058
4460 CDBG/Home Reimbursements	281,346	405,254	443,175	513,220	455,613
4480 Other City Funds Reimbursement	46,365	56,421	44,602	75,000	93,000
4900 Other Revenue	45,556	100,008	26,722	0	0
5000 Transfers In	97,000	0	0	0	0
TOTAL - 310 HOUSING PROGRAM FUND	\$778,150	\$1,349,872	\$853,670	\$849,889	\$974,671
316 PUBLIC EDUCATIONAL & GOVT. FEE					
3020 Franchise Fees	627,766	654,842	679,354	600,000	600,000
3300 Investment Earnings	(675)	4,924	4,141	0	0
TOTAL - 316 PUBLIC EDUCATIONAL & GOVT. FEE	\$627,091	\$659,766	\$683,495	\$600,000	\$600,000
318 REDV OBLIGATION RETIREMENT					
3000 Property Tax	4,456,770	6,144,146	6,179,288	6,407,939	4,967,149
3300 Investment Earnings	(23,899)	10,640	15,778	0	0
4480 Other City Funds Reimbursement	322	0	0	0	0
5000 Transfers In	641,835	0	0	0	0
TOTAL - 318 REDV OBLIGATION RETIREMENT	\$5,075,028	\$6,154,786	\$6,195,066	\$6,407,939	\$4,967,149
319 HOUSING - SA					
3300 Investment Earnings	653,730	423,627	749,380	0	0
3310 Sale of Real Property	0	56,612	0	0	0
3350 Rental/Lease of Land and Space	17,232	14,944	13,954	15,000	15,000
3370 Rental/Lease of Buildings	0	0	21	0	0
4200 Staff Services Reimbursements	0	20,979	3,358	0	0
4420 Transit Reimbursements	0	2,192	0	0	0
4480 Other City Funds Reimbursement	400	0	0	0	0
4900 Other Revenue	90,052	103,872	199,741	0	0
5000 Transfers In	237,450	0	0	1,927,748	963,931
TOTAL - 319 HOUSING - SA	\$998,864	\$622,226	\$966,454	\$1,942,748	\$978,931

SCHEDULE OF REVENUES

FUND/ACCOUNT	FY 2012-13 ACTUAL	FY 2013-14 ACTUAL	FY 2014-15 ACTUAL	FY 2015-16 ADOPTED	FY 2016-17 ESTIMATED
320 COMM DEV BLOCK GRANTS FUND					
3300 Investment Earnings	40,950	12,067	31,114	0	0
3350 Rental/Lease of Land and Space	0	0	35,569	79,000	79,000
3500 Federal Grants	3,055,233	3,415,216	2,109,028	3,019,493	2,853,055
3720 Document Fees	30	0	0	0	0
4200 Staff Services Reimbursements	102	140	0	0	0
4460 CDBG/Home Reimbursements	14,114	0	0	0	0
4480 Other City Funds Reimbursement	7,227	441	0	0	0
4900 Other Revenue	183,843	55,269	103,714	0	0
5000 Transfers In	27,538	0	9,597	9,598	0
TOTAL - 320 COMM DEV BLOCK GRANTS FUND	\$3,329,037	\$3,483,133	\$2,289,022	\$3,108,091	\$2,932,055
341 PUBLIC LIABILITY TRUST					
4480 Other City Funds Reimbursement	0	304,810	0	0	0
5000 Transfers In	1,164,000	1,321,009	442,646	520,000	520,000
TOTAL - 341 PUBLIC LIABILITY TRUST	\$1,164,000	\$1,625,819	\$442,646	\$520,000	\$520,000
350 OPEN SPACE DISTRICT FUNDS					
3300 Investment Earnings	(82,226)	169,089	91,222	0	0
3350 Rental/Lease of Land and Space	0	57	0	0	0
4600 Assessments	12,142,259	9,203,769	8,682,473	12,759,483	11,994,382
4900 Other Revenue	0	834	0	0	0
TOTAL - 350 OPEN SPACE DISTRICT FUNDS	\$12,060,033	\$9,373,749	\$8,773,695	\$12,759,483	\$11,994,382
390 FLEET MANAGEMENT					
3300 Investment Earnings	(8,832)	13,613	6,106	0	0
3320 Sale of Personal Property	1,582	1,576	1,312	0	0
4200 Staff Services Reimbursements	26,203	55,542	91,950	35,000	35,000
4420 Transit Reimbursements	274,715	368,561	168,980	0	0
4480 Other City Funds Reimbursement	0	175	0	0	0
4900 Other Revenue	3,233,517	3,224,285	3,543,500	3,456,585	3,604,454
5000 Transfers In	404,000	0	82,000	330,000	0
TOTAL - 390 FLEET MANAGEMENT	\$3,931,185	\$3,663,752	\$3,893,848	\$3,821,585	\$3,639,454

SCHEDULE OF REVENUES

FUND/ACCOUNT	FY 2012-13 ACTUAL	FY 2013-14 ACTUAL	FY 2014-15 ACTUAL	FY 2015-16 ADOPTED	FY 2016-17 ESTIMATED
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393 TECHNOLOGY REPLACEMENT

5000	Transfers In	0	600,000	0	0
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TOTAL - 393 TECHNOLOGY REPLACEMENT

		\$0	\$600,000	\$0	\$0
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398 WORKERS COMPENSATION

4480	Other City Funds Reimbursement	6,757	2,318	0	25,000
4900	Other Revenue	2,903,074	2,106,790	2,631,734	3,494,714

TOTAL - 398 WORKERS COMPENSATION

		\$2,909,831	\$2,109,108	\$2,631,734	\$3,249,426
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400 TRANSIT FUNDS

3300	Investment Earnings	(4,223)	7,903	1,236	0
3320	Sale of Personal Property	0	0	24,377	0
3400	State Grants	3,095,626	3,800,358	2,531,799	0
4200	Staff Services Reimbursements	0	4,654	3,956	0
4300	Fees for Other Services	2,841,619	2,667,576	1,499,307	0
4480	Other City Funds Reimbursement	0	0	81,885	0
4900	Other Revenue	303,968	212,196	256,222	0
5000	Transfers In	0	23,701	0	0

TOTAL - 400 TRANSIT FUNDS

		\$6,236,990	\$6,716,388	\$4,398,782	\$0
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408 DEVELOPMENT SERVICES FUND

3780	Other State Revenue	6,796	7,845	7,226	7,000
3120	Dev / Improvement Permits	2,399,259	1,735,402	1,949,675	1,905,312
3700	Zoning Fees	2,477,356	2,312,855	2,041,237	3,030,577
3720	Document Fees	208	154	90	500
3730	Plan Checking Fees	939,330	1,360,370	1,143,633	2,504,755
3740	Inspection Fees	71,213	69,449	84,726	154,040
3770	Other Dev Fees	890	1,038	297	2,000
4200	Staff Services Reimbursements	13,062	32,493	0	0
4410	DIF Reimbursements	53,360	50,065	52,160	489,407
4440	Open Space/Assess Dist Reimb	19,066	2,170	9,901	175,000
4450	CIP Reimbursements	229,741	271,980	233,200	510,255
4460	CDBG/Home Reimbursements	15,818	1,123	0	0

SCHEDULE OF REVENUES

FUND/ACCOUNT	FY 2012-13 ACTUAL	FY 2013-14 ACTUAL	FY 2014-15 ACTUAL	FY 2015-16 ADOPTED	FY 2016-17 ESTIMATED
4480 Other City Funds Reimbursement	428,167	493,551	596,419	339,000	34,485
4900 Other Revenue	70	117	11,904	0	0
5000 Transfers In	439,238	628,181	448,687	526,614	841,959
TOTAL - 408 DEVELOPMENT SERVICES FUND	\$7,093,574	\$6,966,793	\$6,579,155	\$7,303,694	\$9,655,290

410 SEWER FUNDS

3120 Dev / Improvement Permits	40,500	11,120	28,520	40,000	40,000
3300 Investment Earnings	314,191	1,373,068	628,219	301,726	301,726
3700 Zoning Fees	4,811	21,976	15,365	18,500	18,500
4000 Sewer Fees	34,319,945	33,039,714	35,925,367	32,862,699	33,212,699
4040 Industrial Waste Fees	6,100	(2,525)	0	0	0
4100 Pump Station Fees	48,616	50,625	36,597	0	0
4200 Staff Services Reimbursements	3,448	4,550	726	0	0
4410 DIF Reimbursements	2,425	7,200	0	0	0
4440 Open Space/Assess Dist Reimb	25,962	58,818	33,475	0	0
4450 CIP Reimbursements	51,602	20,717	9,413	15,000	15,000
4480 Other City Funds Reimbursement	42,434	0	594	0	0
4600 Assessments	700	441	4,547	0	0
4700 Collection Charges	464,725	626,854	441,418	310,000	330,000
4900 Other Revenue	4,327	6,822,903	1,973,793	0	0
5000 Transfers In	3,578	565,495	3,368,250	1,279,047	485,000
TOTAL - 410 SEWER FUNDS	\$35,333,364	\$42,600,956	\$42,466,284	\$34,826,972	\$34,402,925

430 SEWER DIF FUNDS

3300 Investment Earnings	(48,615)	102,104	12,522	0	0
4350 Sewer / Drainage DIF	645,015	268,092	166,333	70,000	220,000
TOTAL - 430 SEWER DIF FUNDS	\$596,400	\$370,196	\$178,855	\$70,000	\$220,000

440 DEBT SERVICE - CITY FUNDS

3300 Investment Earnings	(679)	1,055	684	0	0
3600 Other Agency Grants	1,149	0	0	0	0
4480 Other City Funds Reimbursement	0	145,494	153,684	183,262	173,001
5000 Transfers In	2,164,114	2,741,033	3,498,135	4,928,498	4,797,769

SCHEDULE OF REVENUES

FUND/ACCOUNT	FY 2012-13 ACTUAL	FY 2013-14 ACTUAL	FY 2014-15 ACTUAL	FY 2015-16 ADOPTED	FY 2016-17 ESTIMATED
TOTAL - 440 DEBT SERVICE - CITY FUNDS	\$2,164,584	\$2,887,582	\$3,652,503	\$5,111,760	\$4,970,770
470 DEBT SVC-CV PUBLIC FINANCING AUTH					
3300 Investment Earnings	276,668	111,629	188,921	0	0
4900 Other Revenue	0	49,457,111	0	0	0
5000 Transfers In	7,769,142	12,842,973	9,547,649	9,760,794	9,437,135
TOTAL - 470 DEBT SVC-CV PUBLIC FINANCING AUTH	\$8,045,810	\$62,411,713	\$9,736,570	\$9,760,794	\$9,437,135
500 ASSESS DIST IMPROVEMENT FUNDS					
3300 Investment Earnings	(12,228)	24,792	14,745	0	0
4600 Assessments	18,836	18,784	18,865	19,285	0
TOTAL - 500 ASSESS DIST IMPROVEMENT FUNDS	\$6,608	\$43,576	\$33,610	\$19,285	\$0
542 TELEGRAPH CANYON DRAINAGE DIF					
3300 Investment Earnings	(32,730)	66,577	39,520	0	0
TOTAL - 542 TELEGRAPH CANYON DRAINAGE DIF	\$(32,730)	\$66,577	\$39,520	\$0	\$0
560 PUBLIC FACILITIES DIF					
3300 Investment Earnings	(220,306)	256,279	86,036	0	0
3320 Sale of Personal Property	0	3,730	0	0	0
4330 Public Facilities DIF	6,808,865	4,554,723	5,371,592	2,850,000	2,850,000
4900 Other Revenue	0	146,608	0	0	0
5000 Transfers In	0	0	140,338	0	0
TOTAL - 560 PUBLIC FACILITIES DIF	\$6,588,559	\$4,961,340	\$5,597,966	\$2,850,000	\$2,850,000
580 PEDESTRIAN BRIDGE DIF					
3300 Investment Earnings	(18,213)	40,741	26,230	0	0
4380 OR Pedestrian Bridge DIF	251,872	345,770	189,430	90,000	110,000
TOTAL - 580 PEDESTRIAN BRIDGE DIF	\$233,659	\$386,511	\$215,660	\$90,000	\$110,000
590 TRANSPORTATION DIF FUND					
3300 Investment Earnings	(79,286)	138,990	159,300	0	0
4340 Transportation DIF	2,527,830	2,001,362	726,812	1,831,600	1,591,600

SCHEDULE OF REVENUES

FUND/ACCOUNT	FY 2012-13 ACTUAL	FY 2013-14 ACTUAL	FY 2014-15 ACTUAL	FY 2015-16 ADOPTED	FY 2016-17 ESTIMATED
4900 Other Revenue	71,902	0	0	0	0
5000 Transfers In	0	36,851	6,444	0	1,045,000
TOTAL - 590 TRANSPORTATION DIF FUND	\$2,520,446	\$2,177,203	\$892,556	\$1,831,600	\$2,636,600
600 REDEVELOPMENT AGENCY FUND					
3300 Investment Earnings	(147)	578	371	0	0
TOTAL - 600 REDEVELOPMENT AGENCY FUND	\$(147)	\$578	\$371	\$0	\$0
660 DEBT SERVICE - SUCCESSORY AGENCY					
3300 Investment Earnings	101,938	102,377	88,504	0	0
4480 Other City Funds Reimbursement	22	541	0	0	0
5000 Transfers In	8,917,421	3,122,996	5,561,843	5,601,309	4,504,931
TOTAL - 660 DEBT SERVICE - SUCCESSORY AGENCY	\$9,019,381	\$3,225,914	\$5,650,347	\$5,601,309	\$4,504,931
700 MISCELLANEOUS CIP FUNDS					
3060 Residential Construction Tax	413,552	209,075	366,650	325,505	325,505
3300 Investment Earnings	(130,310)	310,082	265,345	0	0
4370 Park Acquisition & Develop Fee	4,433,468	2,614,066	1,072,237	625,000	700,000
4480 Other City Funds Reimbursement	0	0	0	0	87,609
5000 Transfers In	100,001	383,900	302,779	352,700	790,910
TOTAL - 700 MISCELLANEOUS CIP FUNDS	\$4,816,711	\$3,517,123	\$2,007,011	\$1,303,205	\$1,904,024
730 OTHER TRANSPORTATION PROGRAMS					
3300 Investment Earnings	(4,664)	5,085	503	0	0
3400 State Grants	324,684	362,284	1,178	0	0
3500 Federal Grants	1,972,197	1,232,550	2,925,033	9,048,589	6,637,647
3600 Other Agency Grants	(72,231)	0	0	0	65,000
4450 CIP Reimbursements	0	0	858	0	0
4900 Other Revenue	0	300,000	0	0	0
5000 Transfers In	79,838	0	0	0	0
TOTAL - 730 OTHER TRANSPORTATION PROGRAMS	\$2,299,824	\$1,899,919	\$2,927,572	\$9,048,589	\$6,702,647

SCHEDULE OF REVENUES

FUND/ACCOUNT	FY 2012-13 ACTUAL	FY 2013-14 ACTUAL	FY 2014-15 ACTUAL	FY 2015-16 ADOPTED	FY 2016-17 ESTIMATED
GRAND TOTAL ALL FUNDS	\$282,867,708	\$355,946,806	\$296,884,356	\$277,676,268	\$282,521,883

AUTHORIZED POSITIONS BY DEPARTMENT

CLASSIFICATION	FY 2015-16 ADOPTED BUDGET	FY 2015-16 MIDYEAR CHANGES	FY 2016-17 PROPOSED CHANGES	FY 2016-17 PROPOSED BUDGET
CITY COUNCIL				
Admin Secretary (Mayor At Will)	1.00	-	-	1.00
Chief Of Staff	1.00	-	-	1.00
Councilperson	4.00	-	-	4.00
Executive Secretary	1.00	-	-	1.00
Mayor	1.00	-	-	1.00
Office Specialist (Myr/@Will)	1.00	-	-	1.00
Policy Aide	1.00	-	-	1.00
Sr Council Asst	4.00	-	-	4.00
CITY COUNCIL	TOTAL	14.00	-	-
CITY CLERK				
Assistant City Clerk	1.00	-	-	1.00
City Clerk	1.00	-	-	1.00
Deputy City Clerk I	2.00	(1.00)	-	1.00
Deputy City Clerk II	-	1.00	-	1.00
Records Manager	1.00	-	-	1.00
Sr Records Specialist	1.00	-	-	1.00
CITY CLERK	TOTAL	6.00	-	-
CITY ATTORNEY				
Asst City Attorney	1.00	-	-	1.00
City Attorney (Elected)	1.00	-	-	1.00
Deputy City Attorney II	3.00	-	-	3.00
Deputy City Attorney III	3.00	-	-	3.00
Law Office Manager	1.00	-	-	1.00
Legal Assistant	2.00	-	-	2.00
Sr Asst City Attorney	1.00	-	-	1.00
Sr Legal Assistant	1.00	-	-	1.00
Sr Risk Management Specialist	1.00	-	-	1.00
CITY ATTORNEY	TOTAL	14.00	-	-
ADMINISTRATION				
Asst City Manager/Admin	1.00	-	-	1.00
Chief Sustainability Officer	1.00	-	(1.00)	-
City Manager	1.00	-	-	1.00
Cultural Arts Program Mgr	1.00	-	(1.00)	-
Deputy City Manager	2.00	-	-	2.00
Dir Of Econ Development	1.00	-	(1.00)	-
Enviro Sustainability Mgr	-	-	-	-

AUTHORIZED POSITIONS BY DEPARTMENT

CLASSIFICATION	FY 2015-16 ADOPTED BUDGET	FY 2015-16 MIDYEAR CHANGES	FY 2016-17 PROPOSED CHANGES	FY 2016-17 PROPOSED BUDGET
Executive Secretary	1.00	-	-	1.00
Marketing & Communications Mgr	1.00	-	-	1.00
Principal Economic Dev Spec	1.00	-	(1.00)	-
Project Coordinator I	1.00	-	(1.00)	-
Public Information Specialist	1.00	-	-	1.00
Real Property Manager	1.00	-	(1.00)	-
Special Events Coordinator	1.00	-	-	1.00
Sr Economic Dev Specialist	1.00	-	(1.00)	-
Sr Graphic Designer	1.00	-	-	1.00
Sr Webmaster	1.00	-	-	1.00
ADMINISTRATION				
TOTAL	17.00	-	(7.00)	10.00
INFORMATION TECHNOLOGY SRVCS				
Dir Of Info Tech Svcs	1.00	-	-	1.00
GIS Manager	1.00	-	-	1.00
GIS Specialist	2.00	-	-	2.00
Info Tech Support Specialist	3.00	-	-	3.00
Information Technology Manager	1.00	-	-	1.00
Ops&Telecom Mgr	1.00	-	-	1.00
Sr Application Support Spec	1.00	-	-	1.00
Sr Info Tech Support Spec	4.00	-	-	4.00
Sr Programmer Analyst	2.00	-	-	2.00
Telecommunications Specialist	1.00	-	-	1.00
INFORMATION TECHNOLOGY SRVCS				
TOTAL	17.00	-	-	17.00
HUMAN RESOURCES				
Benefits Manager	1.00	-	-	1.00
Dir Of Human Resources	1.00	-	-	1.00
HR Analyst	2.00	-	(1.00)	1.00
HR Technician	2.00	-	1.00	3.00
Human Resources Ops Manager	-	-	1.00	1.00
Performance & Org Dev Mgr	1.00	-	-	1.00
Principal Hr Analyst (MMCF)	-	1.00	(1.00)	-
Principal Hr Analyst (PRCF)	1.00	(1.00)	-	-
Risk Manager	1.00	-	(1.00)	-
Senior HR Technician	1.00	-	(1.00)	-
Sr Fiscal Office Specialist	2.00	-	-	2.00
Sr Hr Analyst	2.00	-	2.00	4.00
Sr Risk Management Specialist	2.00	-	-	2.00
HUMAN RESOURCES				
TOTAL	16.00	-	-	16.00

AUTHORIZED POSITIONS BY DEPARTMENT

CLASSIFICATION	FY 2015-16 ADOPTED BUDGET	FY 2015-16 MIDYEAR CHANGES	FY 2016-17 PROPOSED CHANGES	FY 2016-17 PROPOSED BUDGET
FINANCE				
Accountant	1.00	1.00	(1.00)	1.00
Accounting Assistant	6.00	-	-	6.00
Accounting Technician	5.00	(2.00)	1.00	4.00
Accounts Payable Supervisor	-	1.00	-	1.00
Asst Dir Of Finance	-	-	1.00	1.00
Budget & Analysis Manager	1.00	-	-	1.00
Business License Rep	1.00	-	-	1.00
Collections Supervisor	1.00	-	-	1.00
Director Of Finance	1.00	-	-	1.00
Finance & Purchasing Mgr	1.00	-	-	1.00
Fiscal & Management Analyst	4.00	-	-	4.00
Fiscal Office Specialist	1.00	-	-	1.00
Principal Management Analyst	-	-	1.00	1.00
Procurement Specialist	1.00	-	-	1.00
Sr Accountant	2.00	-	-	2.00
Sr Procurement Specialist	1.00	-	-	1.00
Treasury And Business Manager	1.00	-	(1.00)	-
FINANCE	27.00	-	1.00	28.00
ANIMAL CARE FACILITY				
Animal Adoption Counselor	1.00	-	-	1.00
Animal Care Fac Administrator	1.00	-	-	1.00
Animal Care Specialist	5.00	-	-	5.00
Animal Care Supervisor	1.00	-	-	1.00
Animal Control Officer	3.00	-	-	3.00
Animal Ctrl Officer Supervisor	1.00	-	-	1.00
Fiscal Office Specialist	1.00	-	-	1.00
Office Specialist	0.50	-	-	0.50
Registered Veterinary Tech	3.50	-	-	3.50
Sr Animal Care Specialist	2.00	-	-	2.00
Sr Office Specialist	1.00	-	-	1.00
Veterinarian (Permitted)	1.00	-	0.75	1.75
ANIMAL CARE FACILITY TOTAL	21.00	-	0.75	21.75
ECONOMIC DEVELOPMENT				
Chief Sustainability Officer	-	-	1.00	1.00
Conservation Specialist I	-	-	4.00	4.00
Cultural Arts Program Mgr	-	-	1.00	1.00
Dir Of Econ Development	-	-	1.00	1.00
Enviro Sustainability Mgr	-	-	-	-

AUTHORIZED POSITIONS BY DEPARTMENT

CLASSIFICATION	FY 2015-16 ADOPTED BUDGET	FY 2015-16 MIDYEAR CHANGES	FY 2016-17 PROPOSED CHANGES	FY 2016-17 PROPOSED BUDGET
Environmental Services Mgr	-	-	1.00	1.00
Principal Economic Dev Spec	-	-	-	-
Project Coordinator I	-	-	2.00	2.00
Real Property Manager	-	-	1.00	1.00
Sr Conservation Specialist	-	-	1.00	1.00
Sr Economic Dev Specialist	-	-	1.00	1.00
Sr Secretary	-	-	1.00	1.00
ECONOMIC DEVELOPMENT TOTAL	-	-	14.00	14.00
PLANNING AND BUILDING SERVICES				
Administrative Technician	1.00	-	-	1.00
Assistant Dir Development Svcs	1.00	-	-	1.00
Associate Planner	1.75	-	0.25	2.00
Code Enf Offcr II	6.00	-	-	6.00
Development Svcs Dept Director	1.00	-	-	1.00
Development Svcs Tech II	-	-	1.00	1.00
Office Specialist	1.00	-	-	1.00
Planning Manager	0.50	-	(0.50)	-
Planning Technician	2.00	-	(1.00)	1.00
Principal Planner	1.00	-	-	1.00
Sr Administrative Secretary	1.00	-	-	1.00
Sr Code Enforcement Officer	2.00	-	-	2.00
Sr Office Specialist	-	-	1.00	1.00
Sr Planner	1.00	-	(1.00)	-
Sr Planning Technician	1.00	-	-	1.00
PLANNING AND BUILDING SERVICES TOTAL	20.25	-	(0.25)	20.00
POLICE				
Automated Fingerprint Tech	2.00	-	-	2.00
Chief Of Police	1.00	-	-	1.00
Civilian Background Investigtr	1.00	-	-	1.00
Community Service Officer	8.00	-	-	8.00
Crime Laboratory Manager	1.00	-	-	1.00
Detention Facility Manager	1.00	-	-	1.00
Facility & Supply Specialist	1.00	-	-	1.00
Fiscal Office Specialist	1.00	-	-	1.00
Forensics Specialist	2.00	-	-	2.00
Latent Print Examiner	2.00	-	(1.00)	1.00
Parking Enforcement Officer	1.00	-	-	1.00
Peace Officer	146.00	-	2.00	148.00
Police Admin Svcs Administrato	1.00	-	-	1.00

AUTHORIZED POSITIONS BY DEPARTMENT

CLASSIFICATION	FY 2015-16 ADOPTED BUDGET	FY 2015-16 MIDYEAR CHANGES	FY 2016-17 PROPOSED CHANGES	FY 2016-17 PROPOSED BUDGET
Police Agent	49.00	-	1.00	50.00
Police Captain	3.00	-	-	3.00
Police Comm Systems Manager	1.00	-	-	1.00
Police Data Specialist	2.00	-	(2.00)	-
Police Dispatcher	20.00	-	-	20.00
Police Dispatcher Supervisor	6.00	-	-	6.00
Police Lieutenant	9.00	-	1.00	10.00
Police Records Specialist	8.50	-	2.00	10.50
Police Sergeant	23.00	-	-	23.00
Police Services Officer	10.00	-	-	10.00
Police Support Services Mgr	1.00	-	-	1.00
Police Svcs Officer Supervisor	2.00	-	-	2.00
Police Technology Specialist	1.00	-	-	1.00
Principal Management Analyst	1.00	-	-	1.00
Public Safety Analyst	3.00	(2.00)	-	1.00
Secretary	3.00	-	-	3.00
Sr Administrative Secretary	1.00	-	-	1.00
Sr Fiscal Office Specialist	1.00	-	-	1.00
Sr Latent Print Examiner	-	-	1.00	1.00
Sr Management Analyst	-	1.00	-	1.00
Sr Office Specialist	4.00	-	-	4.00
Sr Police Data Specialist	1.00	-	(1.00)	-
Sr Police Records Spec	-	-	1.00	1.00
Sr Police Technology Spec	1.00	-	-	1.00
Sr Prop & Evidence Specialist	2.00	-	-	2.00
Sr Public Safety Analyst	1.00	1.00	-	2.00
Training Programs Spec	1.00	-	-	1.00
POLICE	TOTAL	322.50	-	4.00
326.50				
FIRE				
Deputy Fire Chief	1.00	-	-	1.00
Facility & Supply Specialist	1.00	-	-	1.00
Fire Battalion Chief (112 Hr)	6.00	-	-	6.00
Fire Battalion Chief (80 Hr)	1.00	-	-	1.00
Fire Captain (112 Hr)	33.00	-	-	33.00
Fire Captain (80 Hr)	2.00	-	-	2.00
Fire Chief	1.00	-	-	1.00
Fire Division Chief	1.00	-	-	1.00
Fire Eng (112 Hr)	33.00	-	-	33.00
Fire Eng (80 Hr)	1.00	-	-	1.00
Fire Insp/Invest I	1.00	-	-	1.00
Fire Insp/Invest II	5.00	-	-	5.00

AUTHORIZED POSITIONS BY DEPARTMENT

CLASSIFICATION	FY 2015-16 ADOPTED BUDGET	FY 2015-16 MIDYEAR CHANGES	FY 2016-17 PROPOSED CHANGES	FY 2016-17 PROPOSED BUDGET
Fire Prev Eng/Invest	1.00	-	-	1.00
Fire Prevention Aide	1.00	-	-	1.00
Firefighter (112 Hr)	34.00	(25.00)	-	9.00
Firefighter/Paramedic (112 Hr)	8.00	25.00	-	33.00
Principal Management Analyst	1.00	-	-	1.00
Public Safety Analyst	1.00	-	-	1.00
Sr Administrative Secretary	1.00	-	-	1.00
Sr Fire Insp/Invest	1.00	-	-	1.00
Sr Office Specialist	1.00	-	-	1.00
Training Programs Spec	1.00	-	-	1.00
FIRE				
TOTAL	136.00	-	-	136.00

PUBLIC WORKS

Administrative Secretary	1.00	-	-	1.00
Administrative Services Managr	1.00	-	-	1.00
Assoc Engineer	10.00	-	-	10.00
Assoc Land Surveyor	1.00	-	-	1.00
Asst Dir Of Public Works	1.00	-	-	1.00
Asst Director Of Engineering	1.00	-	-	1.00
Asst Engineer	1.00	-	-	1.00
Bldg Project Manager	1.00	-	-	1.00
Conservation Specialist I	3.00	-	(3.00)	-
Construction & Repair Supvsr	1.00	-	-	1.00
Custodial Supervisor	2.00	-	-	2.00
Custodian	11.50	-	-	11.50
Dir Of Public Works	1.00	-	-	1.00
Electrician	2.00	-	-	2.00
Electronics Technician	1.00	(1.00)	-	-
Engineering Tech II	2.00	-	-	2.00
Environmental Hlth Spec	2.00	-	-	2.00
Equipment Operator	2.00	-	-	2.00
Facilities Manager	1.00	-	-	1.00
Gardener II	22.00	-	-	22.00
Graffiti Abatement Coordinator	1.00	-	-	1.00
HVAC Technician	2.00	-	-	2.00
Lead Custodian	4.00	-	-	4.00
Locksmith	2.00	-	-	2.00
Maintenance Worker I	1.00	-	-	1.00
Maintenance Worker II	9.00	-	-	9.00
Management Analyst	3.00	-	-	3.00
Open Space Inspector	5.00	-	-	5.00
Open Space Manager	1.00	-	-	1.00

AUTHORIZED POSITIONS BY DEPARTMENT

CLASSIFICATION	FY 2015-16 ADOPTED BUDGET	FY 2015-16 MIDYEAR CHANGES	FY 2016-17 PROPOSED CHANGES	FY 2016-17 PROPOSED BUDGET	
Park Ranger Supervisor	1.00	-	-	1.00	
Parks Operations Manager	1.00	-	-	1.00	
Parks Supervisor	4.00	-	-	4.00	
Plumber	1.00	-	-	1.00	
Principal Civil Engineer	3.00	-	1.00	4.00	
Pub Works Specialist	1.00	-	-	1.00	
Public Works Insp II	6.00	-	-	6.00	
Public Works Manager	1.00	-	-	1.00	
Public Works Supervisor	2.00	-	-	2.00	
Pump Maint Technician	5.00	-	-	5.00	
Pump Maintenance Supervisor	1.00	-	-	1.00	
Secretary	1.00	-	-	1.00	
Signing&Striping Supervisor	1.00	-	-	1.00	
Sr Administrative Secretary	1.00	-	-	1.00	
Sr Civil Engineer	5.00	-	-	5.00	
Sr Electronics Tech	-	1.00	-	1.00	
Sr Engineering Technician	2.00	-	-	2.00	
Sr Fiscal Office Specialist	2.00	-	-	2.00	
Sr Gardener	9.00	-	-	9.00	
Sr Hvac Technician	1.00	-	-	1.00	
Sr Landscape Inspector	1.00	-	-	1.00	
Sr Maintenance Worker	8.00	-	-	8.00	
Sr Management Analyst	1.00	-	-	1.00	
Sr Open Space Inspector	1.00	-	-	1.00	
Sr Park Ranger	-	-	1.00	1.00	
Sr Public Works Insp	2.00	-	-	2.00	
Sr Secretary	1.00	-	(1.00)	-	
Survey Technician II	1.00	-	-	1.00	
Traffic Devices Tech	3.00	-	-	3.00	
Traffic Devices Tech Supv	1.00	-	-	1.00	
Tree Trimmer Supervisor	1.00	-	-	1.00	
Wastewater Collections Manager	1.00	-	(1.00)	-	
Wastewater/Stormwater Ops Mgr	-	-	1.00	1.00	
PUBLIC WORKS	TOTAL	164.50	-	(2.00)	162.50
RECREATION					
Administrative Secretary	1.00	-	-	1.00	
Aquatic Supv I	1.00	-	(1.00)	-	
Aquatic Supv II	2.00	-	-	2.00	
Aquatic Supv III	1.00	-	-	1.00	
Director Of Recreation	1.00	-	-	1.00	
Principal Recreation Manager	2.00	-	-	2.00	

AUTHORIZED POSITIONS BY DEPARTMENT

CLASSIFICATION		FY 2015-16 ADOPTED BUDGET	FY 2015-16 MIDYEAR CHANGES	FY 2016-17 PROPOSED CHANGES	FY 2016-17 PROPOSED BUDGET
Recreation Supervisor III		7.00	-	1.00	8.00
Sr Fiscal Office Specialist		1.00	-	-	1.00
Sr Recreation Mgr		1.00	-	-	1.00
RECREATION	TOTAL	17.00	-	-	17.00
LIBRARY					
Dir Of Library		1.00	-	-	1.00
Librarian I		1.00	-	-	1.00
Librarian II		5.00	-	-	5.00
Librarian III		2.00	-	-	2.00
Library Associate		7.50	-	-	7.50
Library Digital Services Mgr		1.00	-	-	1.00
Management Analyst		1.00	-	-	1.00
Principal Librarian		1.00	-	-	1.00
Sr Librarian		3.00	-	-	3.00
LIBRARY	TOTAL	22.50	-	-	22.50
GENERAL FUND SUBTOTAL		814.75	-	10.50	825.25
ADVANCED LIFE SUPPORT PROGRAM					
Ems Nurse Coordinator		1.00	-	-	1.00
ADVANCED LIFE SUPPORT PROGRAM TOT		1.00	-	-	1.00
POLICE DEPT GRANTS FUND					
CBAG Deputy Director SD LECC		1.00	-	(1.00)	-
CBAG Deputy Exec Dir		1.00	-	(1.00)	-
CBAG Director Of IV-LECC		1.00	(1.00)	-	-
CBAG Executive Director		1.00	-	(1.00)	-
FA Admin Analyst II		2.00	(1.00)	-	1.00
FA Analyst		2.00	-	-	2.00
FA Deputy Director SD LECC		-	-	1.00	1.00
FA Deputy Exec Dir		-	-	1.00	1.00
FA Director Of SD LECC		1.00	-	-	1.00
FA Executive Director		-	-	1.00	1.00
FA Financial Manager		-	1.00	-	1.00
FA Geospatial Intel Analyst		1.00	-	-	1.00
FA Graphic Designer/Wbmstr		1.00	-	-	1.00
FA Info Security Program Mgr		1.00	-	-	1.00
FA LECC IT Manager		1.00	-	-	1.00
FA Ntwrk Administrator II		4.00	-	-	4.00
FA Program Analyst		1.00	(1.00)	-	-

AUTHORIZED POSITIONS BY DEPARTMENT

CLASSIFICATION	FY 2015-16 ADOPTED BUDGET	FY 2015-16 MIDYEAR CHANGES	FY 2016-17 PROPOSED CHANGES	FY 2016-17 PROPOSED BUDGET
FA Program Assistant	2.00	-	-	2.00
FA Program Manager	1.00	-	-	1.00
FA Pub/Prv & Exercise Prog Mgr	-	-	1.00	1.00
FA RCFL Network Engineer	2.00	-	-	2.00
FA Sr Financial Analyst	-	1.00	-	1.00
FA Sr Intelligence Analyst	5.00	-	2.00	7.00
FA Sr Secretary	1.00	-	-	1.00
FA Supv Intelligence Analyst	-	1.00	1.00	2.00
FAIVDC-LECC Exec Director	-	1.00	-	1.00
Peace Officer	3.00	-	-	3.00
Police Agent	1.00	-	(1.00)	-
Police Comm Relations Spec	1.00	-	-	1.00
Police Lieutenant	-	-	-	-
Police Sergeant	2.00	-	(1.00)	1.00
POLICE DEPT GRANTS FUND TOTAL	36.00	1.00	2.00	39.00
FEDERAL GRANTS FUND				
Emergency Svcs Coordinator	1.00	-	-	1.00
GIS Specialist	2.00	-	(1.00)	1.00
FEDERAL GRANTS FUND TOTAL	3.00	-	(1.00)	2.00
ENVIRONMENTAL SERVICES				
Environmental Services Mgr	1.00	-	(1.00)	-
Recycling Specialist I	1.00	-	2.00	3.00
Recycling Specialist II	4.00	(1.00)	-	3.00
Sr Recycling Specialist	-	1.00	-	1.00
ENVIRONMENTAL SERVICES TOTAL	6.00	-	1.00	7.00
CV HOUSING AUTHORITY FUND				
Housing Manager	1.00	-	-	1.00
Project Coordinator II	2.00	(2.00)	-	-
Sr Management Analyst	-	2.00	-	2.00
Sr Project Coordinator	1.00	-	-	1.00
CV HOUSING AUTHORITY FUND TOTAL	4.00	-	-	4.00
FLEET MANAGEMENT				
Equipment Mechanic	4.00	-	-	4.00
Fire Apparatus Mech	2.00	-	-	2.00
Fiscal Office Specialist	1.00	-	-	1.00
Fleet Inventory Control Spec	1.00	-	-	1.00

AUTHORIZED POSITIONS BY DEPARTMENT

CLASSIFICATION	FY 2015-16 ADOPTED BUDGET	FY 2015-16 MIDYEAR CHANGES	FY 2016-17 PROPOSED CHANGES	FY 2016-17 PROPOSED BUDGET
Fleet Manager	1.00	-	-	1.00
Sr Equipment Mechanic	1.00	-	-	1.00
FLEET MANAGEMENT TOTAL	10.00	-	-	10.00

DEVELOPMENT SERVICES FUND

Assoc Engineer	3.00	-	-	3.00
Assoc Plan Check Engineer	3.00	-	-	3.00
Associate Planner	4.00	-	1.00	5.00
Building Inspection Mgr	1.00	-	-	1.00
Building Inspector II	4.00	-	-	4.00
Building Inspector III	1.00	-	1.00	2.00
Building Off/Code Enf Mgr	1.00	-	-	1.00
Development Services Tech I	1.00	-	-	1.00
Development Svcs Tech II	4.00	-	(1.00)	3.00
Development Svcs Tech III	2.00	-	-	2.00
Devlpmt Svcs Counter Mgr	1.00	-	-	1.00
Engineering Tech II	1.00	-	-	1.00
Landscape Architect	2.50	-	1.50	4.00
Management Analyst	-	-	1.00	1.00
Plan Check Supervisor	1.00	-	-	1.00
Planning Manager	1.00	-	-	1.00
Principal Civil Engineer	1.00	-	-	1.00
Principal Planner	2.00	-	-	2.00
Secretary	1.00	-	-	1.00
Sr Building Inspector	1.00	-	-	1.00
Sr Civil Engineer	-	-	2.00	2.00
Sr Engineering Technician	1.00	-	-	1.00
Sr Office Specialist	1.00	-	(1.00)	-
Sr Plan Check Technician	1.00	-	-	1.00
Sr Planner	3.00	-	1.00	4.00
Sr Project Coordinator	1.00	-	-	1.00
Sr Secretary	1.00	-	-	1.00
Transportation Engineer W/Cert	1.00	-	-	1.00
DEVELOPMENT SERVICES FUND TOTAL	44.50	-	5.50	50.00

SEWER FUNDS

Assoc Engineer	2.00	-	-	2.00
Engineering Tech II	2.00	-	-	2.00
Equipment Operator	3.00	-	-	3.00
Maintenance Worker II	18.00	-	-	18.00
Pub Works Specialist	1.00	-	-	1.00

AUTHORIZED POSITIONS BY DEPARTMENT

CLASSIFICATION	FY 2015-16 ADOPTED BUDGET	FY 2015-16 MIDYEAR CHANGES	FY 2016-17 PROPOSED CHANGES	FY 2016-17 PROPOSED BUDGET
Public Works Supervisor	4.00	-	-	4.00
Sr Civil Engineer	1.00	-	-	1.00
Sr Fiscal Office Specialist	1.00	-	-	1.00
Sr Maintenance Worker	14.00	-	-	14.00
SEWER FUNDS TOTAL	46.00	-	-	46.00
NON-GENERAL FUND SUBTOTAL	150.50	1.00	7.50	159.00
TOTAL AUTHORIZED POSITIONS	965.25	1.00	18.00	984.25

PROPOSED BUDGET

2016-17

FISCAL YEAR



California



PROPOSED BUDGET FISCAL YEAR 2016-2017

MARY CASILLAS SALAS
MAYOR

PATRICIA AGUILAR
COUNCILMEMBER

PAMELA BENSOUSSAN
COUNCILMEMBER

JOHN MCCANN
COUNCILMEMBER

STEVE MIESEN
COUNCILMEMBER

GARY HALBERT
City Manager

DONNA NORRIS
City Clerk

GLEN R. GOOGINS
City Attorney



ADMINISTRATION

Gary Halbert	City Manager
Kelley Bacon	Deputy City Manager
Maria Kachadoorian	Deputy City Manager

DIRECTORS

Kelly Broughton	Director of Development Services
Eric Crockett	Director of Economic Development
Jim Geering	Fire Chief
David Bilby	Director of Finance
Courtney Chase	Director of Human Resources
Edward Chew	Director of Information Technology Services
Betty Waznis	Director of Library
David Bejarano	Chief of Police
Richard Hopkins	Director of Public Works
Kristi McClure Huckaby	Director of Recreation



**CITY OF
CHULA VISTA**

ORGANIZATION CHART

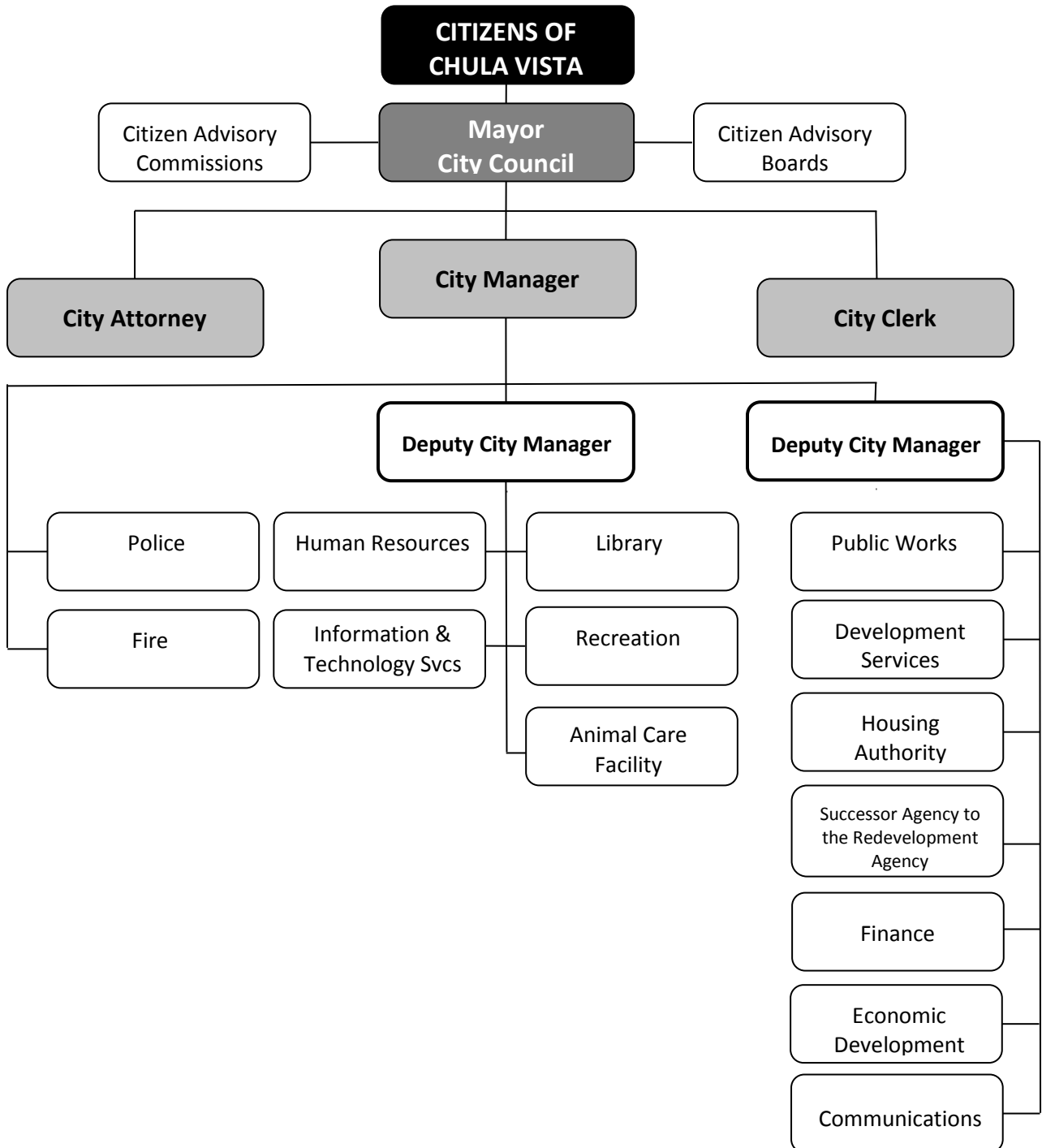


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Document Guide

The budget document is organized in a manner to facilitate a general understanding of the City's fiscal status, to present management's assessment of major issues and, finally, to present the plan for allocating resources to address those issues during the coming fiscal year. The budget document is organized as follows: Budget Message, General Fund Summary, Other Funds, Program Summary, Capital Improvement Program, Summary Tables, and Appendix.

BUDGET MESSAGE

This section provides an executive summary of the City's all funds budget, summarizes the region's economic outlook, and highlights significant budgetary changes for fiscal year 2016-17. It also highlights the sources and uses of funds and provides information on the General Fund reserves. A summary of staffing changes is provided at the end of this section.

GENERAL FUND

The General Fund budget funds the day-to-day operations of most city services. This section of the document provides an overview of General Fund revenues and expenditures, staffing changes, and budgetary trends. This section is followed by Department Summary reports that include departmental mission statements and operating budgets for each General Fund department.

OTHER FUNDS

In order to facilitate understanding of the different funding sources, this portion of the document has been organized into the following categories: Development Services Fund, Redevelopment, Successor Agency to the Redevelopment Agency, and Housing funds, Sewer Funds, Transit Funds, Fleet Fund, Capital Project Funds, Debt Service Funds, and Other Funds. Detailed descriptions, funding and staffing levels are provided for each fund. Due to various legal restrictions these funds are limited in their uses and generally cannot be applied to fund day-to-day operations such as Police and Fire services.

CAPITAL IMPROVEMENT PROGRAM

This section provides an overview of the City's Capital Improvement Program for the coming fiscal year. The Capital Improvement Program accounts for the acquisition, rehabilitation, or construction of major capital facilities, infrastructure, or equipment. More detailed information about each capital project, including project area maps, project status, expenditures to date, current year appropriations, and future funding, can be found in the Capital Improvement Program budget document.

SUMMARY TABLES AND APPENDIX

The summary tables provide a quick way to view budget allocations by department (or fund) and expenditure category, revenues by fund and type, projected fund balances by fund, and Council authorized positions by department. The appendix contains supplementary information on a variety of topics including an overview of the budget development process along with relevant timelines and milestones, fiscal and investment policies, debt administration, and a glossary of finance and budget terms.



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of Chula Vista
California**

For the Fiscal Year Beginning

July 1, 2015

Jeffrey R. Enoch

Executive Director

BUDGET MESSAGE

Letter from the City Manager

Budget Process

Strategic Plan

Economic Overview

All Funds Summary

Summary of Staffing Changes



OFFICE OF THE CITY MANAGER

May 19, 2016

HONORABLE MAYOR AND MEMBERS OF THE CITY COUNCIL

I am pleased to submit for your consideration the operating budget and capital improvement program for fiscal year 2016-17. The combined budget for all City funds totals \$294.9 million. This amount includes a General Fund operating budget of \$146.3 million and a Capital Improvement Program (CIP) budget of \$20.7 million. The General Fund presented in this document is balanced and includes funding for programs supported by the City Council in prior fiscal years.

The City's financial outlook is more strained than it has been in recent years. Positive revenue growth in the major discretionary revenues is being outpaced by pension and health care cost increases. Implementation of efficiency measures will be utilized to mitigate the impacts of the cost increases. The City continues to seek new ways to maximize limited resources to deliver high quality services to our community. In preparing the General Fund budget for fiscal year 2016-17, staff focused on the following budget development goals:

- Develop a balanced budget using fiscally responsible financial practices
- Maintain service levels adopted in the Council's 2015-16 budget
- Fund the highest level of municipal services possible based on available resources
- Make significant progress on key programs and projects in support of the City's Strategic Plan
- Continue growing Chula Vista's financial base
- Continue to improve efficiency and effectiveness of government services through the implementation of Continuous Improvement principles

The City's General Fund reflects positive growth in most major revenue sources. This modest growth in projected revenues allowed for a limited number of

funding enhancements. It is important to note that departments identified millions of dollars in funding requests in order to improve service demands and only a small portion of those requests were approved for inclusion in the fiscal year 2017 proposed budget.

Budget Highlights

The following budget enhancements that support the City's Strategic Goals are included in the fiscal year 2017 budget:

- Connected Community
 - All City Libraries – Replaced desktop computers with more modern, efficient systems including an updated Windows platform.
- Economic Vitality
 - Economic Development – Added a new Conservation Specialist and two Recycling Specialist positions to support Economic Development's efforts to assist our local business community and to attract investment and jobs.
- Healthy Community
 - Senior Center – Restructured the Recreation department to add a full time staff member at Norman Park Senior Center.
- Strong and Secure Neighborhoods
 - Equipment Replacement – Added \$150,000 for the outfitting of two new fire engines. Utilizing existing grant fund balance for the purchase of several new police vehicles.
 - Police – Added two new police officers and one new park ranger which will form the City's new Homeless Outreach Team.

- Operational Excellence
 - Computer Replacement - The budget includes a \$60,000 increase for the lease of an additional 200 computers in year 3 of a 4 year plan to modernize and standardize the City's aging computers.
 - Fleet – The City is working with SDG&E to add over 60 new electric vehicle charging stations at City facilities in anticipation of the City converting a significant portion of its fleet to electric vehicles over the next five years.

ACKNOWLEDGEMENT

Staff developed a budget for fiscal year 2016-17 that is both responsive to community needs and continues to fund core services most important to our community. City staff is the key component in delivering high quality municipal services to our residents. I am proud of the

men and women who work for the City of Chula. They work tirelessly to deliver the best services we can to our community with the resources we have.

I would like to thank the City Council and Executive Team for their leadership and support. Finally, I would like to recognize the Finance Department for their exceptional work in once again preparing a balanced budget using good financial management practices.

Respectfully,



Gary Halbert
City Manager

Budget Process

The City of Chula Vista's budget is created in conjunction with City Council, City staff, and City residents. The budget process begins each year with development of the preliminary base budget and is completed with the City Council adoption of the budget in June.

The fiscal year 2016-17 budget cycle began in January 2016 with the development of a preliminary base budget by the Finance Department's Budget and Analysis staff. The base budget accounts for the normal operating costs of the City. Through April, Finance worked with departments to refine the base budgets and incorporate departmental changes to align the budgets with current department operations.

The budget process provided Departments the opportunity to recommend budget adjustments based on department operational requests and/or one-time funding requests. Requests are reviewed by City Administration and are included in the City Manager's Proposed Budget.

While Finance staff was developing the operating budget, Public Works staff worked to develop and finalize the Capital Improvement Program (CIP) budget during this same time frame. On March 8th, a public hearing was held for City Council to consider and adopt the TransNet Local Street Improvement Program of projects for fiscal years 2016-17 through 2020-21. And on April 7th, staff held a Council Workshop on Infrastructure.

Finance will present the City Council with a balanced General Fund budget on May 24, 2016. The City Council will then set a public hearing date prior to Council taking action on the adoption of the budget.

Copies of the proposed budget will be made available for public review in the Office of the City Clerk, City libraries, and the City's website at least 10 days prior to the public hearing.

As set forth in the City Charter, at any meeting after the adoption of the budget, the City Council may amend or supplement the budget by motion adopted by affirmative votes of at least four members. Throughout

the year, the Finance Department provides the City Council with quarterly financial status reports comparing expenditure and revenue projections to budgeted amounts, highlighting any variances and recommending corrective actions as necessary.

BUDGET DEVELOPMENT MILESTONES

- March 8, 2016
Public hearing to adopt TransNet Local Street Improvement Program
- April 7, 2016
Infrastructure Workshop
- May 9 and May 18, 2016
Public workshops to provide overview of the City Manager's Proposed Budget
- May 19, 2016
Budget Document submitted to City Council

As required by City Charter, the City Manager's proposed budget was submitted to the City Council at least thirty-five days prior to the beginning of the fiscal year. Copies of the proposed budget are available for public review in the Office of the City Clerk, City libraries, as well as on the City's website.

- May 24, 2016
Presentation to City Council of the Fiscal Year 2016-2017 City Manager's Proposed Budget and Council consideration and acceptance of the Budget as the City Council's Proposed Budget.

Concurrently, a public hearing on the Budget will be scheduled for a Council meeting in June. Leading up to this hearing, the City Council's Proposed Budget will be made available for public review for at least 10 days.

- June 2016
After at least one public hearing, the City Council will consider public testimony, make any required or appropriate changes, and adopt the Adoption of the budget requires the affirmative votes of at least three members of the Council.



Strategic Plan

The City of Chula Vista is implementing a Citywide Strategic Plan. This plan is an annual cycle that encourages focused, meaningful service delivery to benefit all of Chula Vista. It is a comprehensive framework that ensures: priorities set by the City Council are clear to all employees, goals are laid out that respond to priorities, objectives are achieved that meet the goals, and that the City government is accountable to meeting community needs.

General Process

Strategic Plan - Begins with a long-range Strategic Plan that identifies where we want to get to. This ensures we are all working in same direction toward clearly defined goals

Annual Plan - Development of a short-term annual plan that identifies Initiatives for the next year in support of achieving the strategic goals. Resources are aligned with annual initiatives through service levels identified in the budget process. This step is where we align and

link the city’s initiatives and resources in pursuit of goals.

Performance Measurement - Based on the annual plan, performance measurements are created to track achievement toward service levels/Initiatives identified through the annual plan. When implemented at the departmental and individual performance goal levels, everyone understands how they are contributing to City goals.

Tracking - Verify progress towards goals. Constant monitoring allows us to evaluate progress and make any necessary corrections.

Report Out - Reporting out on our progress against identified goals is an essential component of accountability. Evaluation of past performance also helps identify necessary changes in initiatives/resource allocation/measurements.

The following chart reflects the annual Strategic Planning Update Process.

Strategic Plan Process



HOW DID WE GET HERE

A staff committee, which included representatives from every department, was formed to assist in the creation and oversight of the Plan. They met regularly between November, 2012 and March, 2013 to create the Plan; their work included developing the long-term strategies and annual initiatives. The Strategic Plan was presented to nearly all City Boards and Commissions. The final Plan was presented to the City Council with the fiscal year budget in May, 2013.

The committee now meets periodically to review performance on the objectives, recommend any needed adjustments and check in on initiatives. The feedback loop is continuous, not a start and stop process. The “Plan, Do, Check, Act” philosophy is a foundation of Continuous Improvement. Reporting out to City Council and staff on our progress against identified goals is an essential component of accountability. Evaluation of past performance also helps identify necessary changes in initiatives and recommendations for resource allocations. The most recent report-out to City Council was October 2015.

City of Chula Vista is committed to maximizing its service delivery through continually looking to eliminate waste in the processes of service delivery and maximizing the value of those services to our customers.

- Implement Continuous Improvement efforts throughout the organization
- Leverage new and emerging technology to provide efficient, effective and secure Information Technology solutions
- Retain and attract quality employees
- *Ensure interaction with the City is a positive experience*

The City of Chula Vista provides services to a diverse customer base. They rely on the City to perform those services in a cost effective and quality manner. The City of Chula Vista strives to make the interaction of service delivery a positive experience in which our customers can have confidence that they are valued.

- Foster public trust through an open and ethical government
- Provide quality customer service

Strategic Goals and Initiatives



OPERATIONAL EXCELLENCE

Collaborate with Residents and businesses to provide responsive and responsible public service by implementing effective and efficient operations.

- *Uphold a commitment to Fiscal Health*
Establishing a financially resilient City is a long-term goal that can be reached by first stabilizing the City’s financial condition, then working towards financial sustainability, and finally establishing an organization that is financially resilient. Financial resiliency better positions the City to withstand future economic downturns with minimal impacts to service levels.
 - Develop a Long Term Financial Plan
- *Excel in service delivery by continuously improving*
Cities by their very definition are service delivery organizations. Many of these services are critical to the well-being of the citizens, but all city services enhance residents’ “quality of life”. The



ECONOMIC VITALITY

Strengthen and diversify the City’s economy by: supporting and advancing existing businesses; targeting and attracting new businesses; promoting balanced land use decisions; and engaging the community to reinvest in the city.

- *Provide policies, planning, infrastructure, and services that are fundamental to an economically strong, vibrant city*
A strong, vibrant city relies on a foundation of forward looking decisions and quality infrastructure that support education, high quality jobs, and well-balanced livable communities. The City has made great progress in several long-term major development projects. These significant projects are vital to revitalizing the City.
 - Implement the Bayfront Master Plan
 - Foster opportunities for investment in Western Chula Vista
 - Promote and support development of quality master-planned communities
 - Plan and implement the University Park

and Research Center

- *Promote an environment for residents and businesses to prosper*

The City wants to strengthen and diversify the City's economy by supporting existing local businesses as well as identifying and recruiting new industries and businesses. We want to encourage opportunities for businesses and residents through quality job creation.

- Implement strategies that build prosperity and quality employment opportunities for existing businesses
- Identify and recruit complementary businesses that provide quality employment and expand the goods and services available to residents



HEALTHY COMMUNITY

Protect resources and environmental health for both current residents and future generations. Foster the health of our physical environment through balanced, connected and sustainable land uses.

- *Support an environment that fosters health & wellness*

The City will encourage residents to choose healthy lifestyles by promoting and facilitating healthy options in our community and make it easier for residents to lead healthy lives. The City will promote policies and programs that enhance the well-being of residents. We are also committed to connecting residents in need with critical services that increase their potential for wellness and self-sufficiency.

- Implement policies and programs that support a healthy community

- *Develop and implement strategies and programs that restore and protect natural resources and promote sustainability*

Promote responsible development and land use decisions that benefit current and future residents. The City is committed to protecting and promoting the sustainability of natural resources through innovative programs and policies. We will continue to show leadership in the area of climate change.

- Design and implement innovative

environmental & conservation programs

- Update and implement the Climate Action Plan

- *Provide parks, open spaces, outdoor experiences, libraries and recreational opportunities that residents can enjoy*

The City is supporting residents in choosing healthy lifestyles. Essential to a healthy community is the community infrastructure the City implements through libraries, parks, trails, and other recreational areas where residents can be active.

- Plan, construct, maintain, and operate community and neighborhood facilities
- Preserve and restore City Infrastructure through the Asset Management Program (AMP).



STRONG AND SECURE

NEIGHBORHOODS

Create and maintain safe and appealing neighborhoods where people choose to shop, work, play and stay.

- *Ensure a sustainable and well maintained infrastructure to provide safe and appealing communities to live, work, and play*

One of the key functions of city government is to provide citizens and businesses a safe environment to live, work, play and conduct business on a daily basis. As such, the provision and maintenance of public infrastructure is vital to the quality of life for the residents. Ensuring that the homes we live in, the businesses we frequent and the roads we drive on are safe, is key to attracting home buyers, businesses and visitors to our community.

- Preserve and restore City Infrastructure through the Asset Management Program (AMP).
- Provide comprehensive plan review and inspection services to ensure safety and code compliance

- *Enhance prevention efforts and prepare communities for natural disasters and other emergencies*

Cities provide public safety programs which include various prevention and emergency preparedness efforts. Prevention efforts are designed to help mitigate issues before they become a problem through thorough analysis of problems, enforcement of various codes and laws, and educational efforts to help residents improve their safety. Preparedness efforts are designed to ensure that the City and its residents are ready to respond to, survive and recover from a multitude of emergencies.

- Maintain a responsive Emergency Management Program
- Continue and enhance analysis led policing.
- Increase the public’s perception of safety.
- Promote safety and readiness through community education and engagement.
- *Ensure adequate emergency response and post emergency recovery services to our community*
The citizens of Chula Vista expect that the City’s public safety providers will respond to emergency calls for service quickly, with adequately staffed, equipped and trained personnel to carry out the duties for which they are assigned. Additionally, the City wants to provide adequate follow-up services to help recover from emergencies.
 - Provide and support an efficient and effective Advanced Life Support Program.
 - Restore and enhance public safety service capacity.

volunteer opportunities or serving on a Board or Commission.

- Implement Marketing and Communications Program
- Foster an environment of community engagement
- *Provide opportunities that enrich the community’s quality of life*
The City can contribute to a connected community by having ample opportunities to have citizens to interact with each other. The level of civic pride is also increased when the City can enrich lives with quality programming. Toward that end the City will promote culture, art, and community connections. As much as possible the City will cultivate and promote partnerships that expand and improve services.
 - Provide services/programs responsive to residents’ priorities



CONNECTED COMMUNITY

Promote diverse opportunities that connect community and foster civic pride through comprehensive communication strategies, and cultural, educational & recreational programming.

- *Encourage residents to engage in civic activities*
A key component to a connected community is to have citizens engaged with their government and each other. The City will create a communication strategic plan to better inform the public and staff. Additionally, the City wants to create opportunities for residents to be engaged within their community through such mechanisms as

Economic Overview

This section of the budget document identifies and outlines economic indicators that impact revenue forecasts at the local level. Several sources are used to forecast City revenues using national, state and local area economic trends. Sources include: the UCLA Anderson Forecast (National and State), U.S. Department of Commerce (National), California Employment Development Department (National, State, and Local), California Department of Finance (State and Local), and the University of San Diego Index of Leading Economic Indicators (San Diego region).

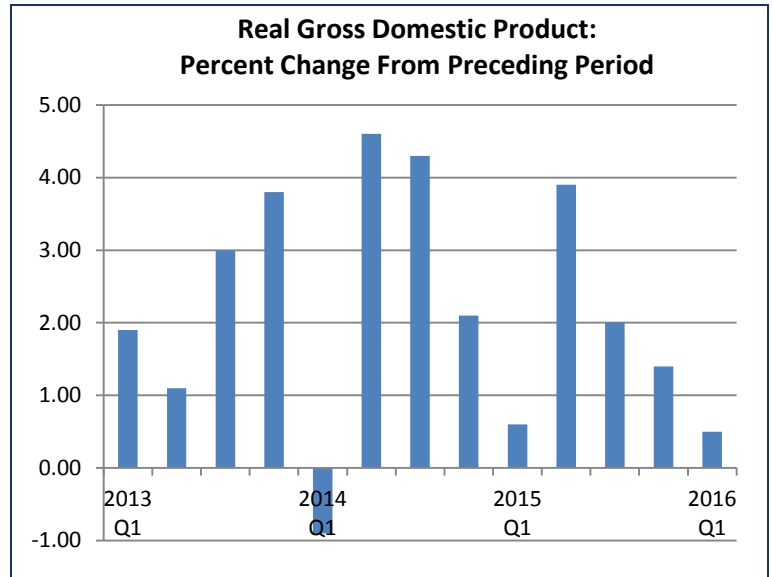
NATIONAL

In the April 2016 report Senior Economist David Shulman writes that the recent fears of a national recession, fueled by the January-to-February drop in stock prices, have subsided. The markets, he writes, were disturbed by fears of a significant slowdown in China, continued stagnation in Europe and Japan, a break in oil prices to below the levels of the 2009 financial crisis and concerns regarding the European banking system.

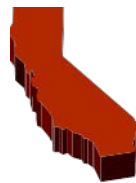
However, Shulman further indicates that there are more disturbances on the horizon, including the United Kingdom’s upcoming decision on whether to remain in the European Union and a pair of major presidential candidates who want to “blow up” the global trading system.

He further states that while the forecast continues to be on track for moderate growth, enthusiasm has dampened and expectations have been revised slightly downward. Instead of looking for 3.3 percent growth in real GDP for 2016 on a fourth quarter basis, the Anderson Forecast now calls for a more modest 2.7 percent growth rate. Despite the lower GDP growth rate, the economy remains on track to create 2.4 million jobs this year and 1.5 million jobs next year, as the economy operates at full employment.

Overall, Shulman summarizes that the risks to the forecast come from outside the U.S., where disturbances in Europe and Asia along with domestic politics have the potential to cast a pall over the U.S. economy.



CALIFORNIA



In the April 2016 California report of the UCLA Anderson Forecast report, Senior Economist Jerry Nickelsburg looks at the ways in which innovation affects growth in California.

“While innovation is not the entire story of the economic recovery, it certainly is an important part of it,” Nickelsburg writes. “The very rapid growth in Silicon Valley and San Francisco attests to this fact.”

Nickelsburg writes that, in the near term, the critical mass developed with California’s research institutions will continue to provide the state with a disproportionate amount of innovation and, therefore, a faster rate of growth in GDP than the average for the U.S.

“The fly in the ointment stems from the fact that innovation in productivity improvements is not like assembling aircraft,” Nickelsburg said. “It comes in fits and starts and is inherently unpredictable. Nevertheless, we expect California’s GDP growth rate to exceed that of the U.S. through our forecast period.”

The current outlook is for continued steady gains in employment through 2018 and a related decrease in the unemployment rate in the state over the next two

years. Nickelsburg expects California’s unemployment rate to be roughly the same as the U.S. rate, 5.0 percent by the end of the forecast period.

The forecast calls for total employment growth of 1.9 percent in 2016, 1.6 percent in 2017, and 1.0 percent in 2018. Payrolls will grow at about the same rate. Real personal income growth is estimated to be 3.6 percent in 2016 and forecast to be 3.2 percent in 2017 and 3.0 percent in 2018.

COUNTY



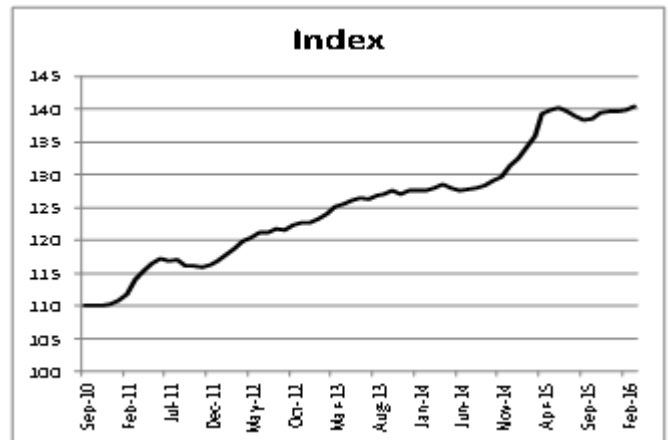
The County’s economic performance appears to be holding steady as the University of San Diego’s Index of Leading Economic Indicators for San Diego County rose 0.4 percent in March 2016. It was the fifth increase in six months in the index in what could be

classified as choppy performance for the County’s economy as the components of the index have been all over the map. For March strong positive moves in initial claims for unemployment insurance and local stock prices led the move to the upside. There were also moderate gains in help wanted advertising and the outlook for the national economy. These advances overwhelmed a big dip in building permits and a small decline in consumer confidence. March’s gain was characterized as solid but not spectacular. The local economy remains on track to have good year. The main worries are external forces, specifically, the health of the national and international economies. Specifically, the turmoil in Europe with financial problems, concerns over immigration, and the possible exit of Britain from the European Union pose uncertainty. In the United States, employment growth remains strong but Gross Domestic Product (GDP) growth is weak. Overall the performance of the main components of the index can be summarized as follows:

- Residential units authorized by building permits turned negative in March, breaking a string of six consecutive monthly increases. For the first quarter of 2016, residential units authorized were down 11.8 percent compared to the same period in 2015. Single-family units authorized were again the culprit affecting this indicator, falling 38.2 percent in the quarter as compared to a gain of 3.3 percent in multi-family units authorized.

- Initial claims for unemployment insurance and help wanted advertising each advanced for the fifth month in a row. The net result was that the seasonally adjusted local unemployment rate was 4.7 percent in March, which was unchanged from the same level in February but down from 5.4 percent in March 2015.
- Consumer confidence continues to slump, falling for the fifth consecutive month. The cause of this downturn is uncertain, as the news on unemployment, employment growth, and gas prices has been positive.
- Local stock prices rebounded strongly in March after two months of bad performance to start the year. However, local stocks still finished the first quarter down 7.91 percent. This severely underperformed the broader market averages, with the Dow Jones Industrial Average, the S&P 500 Index, and the NASDAQ Composite Index showing returns of +1.49 percent, +0.77 percent, and -0.75 percent respectively.
- A revision in the national Index of Leading Economic Indicators for February resulted in a negative turning point signal, with the national index falling for three straight months from December to February. The national index has been weak, with five negative readings and an unchanged one in the last nine months. This is reflected in the weak growth of GDP.

San Diego Index of Leading Economic Indicators
San Diego County, 2010 - 2015



CITY



The City of Chula Vista continues on its year over year upward trend in revenue growth as its major sources of revenues are projected to again increase in the fiscal year 2016-17

proposed budget. Sales Tax, Property Tax, Other Local Taxes and Motor Vehicle License fees are increasing by a combined \$4.9 million over the fiscal year 2015-16 adopted budget. The modest revenue growth has helped to stabilize the City’s finances and may indicate that the City’s revenue base is also returning to more predictable growth that the City can rely upon to meet its growing needs.

The City continues to benefit from a stable housing market that continues to recover in terms of value as the median home value within the City increased by 6.7% from April of 2015 to April of 2016. The median home price is projected to further rise by 2.1% in 2017 (based on Zillow estimate), further improving City property tax revenue opportunities.

A further indication of improved revenue stability in the City’s revenue base is the overall 4% projected increase in the City’s assessment roll assumed in the property tax projection for the upcoming fiscal year.

A 2% growth rate in assessed valuation of taxable property is legally permitted under Proposition 13 law assuming that there is a commensurate increase in the State’s consumer price index (CPI) of 2% or greater. The City is projecting to receive a 1.525% increase for fiscal year 2016-17 as the state CPI was under the 2% level. This valuation increase in the City’s assessment role provides an important yearly boost to property tax

revenues as the increase is applied to the entire assessment roll. It is important to note that during the economic downturn the City did not benefit from the increase as the CPI had also failed to reach the 2% threshold due to the recession. In those years, where the City did not receive the 2% base increase in assessment roll valuation, the City relied on re-assessments of properties that were re-sold at increased price levels or re-assessments of properties that increased values under Proposition 8 law for property revenue growth. Under Proposition 8, property owners may apply for an assessment appeal and be granted a lower assessed valuation on their property for property tax purposes when their property values decrease. The lower assessed valuations are granted under the stipulation that their property assessments will be re-assessed in the future when property values recover.

The table below provides a year over year summary of median home value changes that have taken place within the City’s zip codes. The improvement in home values will also help to improve the City’s property tax base.

Examination of other key demographic factors indicates that the City’s unemployment situation improved to 5.9% in March 2016 down from 6.4% for the same month of the prior year. Although the unemployment rate improved, the City’s unemployment rate was still higher than the state and national unemployment rates. Additionally, Chula Vista’s population remains stable as it continues to maintain its place as the 14th largest incorporated city in the state according to the California Department of Finance.

Chula Vista Median Home Prices

April 2015 Compared to April 2016

Zip Code	Locale	Median Price		Percent Change
		2015	2016	
91910	North	416,000	456,000	9.6%
91911	South	392,000	414,000	5.6%
91913	Eastlake	475,000	507,000	6.7%
91914	NE	620,000	630,000	1.6%
91915	SE	468,000	499,000	6.6%

Source Zillow.com/research



All Funds Summary

The following section provides an overview of the combined all funds budget. Detailed descriptions, funding, and staffing levels are provided for each fund under the corresponding fund section in this document. This section is intended to provide a citywide overview of the proposed budget for fiscal year 2016-17.

ALL FUNDS REVENUE SUMMARY

The combined revenue budget for all City funds totals \$285.7 million; \$37.9 million represents inter-fund transfers. Projected revenues for all funds are anticipated to increase by \$8.0 million when compared to the fiscal year 2015-16 adopted budget of \$277.7 million.

Other Local Taxes is the category with the largest revenue change when compared to fiscal year 2015-16 adopted budget with a net increase of \$4.9 million. This revenue category includes grants from other agencies and can vary significantly from year to year. The largest change in this category is reflected in the Transportation Sales Tax (TransNet) Fund, which reflects a \$2.4 million increase when compared to the prior year. The next largest increase is in the General Fund due to anticipated increases in Sales Tax (\$1.3 million), Transient Occupancy Taxes (\$0.8 million), and Franchise Fees (\$0.4 million).

The next largest change is reflected in the Other Revenue category, which reflects an increase of \$2.6 million when compared to the prior fiscal year. The most significant of the changes occurs in the General Fund of \$1.2 million, mainly due to the acquisition of the capital leases for the two fire engines approved by City Council in November of 2015. This increase is followed by an increase in the Development Services Fund of \$0.8 million due to an anticipated increase in staff time reimbursements, The Worker's Compensation fund for a rise of \$0.3 million in worker's compensation charges, \$0.2 million in the Central Garage for increased fleet maintenance charges, and a \$0.1 million increase in the CV Housing Authority Fund for staff time reimbursements.

The Transfers In revenue category reflects a net increase of \$2.4 million when compared to the prior fiscal year. This increase is largely reflected in the

General Fund; changes in this fund include a \$1.2 million increase due to a one-time transfer to the General Fund from the Public Facilities Development Impact Fee (PFDIF) fund for a loan repayment, an increase of \$0.6 million to the General Fund from the Development Services Fund for support for development related activity, and \$0.1 million increase to the General Fund from the ALS fund for activities related to the Advanced Life Support program. The remaining changes in the other funds are related to loan repayment and debt service payment amounts.

The Charges for Services revenue category reflects an increase of \$0.9 million. This category reflects an increase in the Development Services Fund of \$1.4 million in higher anticipated plan checking and staff time reimbursements related to the workload for major projects and the Sewer Fund of \$0.4 million for an estimated increase in sewer service charges. This increase is partially offset with a net decrease of \$0.8 million in the General Fund mainly due to lower estimated jail and staff time reimbursements.

The above increases were partially offset by the changes in the following categories:

A decrease of \$2.3 million in the Revenue from Other Agencies category is estimated in fiscal year 2016-17 when compared to prior year. This decrease is mainly due to a lower amount estimated for the Willow Street Bridge Capital Improvement Project (CIP) in comparison to the fiscal year 2015-16 adopted budget.

The Development Impact Fees revenue category reflects a decrease of \$0.2 million when compared to the prior fiscal year. The changes are reflected in the Transportation DIF Fund, Western Transportation DIF Fund, Otay Ranch Village Pedestrian Bridge DIF Funds, and the Western Park Acquisition & Development Fee Fund. These changes are intended to bring budgeted revenues in line with actual revenues.

A decrease to the Property Tax revenue category of \$0.2 million is reflected when compared to fiscal year 2015-16. The decrease is due to an anticipated decrease of \$1.5 million in property tax revenues received as a result of the dissolution of the

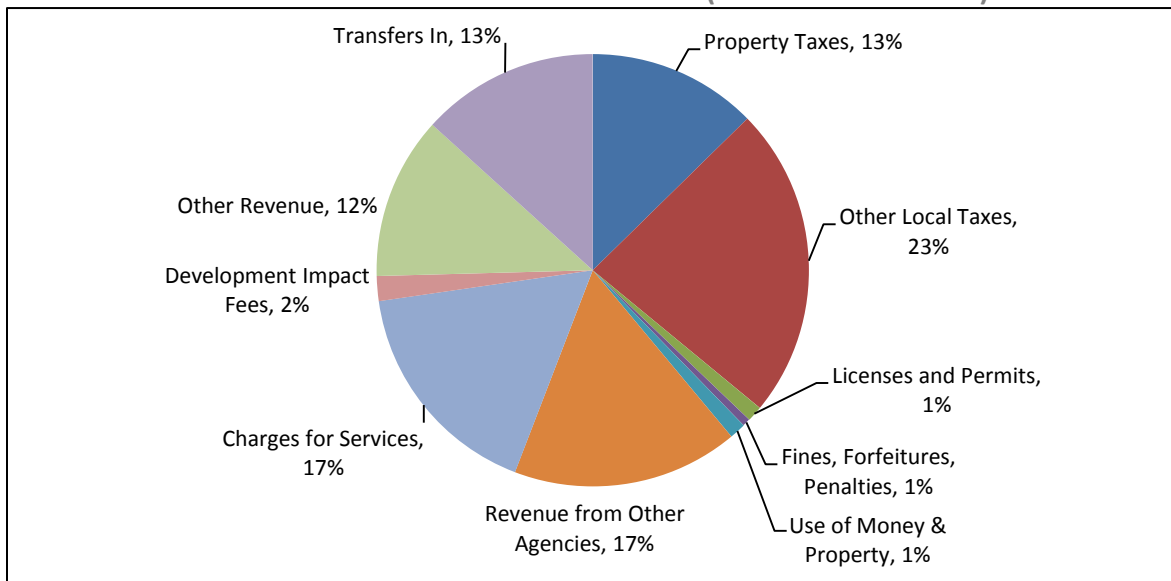
Redevelopment Agency. This reduction is partially offset by the General Fund as it anticipates a net increase in property tax revenues of \$1.3 million.

The Schedule of Revenues report, included in the Summary Tables section, reflects the projected revenues for fiscal year 2016-17 at the fund and revenue type level. The following table reflects a summary of all City revenues by category.

Sources of Funds (All Funds Combined)
 Fiscal Year 2014 to Fiscal Year 2017 Revenues
 In Thousands (000)

Revenue Category	FY13-14 Actual	FY14-15 Actual	FY 15-16 Adopted	FY16-17 Proposed	Change (FY16-FY17)
Other Local Taxes	\$ 63,036	\$ 66,554	\$ 61,729	\$ 66,633	\$ 4,904
Other Revenue	\$ 81,959	\$ 34,455	\$ 32,163	\$ 34,732	\$ 2,569
Transfers In	\$ 40,487	\$ 34,092	\$ 35,549	\$ 37,920	\$ 2,371
Charges for Services	\$ 58,400	\$ 59,453	\$ 47,270	\$ 48,176	\$ 906
Use of Money & Property	\$ 6,330	\$ 5,845	\$ 3,443	\$ 3,497	\$ 54
Licenses and Permits	\$ 3,102	\$ 3,300	\$ 3,381	\$ 3,325	\$ (56)
Fines, Forfeitures, Penalties	\$ 1,666	\$ 2,278	\$ 1,776	\$ 1,663	\$ (113)
Property Taxes	\$ 28,517	\$ 34,796	\$ 36,305	\$ 36,142	\$ (163)
Development Impact Fees	\$ 9,784	\$ 7,526	\$ 5,467	\$ 5,297	\$ (170)
Revenue from Other Agencies	\$ 50,764	\$ 48,585	\$ 50,594	\$ 48,324	\$ (2,270)
Total Revenues	\$ 344,045	\$ 296,884	\$ 277,677	\$ 285,709	\$ 8,032

Total Revenues Fiscal Year 2016-2017 (All Funds Combined)



ALL FUNDS EXPENDITURE SUMMARY

The combined expenditure budget for all City funds for fiscal year 2016-17 totals \$294.9 million of which \$37.9 million represents inter-fund transfers. This amount includes a General Fund operating budget of \$146.3 million and a Capital Improvement Program (CIP) budget of \$20.7 million. The fiscal year 2016-17 budget includes \$90.0 million in operating budgets for the non-General Fund funds including Sewer, Successor Agency to the Redevelopment Agency, Development Services, CV Housing, and Fleet. When compared to the prior year budget, the fiscal year 2016-17 proposed budget reflects an increase of \$1.5 million.

The largest change in expenditures is reflected in the Personnel Services expense category. This category is projected to grow by \$8.2 million when compared to the fiscal year 2015-16 adopted budget. This increase reflects the following changes:

- The fiscal year 2016-17 budget reflects a net increase of approximately 19.00 positions when compared to the fiscal year 2015-16 adopted budget, this includes positions that were approved during fiscal year 2015-16 or are recommended as part of the development of the fiscal year 2016-17 budget. These position changes are reflected in the General Fund, Federal Grants, Police Grants, Development Services, and Environmental Services funds.
- The annualized cost of the salary increases approved for all employee groups during fiscal year 2015-16 and negotiated wage increases for all employee groups in fiscal year 2016-17.
- Increased costs related to retirement and medical (flex) benefits.
- An increase in workers comp charges based on higher expenditure trends in the Workers Comp fund.

The CIP Project Expenditure category reflects a net decrease of \$6.8 million compared to prior fiscal year adopted budget. The largest decrease within the Capital Projects category is reflected in the Gas Tax (\$2.9 million), Other Transportation Programs (\$2.4 million), Sewer Facility Replacement (\$1.8 million), Transportation DIF (\$0.9 million). These decreases were partially offset by an increase in Capital Projects funding in the Trunk Sewer Capital Reserve Fund of \$1.2 million.

The Transfers Out expenditure category reflects an increase of \$2.4 million; this increase is the net impact of increases and decreases in multiple funds. The most significant changes are reflected in the following funds:

- Long-term Advances DSF - City – reflects an increase of \$4.1 million related to the loan repayment of several interfund loans. The fiscal year 2016-17 proposed budget reflects the loan repayment amount as identified in the Consolidated Interfund Loan Amortization Schedules.
- Telegraph Canyon Sewer Basin DIF – reflects a decrease of \$1.1 million. The prior year budget was a one-time transfer to the Trunk Sewer Fund, which closed out the Telegraph Canyon Sewer Basin DIF.
- The Redevelopment Obligation Retirement Fund – reflects a decrease of \$1.1 million. These transfers out accounts for the required debt service for the Successor Agency.
- Development Services Fund – the change in this fund is an increase of \$0.6 million. This is due to an increase to the transfer to the General Fund for support related to development activities.

The Non-CIP Project Expenditures category reflects a net decrease of \$1.1 million compared to fiscal year 2015-16 adopted budget. This is mainly due to the one-time funding for Preserve Maintenance Enhancement in the Salt Creek Sewer Basin DIF in the prior fiscal year.

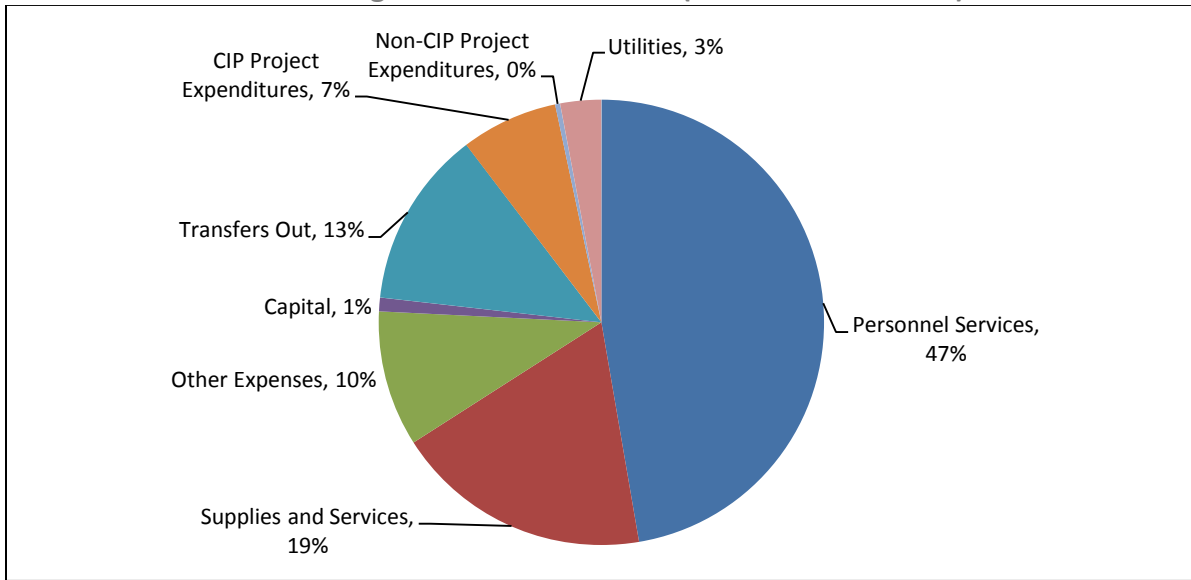
The total number of recommended permanent positions for fiscal year 2016-17 is 984.25, of which 823.25 are included in the General Fund and 161.00 are included in various other funds. The adopted staffing represents a net increase of 19.00 positions when compared to the fiscal year 2015-16 adopted budget. The Authorized Positions by Department report is included in the Summary Tables section of this document; it provides the new staffing by classification and department. A summary of the new staffing changes is also included in the Staffing Changes section.

The following table reflects the expenditures for all funds by expense category.

Uses of Funds (All Funds Combined)
 Fiscal Year 2014 to Fiscal Year 2017 Expenditures
 In Thousands (000)

Expenditure Category	FY13-14 Actual	FY14-15 Actual	FY 15-16 Adopted	FY 16-17 Proposed	Change (FY16-FY17)
Personnel Services	\$ 119,238	\$ 125,606	\$ 131,249	\$ 139,455	\$ 8,206
Supplies and Services	\$ 55,286	\$ 55,006	\$ 55,428	\$ 55,005	\$ (423)
Other Expenses	\$ 92,545	\$ 34,482	\$ 28,900	\$ 29,046	\$ 146
Capital	\$ 1,773	\$ 3,038	\$ 3,402	\$ 2,944	\$ (458)
Transfers Out	\$ 40,487	\$ 34,092	\$ 35,549	\$ 37,920	\$ 2,371
CIP Project Expenditures	\$ 17,648	\$ 21,465	\$ 27,519	\$ 20,706	\$ (6,813)
Non-CIP Project Expenditures	\$ 3,195	\$ 1,026	\$ 2,221	\$ 1,071	\$ (1,150)
Utilities	\$ 7,977	\$ 7,709	\$ 9,149	\$ 8,771	\$ (378)
Total Expenditures	\$ 338,149	\$ 282,424	\$ 293,417	\$ 294,918	\$ 1,501

Total Budget Fiscal Year 2016-17 (All Funds Combined)



GENERAL FUND RESERVES

In November 2009, the City Council approved a resolution updating the City’s General Fund Reserve Policy. The updated reserve policy:

- Provides guidelines for the use of reserves
- Sets a new long-term goal for higher General Fund Reserve level, from 8% to 15%
- Includes the establishment of two new reserve funds - Economic Contingency Reserve and Catastrophic Event Reserve

Achieving these reserve levels is a long-term goal; once fully implemented, the new General Fund Reserve policy will require higher reserve levels. This will help mitigate the negative impact on revenues from economic fluctuations, position the City to withstand potential State revenue takeaways, provide debt service coverage, and provide a resource to fund unforeseen expenditure requirements.

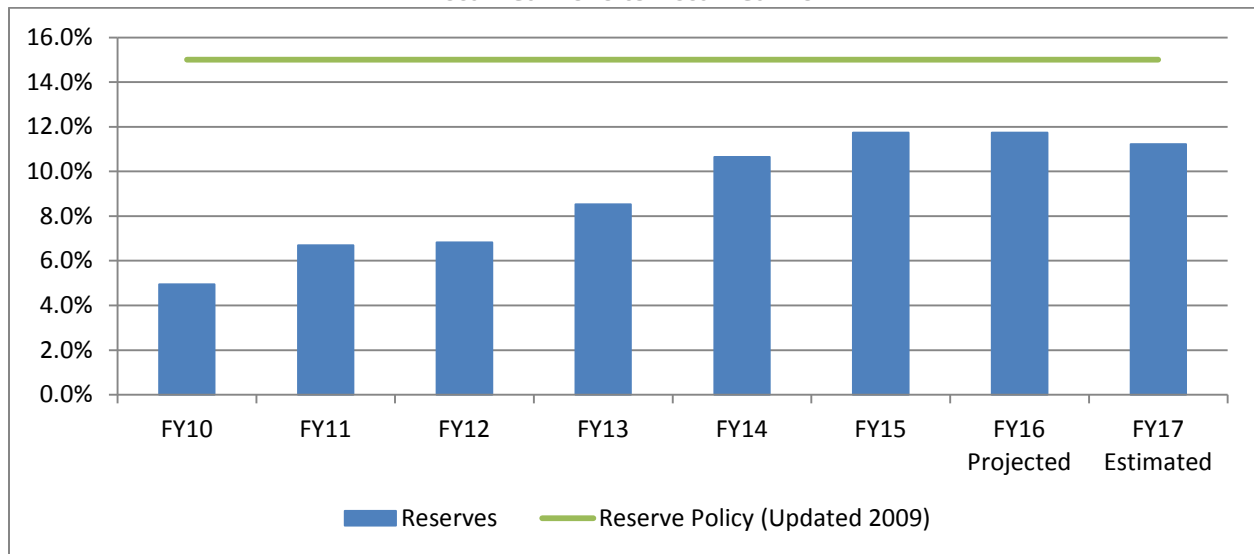
The Third Quarter Financial Report for fiscal year 2015-16 is projecting that the General Fund would end the fiscal year balanced. As reflected on the following

table, General Fund reserve levels have not only stabilized but have increased slightly since fiscal year 2009. It is important that the City maintain reserves in order to address the following potential issues:

- Dramatic economic fluctuations
- Debt service coverage
- Development impacts – there may be gaps in timing when services will need to be provided to new developments but the development area has not yet generated the revenues needed to fully offset the cost of those services
- Unfunded liabilities – deferred building and equipment repairs, equipment replacement, deteriorating infrastructure.

The following chart depicts the General Fund operating reserves since fiscal year 2009-10 as a percentage of the adopted budget. The fiscal year 2016-17 General Fund Proposed Budget is balanced and there is no budgeted impact to the General Fund reserves.

General Fund Operating Reserves
Fiscal Year 2010 to Fiscal Year 2017



Note: The preceding chart reflects only the General Fund Operating Reserves. It does not include the Economic Contingency Reserve, which has a balance of approximately \$3.6 million. Combined with the operating reserve, these two reserve funds total approximately 13.7% of the fiscal year 2016-17 General Fund budget.



Summary of Staffing Changes

The fiscal year 2016-17 proposed budget includes 984.25 positions for all funds. This is a net increase of 19.00 positions when compared to the fiscal year 2015-16 adopted budget that included 965.25 authorized positions. The summary of staffing changes is divided into two sections – the staffing changes that were approved by Council during fiscal year 2015-16 and changes made as part of the development of the fiscal year 2016-17 budget.

POSITION CHANGES AUTHORIZED DURING FISCAL YEAR 2015-16

During fiscal year 2015-16, Council approved the addition of 1.00 FTE citywide as well as several reclassifications to reflect changes in duties. Changes in the General Fund resulted in no net FTE increase and changes to other funds resulted in a net increase of 1.00 FTE. These changes included the following:

- City Clerk – The Office of the City Clerk requested to reclassify 1.00 Deputy City Clerk I to a Deputy City Clerk to better reflect assigned duties of the position.
- Human Resources – The Human Resources department updated the classification of Principal HR Analyst from Professional/Confidential to Middle Manager/Confidential to better represent the assignment of duties of the classification.
- Finance – The Finance Department requested to reclassify two positions in order to better reflect the duties assigned to each position. As a result 2.0 Accounting Technicians were reclassified to 1.0 Accounts Payable Supervisor and 1.0 Accountant.
- Police – The Police Department requested to reclassify 2.0 Public Safety Analysts to 1.0 Senior Management Analyst and 1.0 Senior Public Safety

Analyst to better emulate the responsibilities of the positions.

- Fire – 25.00 Firefighter positions were reclassified to Firefighter/Paramedic as part of the implementation of the Advanced Life Support Program.
- Public Works – the department received approval for the reclassification of 1.0 Electronics Technician to a Senior Electronics Technician. This reclassification was approved to better reflect the position responsibilities.
- Police Grants Fund – The City serves as the fiscal agent for CBAG and SD LECC. Changes approved for these programs include the addition of a 1.00 FA (Fiscal Agent) Supervising Intelligence Analyst and the following reclassifications: (a) a FA Administrative Analyst II position to a FA Senior Financial Analyst; (b) a FA Program Analyst to a FA Financial Manager; and (c) a CBAG Director IV-LECC to FA IVDC-LECC Executive Director.
- Environmental Services Fund – A reclassification of a Recycling Specialist II position to a Senior Recycling Specialist was approved to better represent the assignment of responsibilities of the position.
- Chula Vista Housing Authority – 2.00 Project Coordinator II positions were reclassified to 2.00 Senior Management Analysts to better reflect the responsibilities of these positions.

The following table summarizes the position changes Council authorized during fiscal year 2015-16.

Summary of Fiscal Year 2015-16 Staffing Changes
 Approved by City Council

Department/Fund	Program	Position	FTE
City Clerk (0.00)	Reclassification	Deputy City Clerk I	(1.00)
		Deputy City Clerk II	1.00
Human Resources (0.00)	Reclassification	Principal HR Analyst (PRCF)	(1.00)
		Principal HR Analyst (MMCF)	1.00
Finance (0.00)	Reclassifications	Accounting Technician	(2.00)
		Accounts Payable Supervisor	1.00
		Accountant	1.00
Police (0.00)	Reclassifications	Public Safety Analyst	(2.00)
		Senior Management Analyst	1.00
		Senior Public Safety Analyst	1.00
Fire (0.00)	Reclassifications	Firefighter (112 HR)	(25.00)
		Firefighter/Paramedic (112 HR)	25.00
Public Works (0.00)	Reclassifications	Electronics Technician	(1.00)
		Senior Electronics Technician	1.00
Police Grants Fund (1.00)	Reclassification	FA Administrative Analyst II	(1.00)
		FA Senior Financial Analyst	1.00
		FA Program Analyst	(1.00)
		FA Financial Analyst	1.00
		CBAG Director IV-LECC	(1.00)
		FA IVDC-LECC Executive Director	1.00
	Fiscal Agent (FA) positions - CBAG and SD LECC	FA Supervising Intelligence Analyst	1.00
Environmental Services Fund (0.00)	Reclassification	Recycling Specialist II	(1.00)
		Senior Recycling Specialist	1.00
CV Housing Authority	Reclassifications	Project Coordinator II	(2.00)
		Senior Management Analyst	2.00
TOTAL CITYWIDE			1.00

FISCAL YEAR 2016-17 CHANGES

The fiscal year 2016-17 budget reflects specific program expansions based on the resources available. In total, the changes result in a net increase of 18.00 FTE when compared to the fiscal year 2015-16 amended budget. These changes include the following changes summarized by department:

- Administration – In an effort to streamline processes and better reflect department responsibilities, the Economic Development Division of the Administration Department was restructured into a standalone department. This resulted in the transfer of a Director of Economic

Development, Environmental Sustainability Manager, Principal Economic Development Specialist, Real Property Manager, Cultural Arts Program Manager, Senior Economic Development Specialist, and Project Coordinator I to the Economic Development Department. These changes results in a net reduction of 7.00 FTEs to the Administration Department.

- Human Resources – To better structure the department in a manner that will meet the current needs of the organization, the Human Resources Department has requested the following

reclassifications: (a) a Risk Manager to a Senior HR Analyst; (b) a Senior HR Technician to a HR Technician; (c) a HR Analyst to a Senior HR Analyst; and (d) a Principal HR Analyst to a HR Operations Manager.

- Finance – The Finance department recommended changes in its management structure which resulted in the elimination of the Treasury and Business Manager and the addition of an Assistant Director of Finance position. The department is also reorganizing the debt functions in an effort to improve processes. The proposed budget includes the elimination of an Accountant position and the addition of a Principal Management Analyst and an Accounting Technician for this purpose.
- Animal Care Facility – In order to operate an animal shelter facility, the City is required to have a California Licensed Veterinarian on staff to treat injured animals that enter our shelter and any animals that are adopted must be spayed and neutered before leaving the facility. In order to keep up with the high volume of treatments the fiscal year 2016-17 proposed budget reflects the addition of 0.75 FTE Veterinarian (Permitted) position.
- Economic Development – In addition to the transfer of 7.00 FTEs from the Administration Department into Economic Development, other changes are included in the proposed budget. In order to better address the responsibilities and workload, the following changes are recommended: (a) the reclassification of the Environmental Sustainability Manager to a Chief Sustainability Officer; (b) addition of a Project Coordinator I, Senior Conservation Specialist, and Conservation Specialist; (c) the transfer of a Senior Secretary and 3.00 Conservation Specialists from Public Works; (d) the elimination of a Principal Economic Development Specialist; and (e) the transfer of an Environmental Services Manager from the Environmental Services Fund.
- Development Services Department (General Fund) – As a result of a review of the Development Services Department's operations, the proposed budget includes the following recommendations: (a) the transfer of a Senior Planner and Associate

Planner to the Development Services Fund; (b) a transfer of a Senior Office Specialist and Development Services Technician II (DST II) from the Development Services Fund; (c) the elimination of 0.50 FTE Planning Manager and 1.00 Planning Technician; and (d) the addition of 1.25 Associate Planner.

- Police – As part of the City's strategy to address homeless issues facing the City, the fiscal year 2016-17 budget reflects the addition of 2.00 Peace Officers to form a Homeless Outreach Team to focus on chronic homeless concerns.

In addition a reclassification of a Latent Print Examiner to a Senior Latent Print Examiner position is recommended in order to better reflect responsibilities of the position.

- Public Works – The proposed budget reflects the following changes: (a) the addition of a Principal Civil Engineer who will be assigned to Traffic Engineering; (b) the addition of a Senior Park Ranger as part of the Homeless Outreach Team; (c) the transfer of a Senior Secretary and 3.00 Conservation Specialists to the Economic Development Department; and (d) the reclassification of a Wastewater Collections Manager to a Wastewater/Stormwater Ops Manager.
- Recreation – The proposed budget includes a reclassification of an Aquatics Supervisor I position to a Recreation Supervisor III position in order to provide a full-time supervisor for the Norman Park Senior Center.
- Police Grants Fund – Changes in the CBAG and SD LECC programs include the addition of a FA Supervisory Intelligence Analyst, 2.00 FA Senior Intelligence Analyst positions, and a FA Public Private Partnership and Exercise Program Manager. The proposed budget also includes the reclassification of the following positions: (a) a Police Sergeant to a Police Lieutenant; (b) CBAG Deputy Director SD LECC to a FA Deputy Director SD LECC; (c) CBAG Deputy Executive Director to a FA Deputy Executive Director; (d) A CBAG Executive Director to a FA Executive Director; and (e) a FA Senior Financial Analyst to a FA Financial Manager.

The changes in the Police Grants fund results in a net change of 4.00 FTE. The City serves as the Fiscal Agent to CBAG and SD LECC.

- Federal Grants Fund – The elimination of 1.00 GIS Specialist is included in the proposed budget due to the loss of the Urban Areas Security Initiative (UASI) grant funding.
- Environmental Services Fund – In order to better address workload, the Environmental Services Fund includes the transfer of an Environmental Services Manager to the Economic Development Department and the addition of 2.00 Recycling Specialist I positions.
- Development Services Fund – In order to better segregate Development related activities to the Development Services Fund, as well as to reflect appropriate staffing levels between the General Fund and Development Services Fund, staff is recommending the following transfers: (a) a Senior Planner and Associate Planner from the Development Services Department - General Fund

(DSD-GF); and (b) a Senior Office Specialist and DSTII to the DSD-GF. Furthermore due to an anticipated significant workload increase and in order to provide the required development related services, the proposed budget includes the addition of the following positions: (a) 1.0 Building Inspector III, (b) 1.0 Senior Civil Engineer, (c) 1.50 Landscape Architect; (d) 1.0 Associate Engineer; and (e) 1.0 Management Analyst. This results in a net change to the fund of 5.50 FTE.

Reclassifications - During the development of the fiscal year 2016-17 budget, departments worked with the Human Resources Department to review positions that are working out of class due to changing job duties. Departments worked with Human Resources to determine the appropriate classification and compensation for these reclassification requests. The recommended staffing changes are based on changes to scope of responsibility.

The following table summarizes the changes reflected in the fiscal year 2016-17 budget.

Summary of Proposed Fiscal Year 2016-17 Staffing Changes

Department/Fund	Program	Position	FTE
Administration (-7.00)	Transfer to Economic Development	Director of Economic Development	(1.00)
		Environmental Sustainability Manager	(1.00)
		Principal Economic Development Specialist	(1.00)
		Real Property Manager	(1.00)
		Cultural Arts Program Manager	(1.00)
		Senior Economic Development Specialist	(1.00)
		Project Coordinator I	(1.00)
Human Resources (0.00)	Reclassifications	Risk Manager	(1.00)
		Senior HR Analyst	1.00
		Senior HR Technician	(1.00)
		HR Technician	1.00
		HR Analyst	(1.00)
		Senior HR Analyst	1.00
		Principal HR Analyst	(1.00)
	HR Operations Manager	1.00	

Department/Fund	Program	Position	FTE
Finance (1.00)	Revenue and Recovery	Treasury and Business Manager	(1.00)
		Assistant Director of Finance	1.00
	Comptroller	Accountant	(1.00)
		Principal Management Analyst	1.00
		Accounting Technician	1.00
Animal Care Facility (0.75)	Animal Care Services	Veterinarian (Permitted)	0.75
Economic Development (14.00)	Transfer from Administration	Director of Economic Development	1.00
		Environmental Sustainability Manager	1.00
		Principal Economic Development Specialist	1.00
		Real Property Manager	1.00
		Cultural Arts Program Manager	1.00
		Senior Economic Development Specialist	1.00
		Project Coordinator I	1.00
	Reclassification	Environmental Sustainability Manager	(1.00)
		Chief Sustainability Officer	1.00
	Economic Development Reorganization	Project Coordinator I	1.00
		Principal Economic Development Specialist	(1.00)
	Office of Sustainability	Senior Conservation Specialist	1.00
		Conservation Specialist	1.00
	Transfer from Environmental Services Fund	Environmental Services Manager	1.00
	Transfer from Public Works	Senior Secretary	1.00
Conservation Specialist		3.00	
Development Services - General Fund (-0.25)	Transfer to the Development Services Fund	Senior Planner	(1.00)
		Associate Planner	(1.00)
	Transfer from the Development Services Fund	Senior Office Specialist	1.00
		Development Services Technician II	1.00
	Long Range Planning	Planning Manager	(0.50)
		Planning Technician	(1.00)
Associate Planner		1.25	
Police (2.00)	Homeless Outreach Team	Peace Officer	2.00
	Reclassifications	Latent Print Examiner	(1.00)
		Senior Latent Print Examiner	1.00

Department/Fund	Program	Position	FTE
Public Works (-2.00)	Traffic Signal/Street Light Maintenance	Principal Civil Engineer	1.00
	Homeless Outreach Team	Senior Park Ranger	1.00
	Transfer to Economic Development	Senior Secretary	(1.00)
		Conservation Specialist	(3.00)
	Reclassification	Wastewater Collections Manager	(1.00)
		Wastewater/Stormwater Ops Mgr	1.00
Recreation (0.00)	Reclassification	Acquatics Supervisor I	(1.00)
		Recreation Supervisor III	1.00
Police Grants Fund (4.00)	Fiscal Agent (FA) positions - CBAG and SD LECC	FA Supervisory Intelligence Analyst	1.00
		FA Senior Intelligence Analyst	2.00
		FA Public Private Partnership and Exercise Program Manager	1.00
	Reclassifications	Police Sergeant	(1.00)
		Police Lieutenant	1.00
		CBAG Deputy Director SD LECC	(1.00)
		CBAG Deputy Exec Dir	(1.00)
		CBAG Executive Director	(1.00)
		FA Deputy Director SD LECC	1.00
		FA Deputy Exec Dir	1.00
		FA Executive Director	1.00
		FA Senior Financial Analyst	(1.00)
		FA Financial Manager	1.00
Federal Grants Fund	UASI Hazard Preplans	GIS Specialist	(1.00)
Environmental Services Fund (1.00)	Transfer to Economic Development	Environmental Services Manager	(1.00)
	Environmental Services	Recycling Specialist II	2.00
Development Services Fund (5.50)	Transfer from Development Services - GF	Senior Planner	1.00
		Associate Planner	1.00
	Transfer to Development Services - GF	Senior Office Specialist	(1.00)
		Development Services Technician II	(1.00)
	Building Services	Building Inspector III	1.00
	Land Development	Senior Civil Engineer	1.00
		Associate Engineer	1.00
		Landscape Architect	1.50
Management Analyst		1.00	
TOTAL CITYWIDE			18.00

SUMMARY OF FROZEN POSITIONS

In a prior fiscal year there were a number of positions that were frozen (not funded) in order to help balance the budget. Due to the continued fiscal constraints, the majority of these positions remain frozen in fiscal year 2016-17. As funding becomes available the status of these positions will be reevaluated; recommended funding changes will be brought to Council for consideration. The proposed budget includes funding for the previously frozen Development Services

Technician II position within the Development Services Fund.

The fiscal year 2016-17 budget reflects 16.0 frozen positions; this is a net increase of 1.0 frozen position when compared to the prior fiscal year. The frozen positions are summarized by department and fund on the following table.

Summary of Fiscal Year 2016-17 Frozen Positions

Department/Fund	Program	Position	FTE
Administration	Administration	Assistant City Manager	1.00
Finance	Budget and Analysis	Budget and Analysis Manager	1.00
Police	Community Patrol	Peace Officer	11.00
	Street Crime/Gang Suppression	Peace Officer	1.00
	City Jail	Detention Facility Manager	1.00
	Police Dispatch	Police Communications Systems Manager	1.00
TOTAL CITYWIDE			16.00

SUMMARY OF STAFFING CHANGES BY DEPARTMENT AND BARGAINING UNIT

The following tables summarize the staffing changes occurring between the fiscal year 2015-16 adopted budget and the fiscal year 2016-17 proposed budget, by bargaining unit and by department.

Summary of Staffing Changes by Bargaining Unit

Bargaining Unit	FY 15-16 Adopted Staffing	FY 15-16 Mid Year Changes	FY 16-17 Proposed Changes	FY 16-17 Proposed Staffing	% Change
Unrepresented Professionals and Mid Managers	36.00	2.00	4.00	42.00	16.7%
Executives	18.00	-	-	18.00	0.0%
Chula Vista Mid Managers and Professionals Association	68.50	4.00	3.25	75.75	10.6%
Chula Vista Employee's Association	393.25	(4.00)	7.25	396.50	0.8%
City Council	5.00	-	-	5.00	0.0%
International Association of Firefighters	126.00	-	-	126.00	0.0%
Peace Officer's Association	233.00	-	2.00	235.00	0.9%
Western Council of Engineers	27.00	-	2.00	29.00	7.4%
Senior Managers	31.50	-	(0.50)	31.00	-1.6%
Confidential	27.00	(1.00)	-	26.00	-3.7%
TOTAL	965.25	1.00	18.00	984.25	2.0%

Summary of Staffing Changes by Department

Department/Fund	FY 15-16 Adopted Staffing	FY 15-16 Mid Year Changes	FY 16-17 Proposed Changes	FY 16-17 Proposed Staffing	% Change
Administration	17.00	-	(7.00)	10.00	-41.2%
Development Services - GF	20.25	-	(0.25)	20.00	-1.2%
Animal Care Facility	21.00	-	0.75	21.75	3.6%
Economic Development	-	-	14.00	14.00	100.0%
Police	322.50	-	2.00	324.50	0.6%
City Attorney	14.00	-	-	14.00	0.0%
City Clerk	6.00	-	-	6.00	0.0%
City Council	14.00	-	-	14.00	0.0%
Finance	27.00	-	1.00	28.00	3.7%
Fire	136.00	-	-	136.00	0.0%
Human Resources	16.00	-	-	16.00	0.0%
Information Technology Services	17.00	-	-	17.00	0.0%
Library	22.50	-	-	22.50	0.0%
Public Works	164.50	-	(2.00)	162.50	-1.2%
Recreation	17.00	-	-	17.00	0.0%
General Fund Total	814.75	-	8.50	823.25	1.0%
Other Funds					
Federal Grants Fund	3.00	-	(1.00)	2.00	-33.3%
Fleet Management	10.00	-	-	10.00	0.0%
Police Grants Fund	36.00	1.00	4.00	41.00	13.9%
Development Services Fund	44.50	-	5.50	50.00	12.4%
Advanced Life Support	1.00	-	-	1.00	0.0%
CV Housing	4.00	-	-	4.00	0.0%
Environmental Services Fund	6.00	-	1.00	7.00	16.7%
Sewer Fund	46.00	-	-	46.00	0.0%
Successor Agency to RDA	-	-	-	-	0.0%
Other Funds Total	150.50	1.00	9.50	161.00	7.0%
CITYWIDE TOTAL	965.25	1.00	18.00	984.25	2.0%



CITY STAFF EMPLOYEES

5-Year Position Summary

DEPARTMENT	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	FY 2016-17
LEGISLATIVE/ADMINISTRATIVE					
City Council	14.00	14.00	14.00	14.00	14.00
City Clerk/Elections	5.00	5.00	5.00	6.00	6.00
City Attorney	13.00	13.00	13.00	14.00	14.00
Administration	10.00	13.00	14.00	17.00	10.00
Information Technology Services	18.00	17.00	17.00	17.00	17.00
Human Resources	15.00	15.00	15.00	16.00	16.00
Finance	26.00	28.00	28.00	27.00	28.00
TOTAL	101.00	105.00	106.00	111.00	105.00
DEVELOPMENT/MAINTENANCE					
Animal Care Facility	19.25	20.50	21.00	21.00	21.75
Economic Development	0.00	0.00	0.00	0.00	14.00
Development Services	20.50	19.50	20.25	20.25	20.00
Public Works Operations	162.00	163.00	163.00	164.50	162.50
TOTAL	201.75	203.00	204.25	205.75	218.25
PUBLIC SAFETY					
Police	313.00	319.00	321.50	322.50	324.50
Fire	135.00	136.00	136.00	136.00	136.00
TOTAL	448.00	455.00	457.50	458.50	460.50
COMMUNITY SERVICES					
Recreation	17.00	17.00	17.00	17.00	17.00
Library	21.10	21.50	21.50	22.50	22.50
TOTAL	38.10	38.50	38.50	39.50	39.50
GENERAL FUND SUBTOTAL	788.85	801.50	806.25	814.75	823.25

CITY STAFF EMPLOYEES

5-Year Position Summary

DEPARTMENT	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	FY 2016-17
OTHER FUNDS					
Advanced Life Support	0.00	1.00	1.00	1.00	1.00
Development Services	41.50	44.50	45.50	44.50	50.00
Police Grant Funds/California Border Alliance Group (CBAG)	34.00	37.00	40.00	36.00	41.00
Federal Grants Fund	0.00	1.00	2.00	3.00	2.00
American Renewal & Reinvestment Act	0.00	0.00	0.00	0.00	0.00
Environmental Services	5.00	5.00	5.00	6.00	7.00
Housing Authority	7.00	4.00	4.00	4.00	4.00
Successor Agency	1.00	1.00	0.00	0.00	0.00
Fleet Management	8.00	8.00	10.00	10.00	10.00
Transit	1.00	1.00	1.00	0.00	0.00
Sewer	46.00	46.00	46.00	46.00	46.00
Redevelopment Agency	0.00	0.00	0.00	0.00	0.00
TOTAL	143.50	148.50	154.50	150.50	161.00
GRAND TOTAL (does not include hourly staffing)	932.35	950.00	960.75	965.25	984.25

GENERAL FUND SUMMARY

General Fund Expenditure Summary

General Fund Revenue Summary

General Fund Net Cost

Department Summary Reports

General Fund Expenditure Summary

Chula Vista General Operating Budget in thousands(000)

FY 14-15 Actual Expenditures	\$136,129
FY 15-16 Adopted Budget	\$139,806
FY 16-17 Proposed Budget	\$146,301
% Change FY 15-16 to FY16-17	4.6%

The General Fund Proposed Operating Budget for fiscal year 2016-17 totals \$146.3 million, which reflects an increase of \$6.50 million (4.62%) when compared to the Fiscal Year 2015-16 adopted budget. The General Fund Proposed CIP Budget for fiscal year 2016-17 is \$0.04 million.

The General Fund Proposed Budget is balanced. The City defines a budget as balanced when the amount of budgeted expenditures is equal to or less than the amount of budgeted revenues plus other available sources. The General Fund includes funding for programs and services supported by the City Council in previous fiscal years. The fiscal year 2016-17 Proposed Budget sustains current service levels and provides funding for select new Council initiatives that were directed for inclusion in the budget.

The City’s General Fund reflects positive growth in most major revenue sources. This modest growth in projected revenues allowed for a limited number of funding enhancements. Program/Service enhancements including:

- Police/Public Works – Created the Homeless Outreach Team by adding two Police Officers and one Sr. Park Ranger position in order to help address the current homeless situation in the City.
- Fire Department – Added \$53,000 to fund scheduled fire academy costs.
- Public Works – Addition of a Principal Civil Engineer position to act as the City’s Traffic Engineer.

- Olympic Training Center – \$175,000 for the purchase of property insurance for the Olympic Training Center acquired by the City.
- Animal Care Facility – Addition of a 0.75 Veterinarian position to address the increased demand for spay/neuter services and overall animal care at the City’s Animal Care Facility.
- Economic Development – Restructured department by adding a Chief Sustainability Officer position. Integrated Cultural Arts, Real Property and Conservation/Environmental divisions into department. Converted hourly staffing to in Conservation/Environmental division to permanent staffing in order to stabilize workforce by reducing turnover associated with hourly staff. The department restructuring will enable Economic Development’s efforts to assist our local business community and to attract investment and jobs.
- Equipment Replacement - Added \$1.3 million to capitalize the costs for the acquisition of two fire engines approved by City Council on November 17, 2015 via Resolution 2015-270. An additional \$150,000 was added to the Fire Department for outfitting costs for a fire engine due to be put into service in fiscal year 2016-17.
- Computer Software - \$350,000 was added for Microsoft licensing expenses that will be incurred in fiscal year 2016-17.
- Computer Replacement - The budget includes a \$120,000 increase for the lease of an additional 400 computers in year 3 of a 4 year plan to modernize and standardize the City’s aging computers.

A comparison of the fiscal year 2016-17 Proposed budget, the fiscal year 2015-16 projected expenditures, and the fiscal year 2014-15 actual expenditures are summarized in the following table.

General Fund Expenditure Summary
In Thousands (000)

Description	FY 2014-15 Actual	FY 2015-16 Adopted	FY 2016-17 Proposed	Change
Personnel Services	\$ 107,372	\$ 111,712	\$ 118,300	\$ 6,588
Supplies and Services	\$ 15,905	\$ 14,263	\$ 14,114	\$ (149)
Other Expenses	\$ 840	\$ 551	\$ 559	\$ 8
Capital	\$ 962	\$ 266	\$ 1,595	\$ 1,329
Transfers Out	\$ 5,482	\$ 6,107	\$ 6,162	\$ 55
Non-CIP Project Expenditures	\$ 63	\$ 509	\$ 19	\$ (490)
Utilities	\$ 5,001	\$ 5,889	\$ 5,512	\$ (377)
Total Operating Budget	\$ 135,625	\$ 139,297	\$ 146,261	\$ 6,964
CIP Project Expenditures	\$ 503	\$ 510	\$ 40	\$ (470)
Total General Fund Budget	\$ 136,128	\$ 139,807	\$ 146,301	\$ 6,494

MAJOR EXPENDITURE CHANGES BY CATEGORY

- When compared to the prior fiscal year, the largest change occurring is in the Personnel Services category. This category reflects an increase of \$6.6 million and includes the following major changes:
 - \$2.8 million increase in budgeted Salaries - this increase reflects the annualized cost of wage increases approved by the City Council for all employee groups step increases, and the addition of 8.5 FTE.
 - A \$2.3 million increase for retirement costs which reflects the increased contribution rates based on the report from CalPERS.
 - \$0.5 million for increased flex/insurance costs to account for anticipated increases in health insurance premiums.
 - \$0.2 million in Worker’s Comp charges, based on increased costs in the Workers Compensation Fund.
 - The fiscal year 2016-17 budget reflects \$1.8 million in budgeted salary savings.
- The Supplies and Services expense category reflects a decrease of \$.15 million when compared to the fiscal year 2015-16 budget. The majority of this decrease is due to a \$1.3 million city-wide

reduction of supplies and services that were made across all City Departments in an effort to balance the fiscal year 2016-17 budget. The reductions to supplies and services object accounts were formulated based on actual expenditures and discretionary activities such as travel, publication purchases, contractual services and other unused funds in an effort to not unduly impact departmental operations.

These reductions facilitated annual increases in other supplies and services object accounts to be more easily absorbed within the budget. Accordingly, the reductions made were partially offset by required increases to various objects in the supplies and services category including software maintenance, fleet maintenance, and minor equipment purchases.

- The Capital expenditures category reflects an increase of \$1.3 million due to the capitalization the lease costs for the acquisition of two fire engines approved by City Council and additional \$150,000 for outfitting costs for a fire engine due to be put into service in fiscal year 2016-17
- The Non-CIP Projects Expenditure category reflects a reduction of \$0.5 million as result of the zeroing

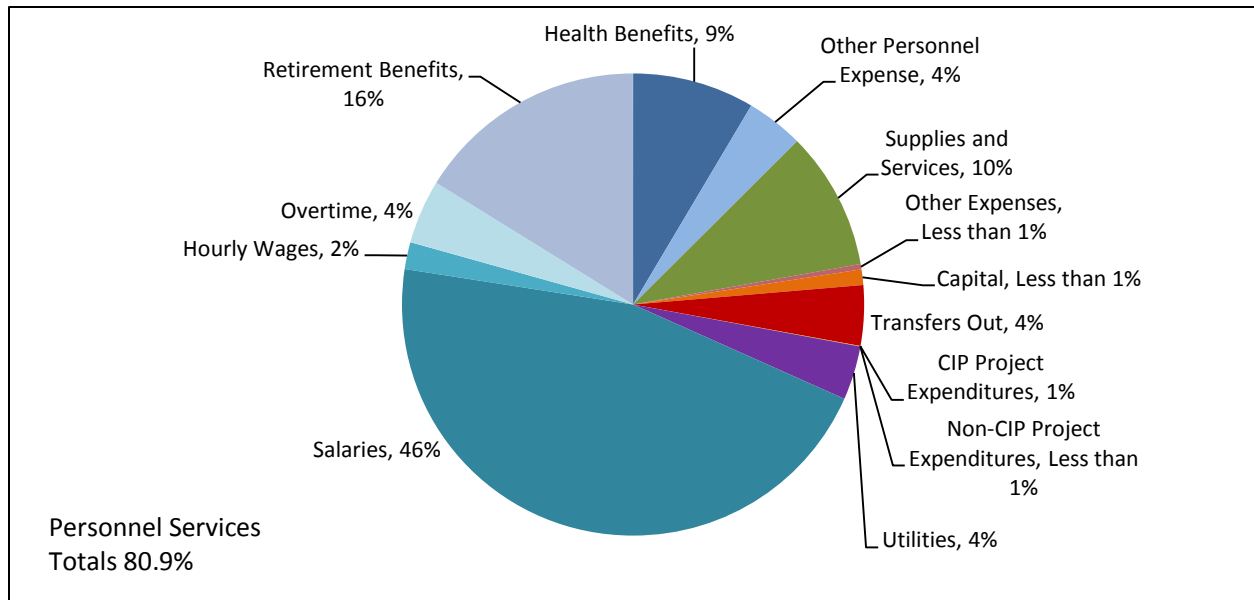
out of previous fiscal year projects that have been completed and carried forward into the fiscal year 2016-17 budget.

2016-17 adopted budget. Departmental Utility budgets have been adjusted to reflect projected expenditures for fiscal year 2016-17 based on previous fiscal year actual usage and expected rate increases.

- The Utilities expense category has been decreased by \$0.4 million when compared to the fiscal year

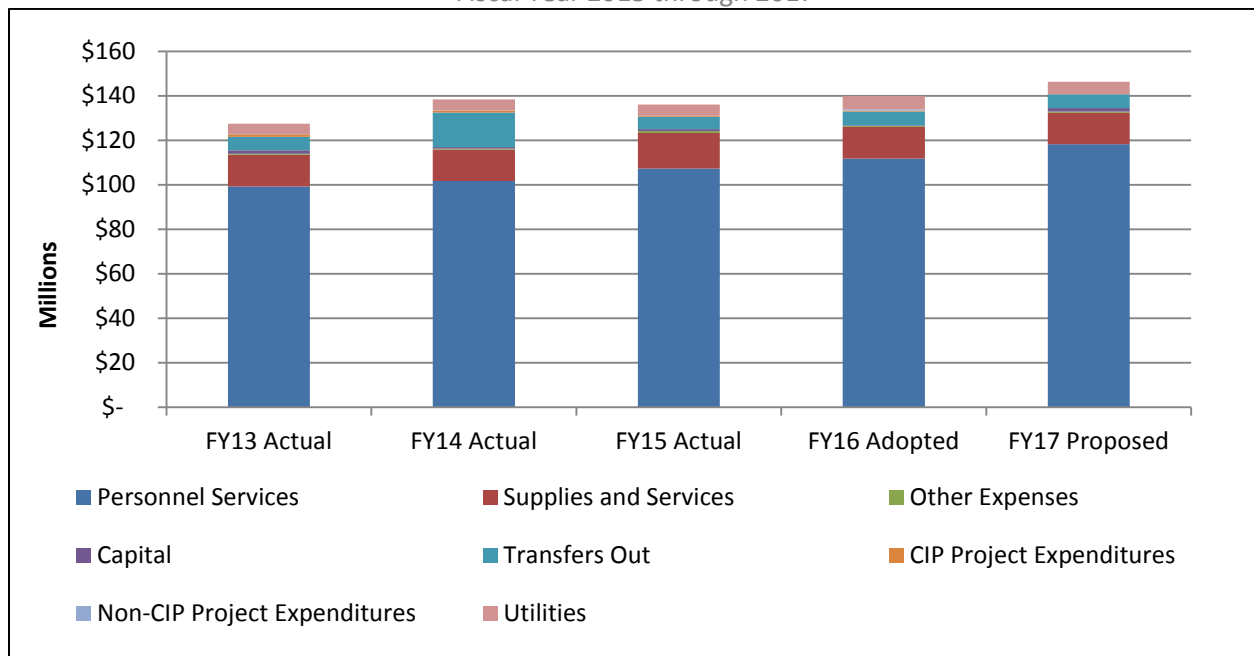
General Fund Expenditures by Category

Fiscal Year 2016-2017

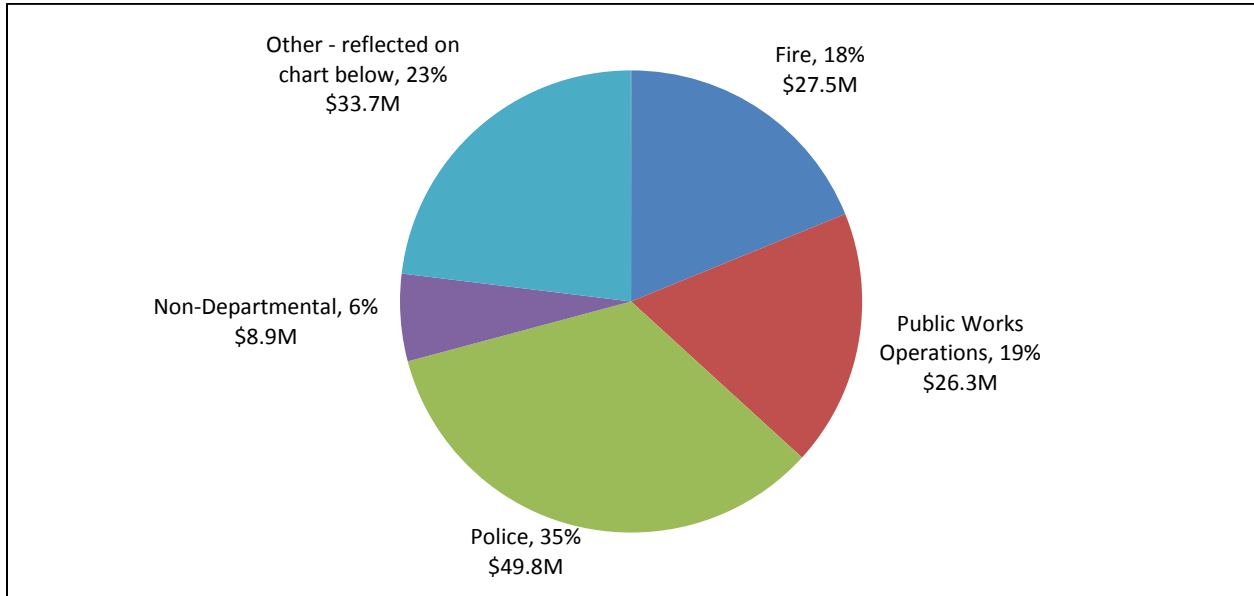


General Fund Expenditures History by Category

Fiscal Year 2013 through 2017



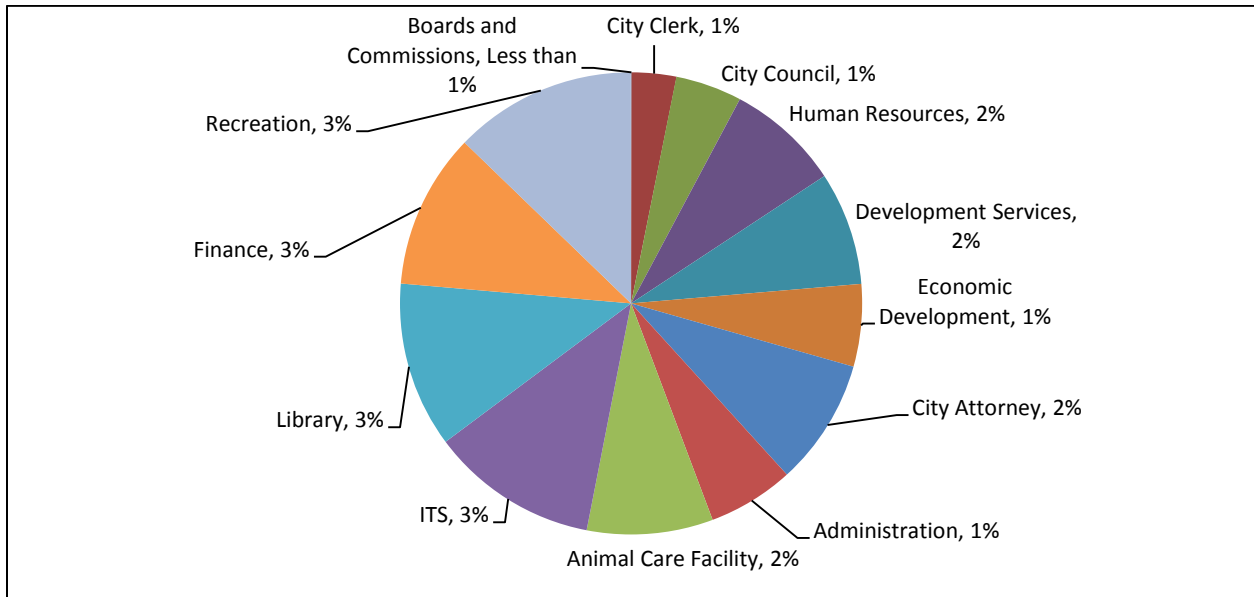
General Fund Expenditure by Department
Fiscal Year 2016-2017



Note: The chart above does not reflect net cost of each department, only their expenditure allocations.

The following chart reflects the “Other” department costs included in the previous chart that includes the \$33.7 million of the General Fund department budget expenditures.

General Fund Expenditure by Department (Other Department Detail – totals \$33.7 million)
Fiscal Year 2016-2017



Note: The chart above does not reflect net cost of each department, only their expenditure allocations.

STAFFING LEVELS

As revenue levels have improved, the City has continued the trend of slowly recovering its staffing levels previously reduced as a result of the Great Recession. Since fiscal year 2012-13 the City has been able to achieve a 5.6% increase in staffing managing to keep pace with a 5.3% population increase over the same period of time.

Staffing for Community Services and the Development and Maintenance Services categories have grown modestly 3.7% and 3.2% respectively from 2012-13. Staffing for the Legislative and Administrative service category has increased by 17.8% primarily due to

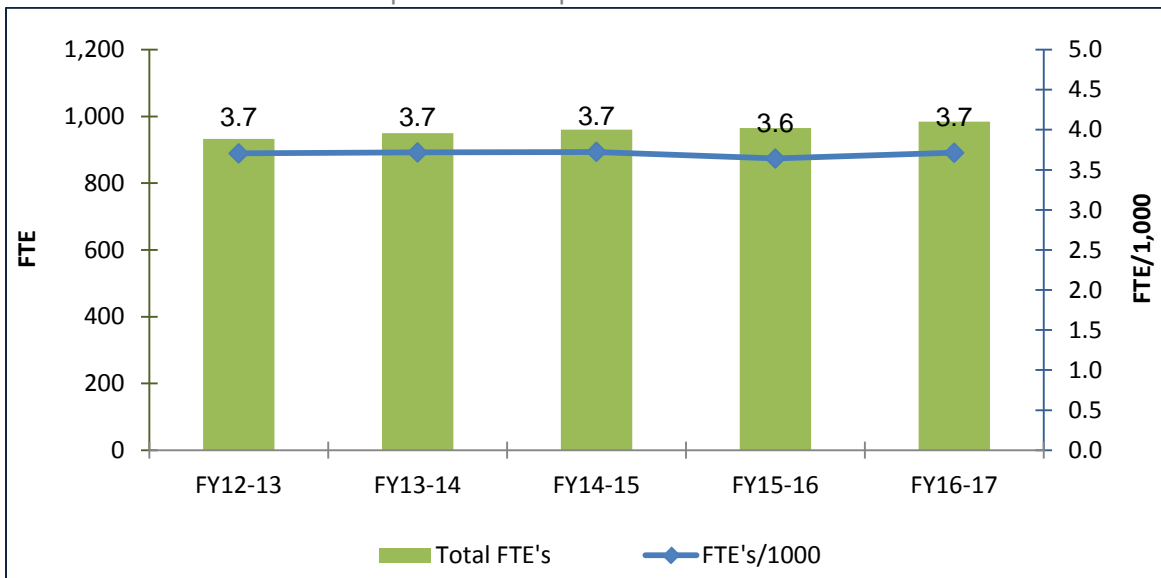
reorganizations/consolidations that have shifted staff from other service categories. Public Safety staffing levels have increased 4.7% – this increase includes the addition of various grant funded positions.

Budget constraints necessitated the net elimination of 331.4 full time equivalent (FTE) positions from the City’s peak employment of 1,263.75 FTEs during fiscal year 2006-07. The last major reduction occurred in 2011 and was carried forward into the fiscal year 2012-13 budget. As shown in the following graph, the number of FTEs per thousand has remained relatively flat since fiscal year 2012-13.

Staffing Level Fiscal Year 2012-2013 to Fiscal Year 2016-2017

Council Adopted Budget	FY 12-13	FY 13-14	FY 14-15	FY 15-16	FY 16-17	% Chg.
Legislative and Administrative	101.00	105.00	106.00	111.00	105.00	4.0%
Development and Maintenance	311.25	312.50	315.75	316.25	335.25	7.7%
Public Safety	482.00	494.00	500.50	498.50	504.50	4.7%
Community Services	38.10	38.50	38.50	39.50	39.50	3.7%
Total City Staff	932.35	950.00	960.75	965.25	984.25	5.6%

**City of Chula Vista Staffing (FTEs)
Compared to FTEs per Thousand Residents**



SALARY ADJUSTMENTS

During the economic recession the City's bargaining groups worked with City management to reach new agreements that reduced personnel costs in an effort to balance the budget. The adjustments to employee compensation included wage concessions and pension reform. The City has granted salary increases to its employee bargaining groups as the City began to see revenue improvements, however due to the rising retirement and health premium costs (discussed in the following sections), overall employee compensation has outpaced economic recovery.

The fiscal year 2016-17 proposed budget includes funding for the annualized costs of negotiated salary increases that are due to the labor agreements that are in effect for the City's labor groups. The City is currently in negotiations with members of the International Firefighters Association (IAFF) who exercised a re-opener option contained in their current labor agreement with respect to salaries. The actual impact of salary adjustments will depend on the final agreement with this bargaining group. As agreement is reached, staff will bring forward for Council approval the memorandum of understanding and include the fiscal impact.

RISING RETIREMENT COSTS

The increase in retirement costs driven by rising CalPERS costs is a significant budgetary challenge facing the City. The payments made to the retirement system equal 16.1% of the City's General Fund in the fiscal year 2016-17 proposed budget.

Increases in CalPERS contributions can be attributed to several factors. In the early 2000's the City approved enhanced formula benefits for all City employees. During the recent economic downturn, the City also approved an early retirement incentive to encourage employees to retire thereby reducing the number of layoffs, but increasing the City's payment to CalPERS. During this same time period, CalPERS experienced significant investment losses.

Over the last several years, CalPERS has made a series of changes that have resulted in higher contribution rates. Prior to fiscal year 2005-06, the CalPERS investment pool assumed a rate of return of 8.25% and any market gains (or losses) less than that amount could significantly affect the City's overall contribution

rate. In fiscal year 2005-06, CalPERS adjusted their investment return assumption to 7.75%. In 2012, the CalPERS Board of Administration approved a recommendation to lower the rate investment return assumption from 7.75% to 7.50%.

Additional changes that have been implemented by CalPERS include a change to the CalPERS amortization and smoothing policies. With this change, CalPERS has employed an amortization and smoothing policy that will pay for all gains and losses over a fixed 30-year period with the increases or decreases in the rate spread directly over a 5-year period.

CalPERS has also focused in on current asset allocations in an effort to stem the volatility of investment returns as it implements its investment strategies to achieve the long-term assumed rate of 7.5% for the retirement fund. In addition the CalPERS board also adopted significant changes to actuarial assumptions with respect to mortality rates after evaluation of a demographic study that covered the years 1997-2011. This study yielded the following conclusions that will impact employer contribution rates:

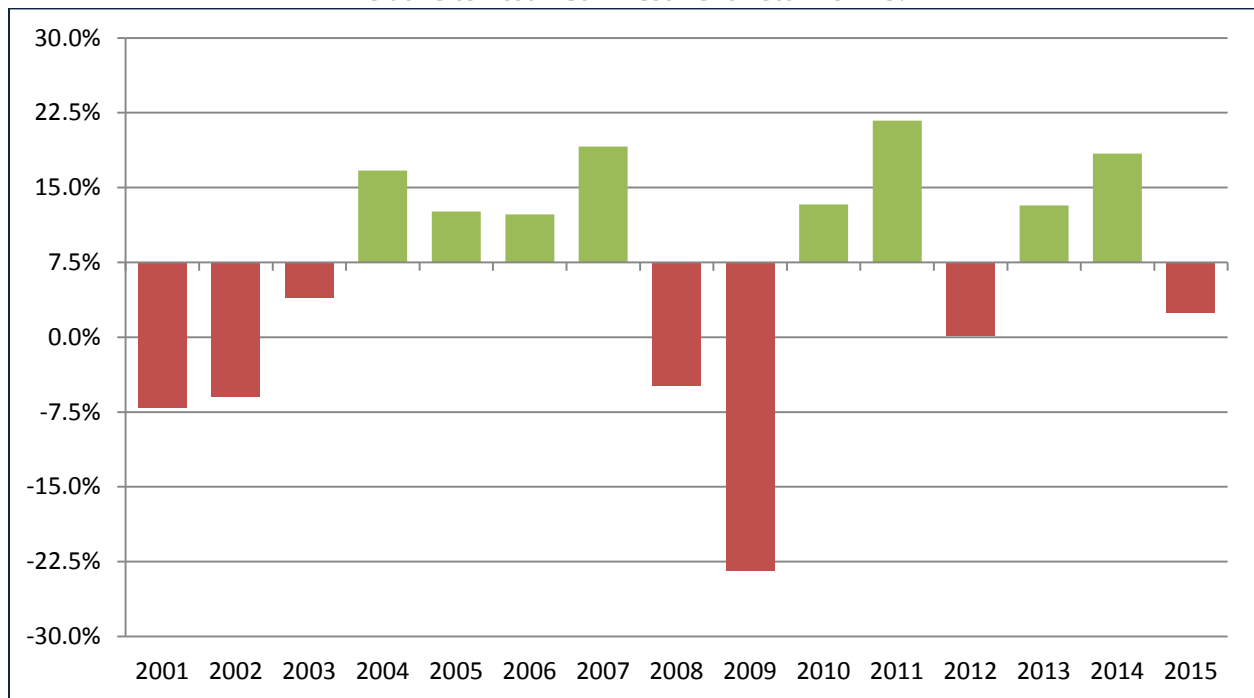
- Men are living two years longer on average
- Women are living one and half years longer on average
- There are higher rates of service retirement for certain groups including firefighters and police officers
- Lower rates of disability retirements for all groups
- Members with longer service received higher salary increases

CalPERS is sensitive to the impact mortality improvements are likely to have on employer retirement contribution rates and has subsequently sought input from employer organizations. As such, CalPERS adopted the recommendation for local public agencies to first reflect the change in assumptions in fiscal year 2016-17 with the cost spread over twenty years with the increases phased in over the first five years and ramped down over the last five years of the twenty year amortization period. The estimated impact of these changes on the City's fiscal year 2016-17 retirement contribution rates is outlined in the CalPERS October 2014 Annual Valuation Report.

The budgetary impacts caused by the increased employer contribution rates for retirement costs have been significant and will continue to challenge the City in future years. The impact of these cost increases have been partially offset through negotiations with City's bargaining groups that have resulted in the implementation of pension reform. Under the negotiated pension reform, employees have agreed to pay their share of pension costs thereby reducing the impact of pension cost increases to the City's budget. For fiscal year 2016-17, Tier 1 Miscellaneous employees contribute 8% of their salary, Tier 2 employees contribute 7% and Tier 3 employees contribute 6.75%. Tier 1 and Tier 2 public safety employees contribute 9%

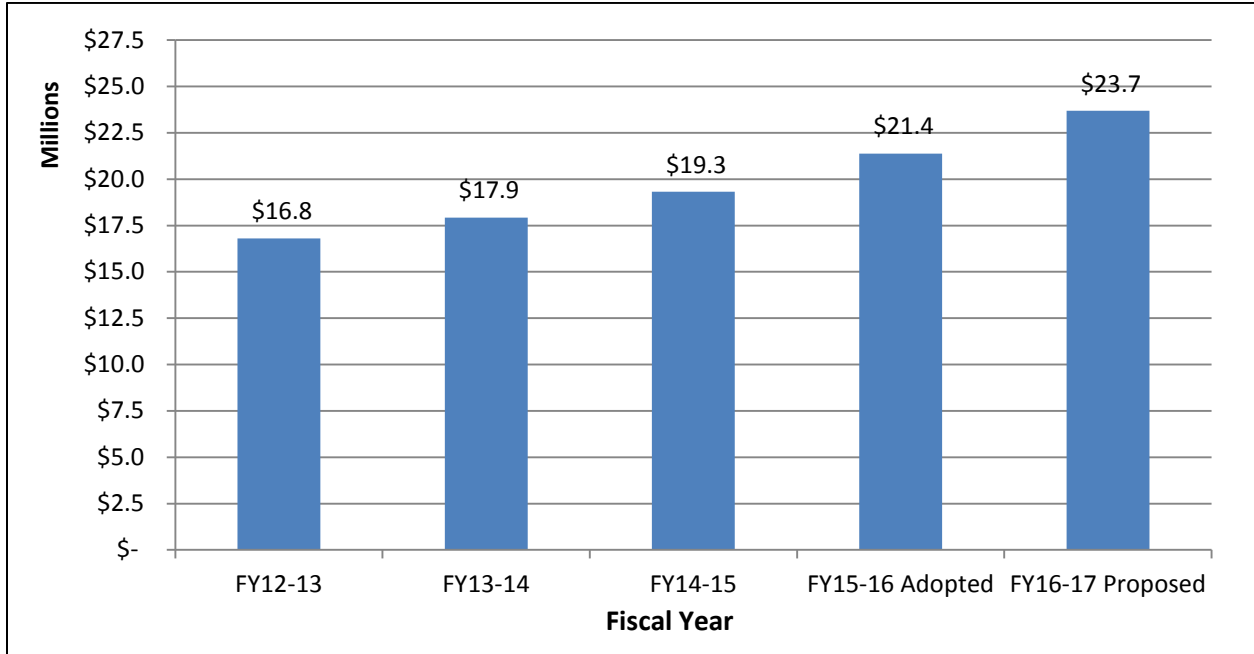
of their salary towards pension costs; Tier 3 public safety employees contribute 12.25% of their salary. To follow is a series of charts related to pension costs. The first chart depicts the actual market rates of return for the CalPERS investment portfolio relative to the assumed 7.5% rate of return. The second chart reflects actual CalPERS costs in the General Fund for fiscal years 2013 to the 2015-16 Adopted budget and the 2016-17 proposed budget cost. The final chart reflects historical CalPERS contributions illustrating the employer (City) contribution rates from fiscal years 2003-04 to 2016-17 and projected rates for fiscal years 2017-18 through 2021-22.

CalPERS Historical Market Value Rates of Return
Relative to Assumed Investment Return of 7.5%



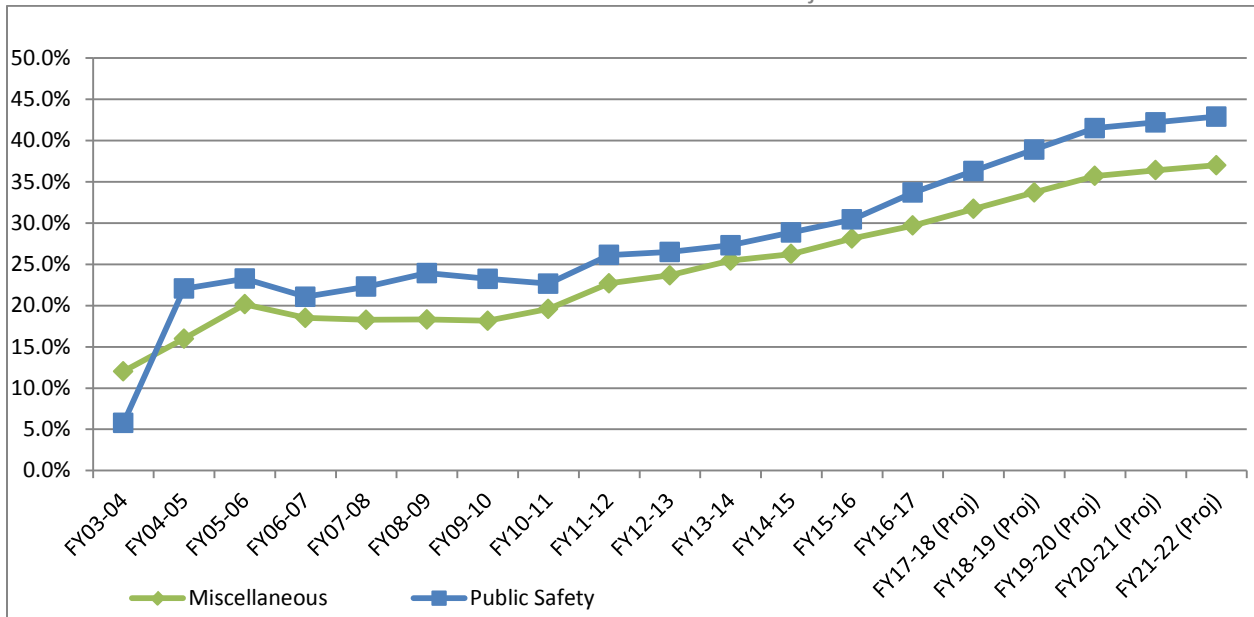
**Retirement Costs
(General Fund)**

Fiscal Years 2012-13 to 2016-17



CalPERS Employer Contribution Rates

Fiscal Years 2003-04 to 2021-22 Projected



Notes:

1. Reflects Employer Contribution. The actual employer contribution is higher due to Employer Paid Member Contributions (EPMC) ranging from 1.3% to 4.2%, and for applicable years an additional 8% and 9% for the Employer Paid Member Contribution (Employee Contribution).
2. Projected rates (FY 2018 through FY 2022), based on Bartel Associates, LLC report dated 05/05/2016.

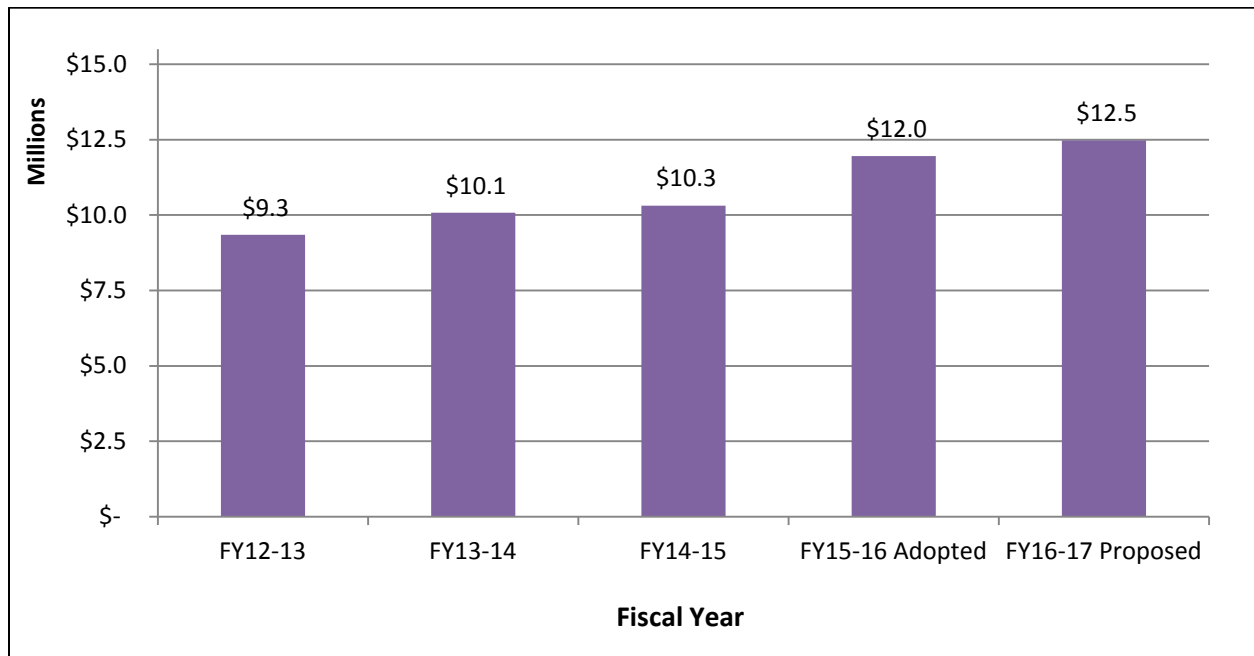
HEALTH CARE COSTS

Flex/Health insurance represents 8.5% of the total fiscal year 2016-17 General Fund expenditure budget and account for the health care costs for permanent employees.

To follow are charts and tables reflecting the increased expenditures related to flex/health insurance. The first chart illustrates the actual Flex/Health insurance costs in the General Fund for fiscal years 2013 to 2015, the adopted budget for fiscal year 2015-16 and the proposed budget for fiscal year 2016-17. Actual Flex/Health insurance costs have increased annually and represent an ongoing challenge that the City will continue to address in future budgets.

The subsequent table displays Flex Allotments by bargaining group from calendar year 2012 to calendar year 2016. Flex Allotments are the amounts provided by the City for employees to use towards the purchase of their health benefits. This allotment is negotiated between the City and each bargaining group. As illustrated by the table, costs to the City in the area of flex/health insurance have increased significantly since calendar year 2012. Flex allotment costs for 2017 were not available at the time the proposed budget was written.

**Flex/Health Insurance Costs
(General Fund)**
Fiscal Years 2012-13 to 2016-17



Flex Allotment Increases by Bargaining Group
Calendar Year 2012 to Calendar Year 2016

FLEX Allotment Increases by Bargaining Unit						
Bargaining Group	2012	2013	2014⁽¹⁾	2015	2016	2012-2016 % Change
Confidential	\$ 11,936	\$ 12,386	\$ 13,074	\$ 13,524	\$ 13,682	14.6%
Chula Vista Employees Association	\$ 11,436	\$ 11,886	\$ 12,574	\$ 13,024	\$ 13,182	15.3%
Executive	\$ 14,836	\$ 15,162	\$ 15,850	\$ 16,300	\$ 16,458	10.9%
Mid Managers and Professionals	\$ 12,436	\$ 12,762	\$ 13,450	\$ 13,900	\$ 14,058	13.0%
Senior Managers	\$ 13,436	\$ 13,762	\$ 14,450	\$ 14,900	\$ 15,058	12.1%
Western Council of Engineers	\$ 12,436	\$ 12,762	\$ 13,450	\$ 13,900	\$ 14,058	13.0%
Mayor & Council	\$ 14,836	\$ 15,162	\$ 15,850	\$ 16,300	\$ 16,458	10.9%

⁽¹⁾ Flex allotments remain at the 2013 amounts for all Employee Only members within the following employee groups: Confidential, Executive, Mid Managers and Professionals, Senior Managers, Western Council of Engineers, and Mayor & Council.

The public safety bargaining group is not included in the preceding table as their negotiated benefits differ from the other bargaining groups.

For the public safety bargaining group the City pays the full premium for Kaiser HMO Health Plan and Cigna DHMO pre-paid dental plan for the employee and any eligible dependents. Employees who choose a non-Kaiser HMO coverage pay a flat annual amount regardless of the number of dependents covered. Employees choosing the Cigna DPPO preferred provider plan are responsible for any additional costs over and above the Cigna DHMO pre-paid plan.

Due to the annual increase of flex/health insurance costs the amount the City has paid in insurance premiums have risen. As illustrated in the table below, medical premiums the City pays on behalf of public safety employees have increased by between 4% and 32% (depending on medical group elections) since calendar year 2012. Due to a switch in dental care providers, the City has seen a decrease of 12% to 14% in dental premiums over the same period of time.

The following table presents the range of benefits the City provides in medical and dental insurance to public safety employees and their dependents.

City Provided Public Safety Flex Benefit Ranges
Calendar Year 2012 to Calendar Year 2016

Public Safety FLEX Benefit Ranges						
Benefit	2012	2013	2014	2015	2016	2012-2016 % Change
Medical	\$5,352 - \$15,852	\$5,436 - \$16,752	\$5,988 - \$18,180	\$5,784 - \$19,848	\$5,568 - \$20,628	4% - 32%
Dental ⁽¹⁾	\$204 - \$492	\$168 - \$396	\$168 - \$396	\$180 - \$432	\$180 - \$432	(12%) - (14%)

⁽¹⁾Dental insurance for public safety employees is fully compensated for at the DHMO level. Employees may choose PPO and pay the variance between DHMO and PPO.

Insurance Premiums

Kaiser and AETNA insurance premiums have increased an average of 5.0% per year since the beginning of calendar year 2012. As noted in the table below, Kaiser premiums have increased a total of 3.9% during this time while AETNA premiums have increased 29.0% over the same period. The annual budget for flexible spending accounts/medical premiums has increased from \$9.3 million in fiscal year 2012-13 to \$12.5 million in the fiscal year 2016-17 proposed budget. Recent discussions with health care professionals indicate these high trends in health care costs are likely to

continue for the foreseeable future. For fiscal year 2016-17, the proposed budget reflects an anticipated premium increase of 15% based on the preliminary information provided by the health care providers.

The following table reflects the changes in health care rate premiums the City has experienced from January 2012 to January 2016. The final rate premium that will be in effect for January 2017 will not be known until late summer or early fall.

Premium Increases by Health Care Provider
Calendar Year 2012 to 2016

Date of Increase	Kaiser	AETNA
January 2012	12.2%	7.0%
January 2013	1.5%	5.5%
January 2014	10.2%	8.2%
January 2015	-3.4%	8.9%
January 2016	-3.8%	3.8%
Annual Average Premium Increase	3.5%	6.7%
Total Increase (January 2012 – January 2016)	3.9%	29.0%



General Fund Revenue Summary

Chula Vista General Operating Budget in thousands(000)

FY 14-15 Actual Revenues	\$139,363
FY 15-16 Adopted Budget	\$139,406
FY 16-17 Proposed Budget	\$146,261

% Change FY 15-16 to FY16-17 **4.9%**

*Excludes CIP Revenues

The estimated General Fund revenues for fiscal year 2016-17 General Fund total \$146.3 million excluding CIP related revenues. This reflects an increase of \$6.9 million (4.9%) when compared to the FY 2015-16 adopted budget revenues. The increase is largely due to increases in Transfers in from Other Funds, Sales Tax, Property Tax, and Motor Vehicle License estimates.

The following table compares the fiscal year 2016-17 estimated revenues to the fiscal year 2015-16 adopted budget revenues. CIP related revenues can vary significantly from year and are reported separately on the table below.

General Fund Revenues

In Thousands (000)

Category	FY 2014-15 Actual	FY 2015-16 Adopted	FY 2016-17 Proposed	Change
Transfers From Other Funds	\$ 10,551	\$ 10,022	\$ 11,976	\$ 1,954
Sales Tax	\$ 30,394	\$ 31,015	\$ 32,350	\$ 1,335
Property Taxes	\$ 28,617	\$ 29,897	\$ 31,175	\$ 1,278
Other Revenues	\$ 2,255	\$ 941	\$ 2,194	\$ 1,253
Motor Vehicle License Fees	\$ 17,884	\$ 18,597	\$ 19,692	\$ 1,095
Transient Occupancy Taxes	\$ 3,137	\$ 2,891	\$ 3,655	\$ 764
Franchise Fees	\$ 10,832	\$ 11,426	\$ 11,796	\$ 370
Interfund Reimbursements	\$ 10,239	\$ 9,428	\$ 9,752	\$ 324
Other Local Taxes	\$ 2,421	\$ 2,262	\$ 2,448	\$ 186
Use of Money and Property	\$ 2,832	\$ 2,677	\$ 2,732	\$ 55
Licenses and Permits	\$ 1,136	\$ 1,135	\$ 1,161	\$ 26
Fines, Forfeitures & Penalties	\$ 1,638	\$ 1,134	\$ 1,021	\$ (113)
Utility Users Tax	\$ 6,365	\$ 6,500	\$ 6,380	\$ (120)
Other Agency Revenue	\$ 2,226	\$ 2,327	\$ 2,035	\$ (292)
Development Revenue	\$ 1,363	\$ 1,399	\$ 1,036	\$ (363)
Police Grants	\$ 796	\$ 1,279	\$ 834	\$ (445)
Charges for Services	\$ 6,678	\$ 6,476	\$ 6,024	\$ (452)
Total Operating Budget	\$ 139,364	\$ 139,406	\$ 146,261	\$ 6,855
Capital Projects	\$ 1,274	\$ 400	\$ 40	\$ (360)
Total General Fund	\$ 140,638	\$ 139,806	\$ 146,301	\$ 6,495

MAJOR REVENUE CHANGES BY CATEGORY

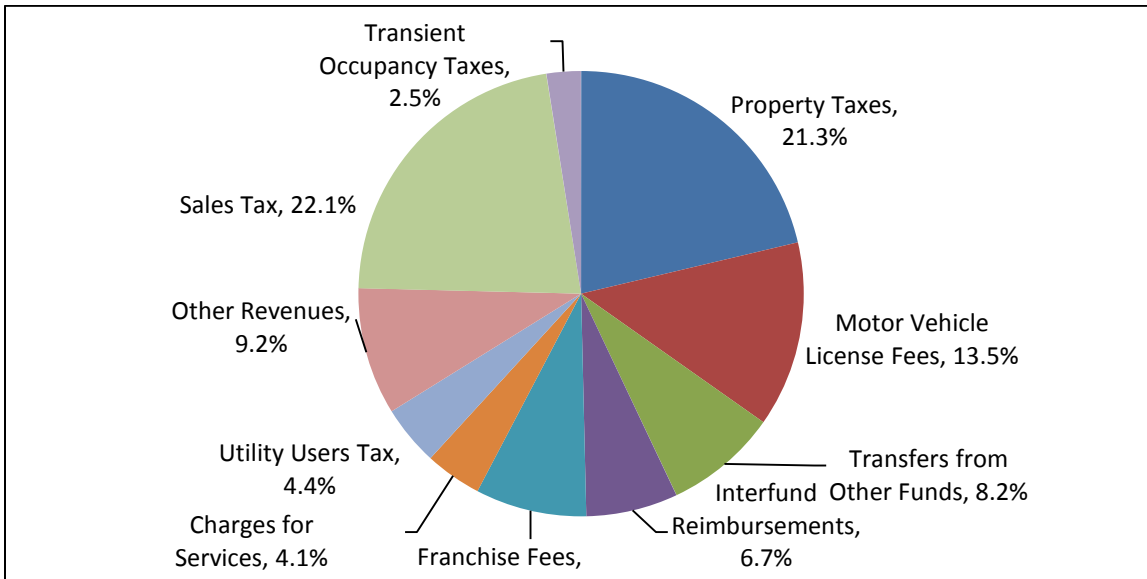
- Transfers from Other Funds – This category reflects an increase of \$2.0 million when compared to the fiscal year 2015-16 adopted budget estimates. This increase can be attributed to a \$1.2 million one-time transfer to the General Fund from the Public Facilities Development Impact Fee (PFDIF) fund for a loan repayment. The remaining increase is largely due to an increase in the transfer to the General Fund from the Development Services Fund (DSF) to more accurately reflect the General Fund support to the fund for development related activity.
 - Sales Tax – Sales tax revenues have increased \$1.3 million when compared to the fiscal year 2015-16 adopted budget. Current year trends show sales tax revenues improving, and continuing with this trend, sales taxes are estimated to grow 3% from the current projections (excluding one-time Triple Flip projected revenues).
 - Property Taxes – This category reflects an increase of \$1.3 million (4.3%) in comparison to prior year adopted budget. When compared to the most recent fiscal year 2015-16 quarterly projections, property taxes are trending slightly higher than budgeted, this is due to higher than estimated Redevelopment Property Tax Trust Fund (RPTTF) allocations and greater than anticipated secured taxes. The trend is anticipated to continue and a 4% increase in assessed valuation is projected in fiscal year 2016-17.
 - Other Revenues – This category reflects an increase of \$1.3 million. This increase is attributed to acquisition of the capital leases for the two fire engines approved by City Council on November 17, 2015 via Resolution 2015-270.
 - Motor Vehicle License Fees – This category reflects an increase of \$1.1 million, primarily in Motor Vehicle License In-Lieu revenue. These revenues also reflect a 4% increase in assessed valuation.
 - Transient Occupancy Taxes – Transient occupancy tax revenues are projected to increase by \$0.8 million from the fiscal year 2015-16 adopted budget. This increase reflects the continued upward trend for this revenue source.
 - Franchise Fees – Franchise fee revenues are estimated to increase by \$0.4 million in comparison to prior year adopted budget as a result of anticipated increased revenues from trash, cable, and public utility franchises.
 - Inter-fund Reimbursements – This category reflects an increase of \$0.3 million when compared to the fiscal year 2014-15 adopted budget. This increase can be attributed to an anticipated increase in reimbursements for staff time related to capital improvement project activities.
 - Other Local Taxes – When compared to prior year adopted budget, this category is anticipated to increase \$0.2 million. This is due to higher than expected revenues from Real property Transfer Taxes.
- These revenue increases are partially offset by the decreases in the following revenue categories:
- Charges for Services – Revenues within this category are anticipated to decrease by \$0.5 million when compared to fiscal year 2015-16 adopted budget. This is a result of anticipated reimbursements associated with the Jail facility.
 - Police Grants – Police Grants revenue are anticipated to be \$0.4 million less than fiscal year 2015-16 adopted budget due to an anticipated drop in federal grant revenue.
 - Development Revenue – This category reflects a decrease of \$0.4 million when compared to the most prior year adopted budget. This can be attributed to an anticipated decrease in workload for reimbursable projects.
 - Other Agency Revenue – This category is anticipated to decrease from the fiscal year 2015-16 adopted budget due to the elimination of one-time State reimbursements.
 - Utility Users Tax (UUT) – UUT revenues are estimated at \$0.1 million lower than prior year adopted budget due to continued impact of lowering the Telephone Users' Tax rate from 5% to 4.75%.

- Fines, Forfeitures and Penalties – Revenue in this category reflects a decrease of \$0.1 million from the fiscal year 2015-16 adopted budget. This is due to lower anticipated Code Enforcement Violations and Library Fine revues.
- Capital Projects – This category reflects a decrease of \$0.4 million when compared to fiscal year 2015-

16 adopted budget. This is due to a decrease in General Fund prior year revenue supported CIP projects.

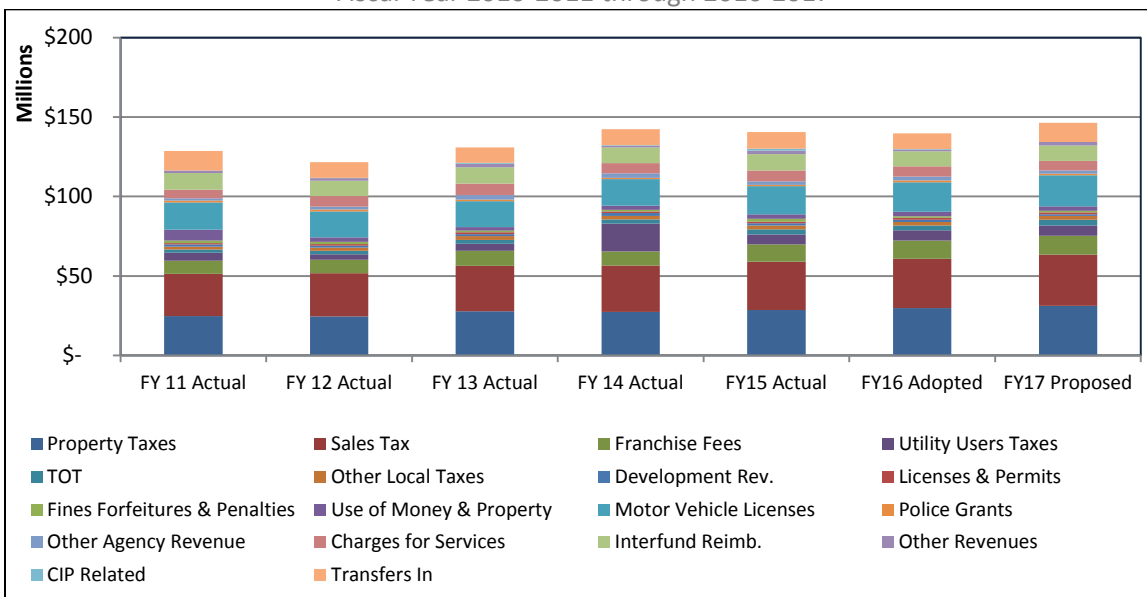
The following charts provide a summary view of the major General Fund revenue sources.

General Fund Revenues by Category
Fiscal Year 2016-2017



Note: Other Revenues include the following categories: Development Revenue, Other Agency Revenue, Other Local Taxes, Other Revenues, Use of Money & Property, Licenses and Permits, Police Grants, and Fines, Forfeitures & Penalties, CIP, and Other Revenue.

Historical and Estimated General Fund Revenue Sources
Fiscal Year 2010-2011 through 2016-2017



MAJOR REVENUE SOURCES

The following is a description of the City’s major revenue sources along with a brief discussion of the trends impacting these revenues for the fiscal year 2015-16.

Sales Tax

The City receives 1% of sales tax revenue applied to all taxable retail sales occurring within the City limits. Sales tax revenues are collected at the point of sale and remitted to the State Board of Equalization. It is collected at a rate of 8.00% for the City of Chula Vista. The sales tax revenues are then allocated based on the following rates:

State General Fund (includes K-12/Community Colleges)	4.1875%
Local Jurisdiction (City or County of place sale/use) (City Share)	1.0000%
Public Safety (Prop 172)	0.5000%
County Realignment (Mental Health/Welfare/Public Safety)	1.5625%
Countywide Transportation Fund	0.2500%
San Diego County Regional Transportation Commission (TransNet)	0.5000%
Total Sales Tax Rate – Chula Vista¹	8.0000%

¹ Total sales tax rates will vary by City due to local sales tax initiatives. For example, National City’s sales tax rate is 9.00% due to voter approved increase of 1% funding public services.

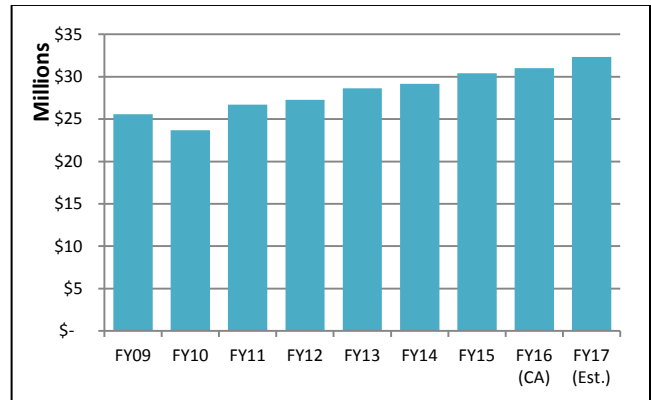
Sales tax revenue is highly sensitive to economic conditions, and reflects the factors that drive taxable sales, including the levels of unemployment, consumer confidence, per-capita income, and business investment.

Sales tax revenue is the City’s largest discretionary revenue source, accounting for 22.1% of total revenue for the General Fund in the fiscal year 2016-17 proposed budget. Consumer spending has slowly increased since the economic recession. The positive trend is expected to continue in fiscal year 2016-17 and Sale Tax revenue is estimated at \$32.4 million in the proposed budget. This is a change of 4.3% or \$1.3 million when compared to the fiscal year 2015-16 Council Adopted Budget. However, compared to the fiscal year 2015-16 third quarter projections, growth is only an estimated at 1.0% or approximately \$0.3 million. It is important to note that the fiscal year 2015-16 third quarter projections include a one-time

payment related to the wind down of the Triple Flip allocation. The Triple Flip allocation began in in fiscal year 2004-05 when the State reduced the local allocation by 0.25% and applied these funds as security for the State’s Economic Recovery Bonds, and committed replacing the 0.25% sales tax revenues from the County Educational Revenue Augmentation Fund (ERAF). Fiscal year 2015-16 was the final year that the City received the Triple Flip allocation. The City also received one-time revenues as a result of the conclusion of the program. Excluding the anticipated one-time Triple Flip revenues, the anticipated growth is estimated at 3.0% or approximately \$1.0 million from the most current projections.

The graph below illustrates the decrease in Sales tax revenue, due to the economic recession, and the slow ascent to pre-recession levels.

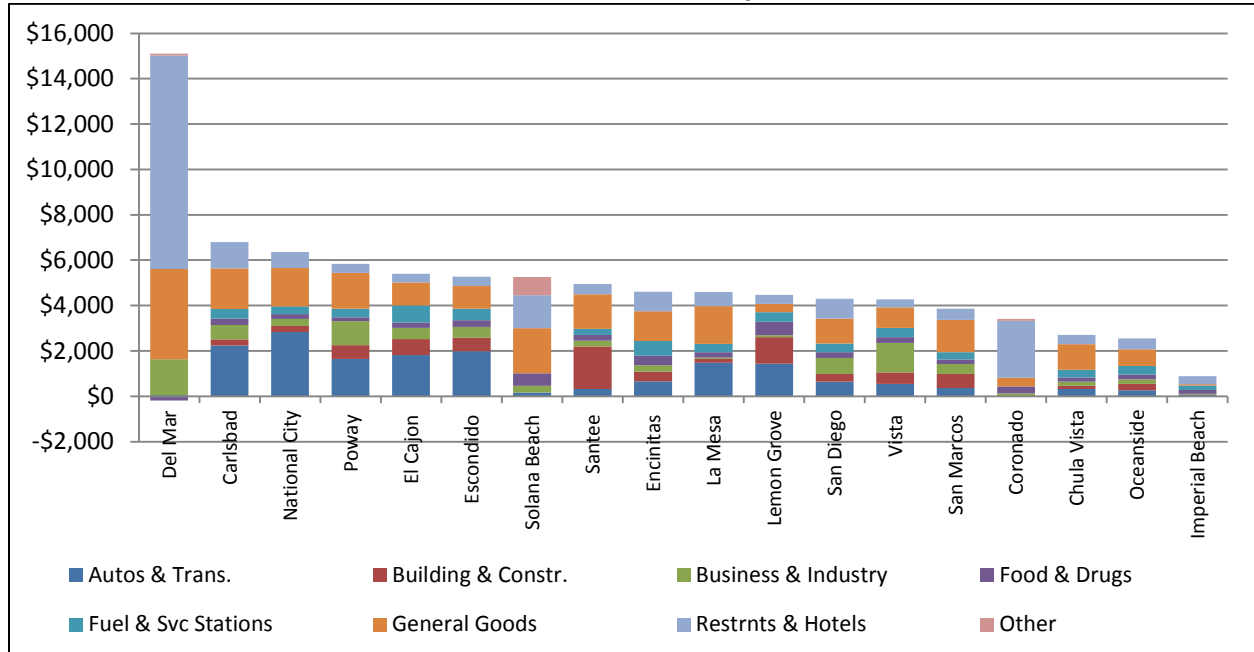
City of Chula Vista Sales Tax Revenues
Fiscal Year 2009 – Fiscal Year 2017



A matter that is greatly influencing Sales Tax revenues is Online Retail sales versus traditional Brick & Mortar Store sales. With the rise in social networking and growth in the use of mobile devices, the general public has become more comfortable with online purchasing. E-Commerce has substantially altered the Sales Tax base, repositioning revenues from point of sale (dedicated City revenues) to County and State Pools, which is allocated amongst jurisdictions.

The escalation of online retail shopping was apparent during the first three quarters of 2015. The City’s Sales Tax analysis consultant, Hinderliter, de Llamas & Associates’ (HdL), statewide database for the first three quarters of 2015 shows that online orders for

Taxable Sales Per Capita



Notes:

1. Based on 3rd Quarter 2015 Taxable Sales
2. Chula Vista Ranks 16th out of 18 cities in San Diego County.
3. Prior budget documents reflected Sales Tax Per Capita information, which changes the scale of the presentation presented above but does not change the City's standing when compared to other cities.

general consumer goods rose 17.6% over the first three quarters of 2014, while the overall sales gains at brick and mortar stores grew a modest 2.2%.

Chula Vista also continues to be challenged in the generation of taxable sales per capita when compared to other County cities. As noted on the above chart, taxable sales per capita for the City is only 2,710 while Del Mar has the highest taxable sales per capita at a rate of \$14,922. This comparison indicates that the City's residents spend a high percentage of their retail dollars elsewhere.

The City of Chula Vista continues to pursue development opportunities that have the potential to positively impact revenue for the City. The City has adopted a program that would increase the viability of obtaining financing for commercial, industrial and high density residential development projects located in the Western area of the City.

The City approved an agreement for the development of a new BMW dealership within the Chula Vista AutoPark and recently a new Nissan dealership opened. In Eastern Chula Vista the development of the Eastern Urban Center (Millenia) is moving forward and a developer purchased and is processing the

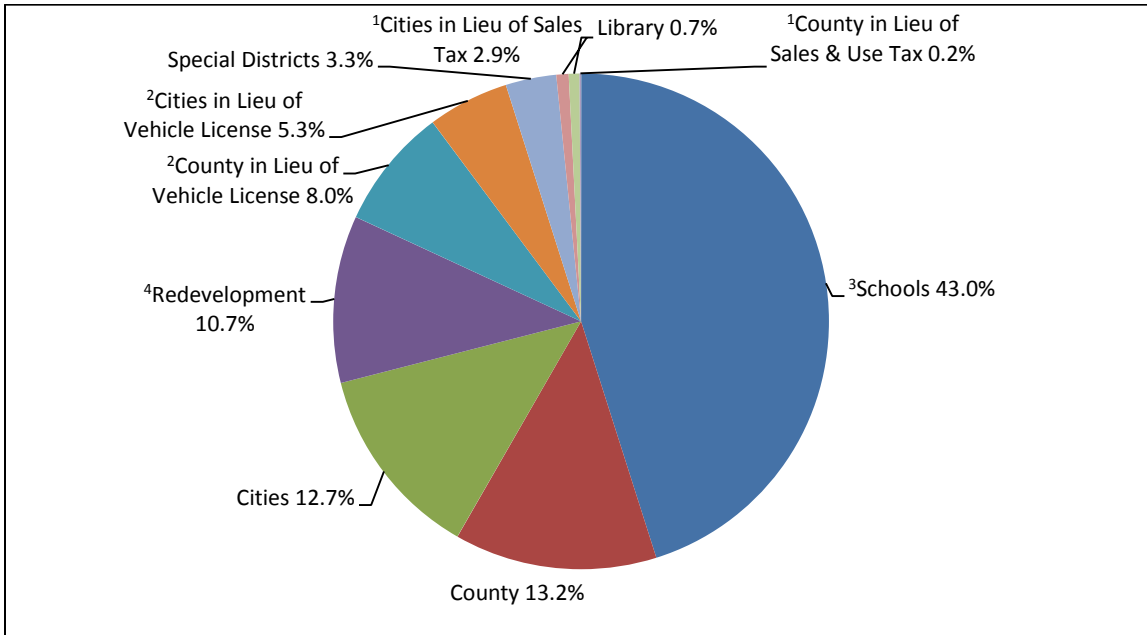
design review for the development of 350,000 square feet of new office space which would increase employment opportunities in the City. While all of these opportunities could provide more employees and residents to the City that would shop and dine in these areas, the projects are several years away from actually being built and occupied. In the short term, the City continues to focus on providing a single point of contact and process their applications on-time for new businesses looking to open in Chula Vista as well as assist existing businesses with whatever needs they might have to sustain and grow their establishments.

Property Tax

Property tax revenues represent a major funding source for the City of Chula Vista as well as other local jurisdictions. The distribution of property tax funding has changed over time as the State legislature and voter approved initiatives have altered property tax allocations among local jurisdictions. As a result, the City currently receives property tax in-lieu revenues and property tax in-lieu of vehicle license fee revenues. These revenues were meant to replace the state-wide reallocation of sales tax and vehicle license fee revenues but do not increase the City's revenue base.

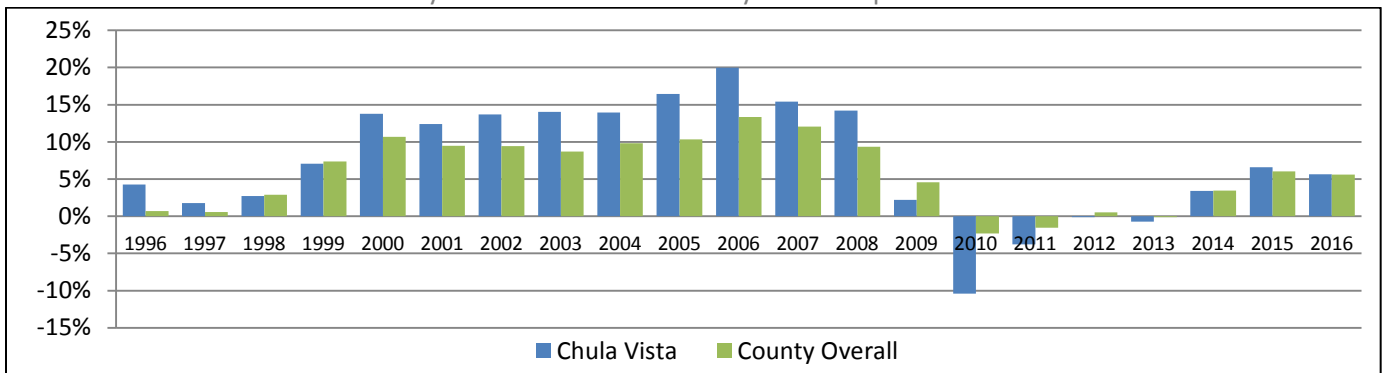
Property Tax Dollar Distribution by Jurisdiction

Fiscal Year 2015-16 Receivable



- ¹ Represents the exchange of Property Tax for Cities and County Sales and Use Tax as authorized under Assembly Bill 1766, chaptered August 2, 2003.
- ² Represents the exchange of Property Tax for Cities and County Vehicle License Fees as authorized under Senate Bill 1096, chaptered August 5, 2004.
- ³ Revenue for Schools has been reduced by the ERAF deficit as authorized under Senate Bill 1096, chaptered August 5, 2004.
- ⁴ Effective February 1, 2012 Redevelopment Agencies were dissolved and related revenue is allocated as provided by Health & Safety Code, Division 24, Part 1.85.

Historical Change in Assessed Value
City of Chula Vista and Countywide Comparison



Source: County of San Diego Assessors Office.

Currently, the City of Chula Vista and other cities receive approximately 12.7% of each property tax dollar. The distribution of the property tax dollar among the other local jurisdictions is depicted above.

Property tax revenues fell throughout the economic recession with Chula Vista being one of the hardest hit areas. During the economic recession the City's assessed valuation dropped significantly, and up until

recently the change was negative. This history is depicted in the preceding graph. Over the last two fiscal years, the City's assessed value has increased and this positive trend is anticipated to continue into fiscal year 2016-17 and is reflected in the estimated property tax revenues.

Property tax revenues comprise the City's second largest discretionary revenue source and accounts for

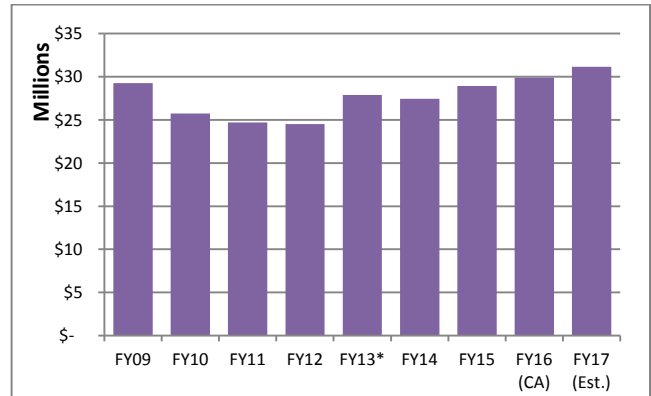
21.3% of the total revenue for the General Fund. This revenue source is estimated at \$31.2 million in the fiscal year 2016-17 proposed budget and represents 4.3% or \$1.3 million increase from the fiscal year 2015-16 Council Adopted Budget and a \$0.9 million (3.0%) increase from the fiscal year 2015-16 third quarter projections.

While assessed valuation is estimated to grow at 4.0%, in fiscal year 2016-17, included in Property tax revenues are pass-through and residual payments from the Redevelopment Property Tax Trust Fund (RPTTF), pursuant to Health and Safety Code Sections 34183 and 34188. These pass-through and residual payments are estimated to remain flat when compared to fiscal year 2015-16.

Property Tax revenues are based on a 1.0% levy on the assessed value of all real property. Under the terms of Proposition 13, which was approved in California in 1978, annual increases in the assessed value are capped at a maximum of 2% per year unless there is a change in ownership or new construction. Annual increases in assessed value are limited by either the California Consumer Price Index (CPI) or the 2% cap, whichever is less.

The recent recession resulted in decreases in assessed valuations due to lower prices from home re-sales. Also, some years experienced little or negative inflation (deflation) that precluded the County Assessor from applying the normal increase of up to 2% to the assessment roll as permitted under the terms of

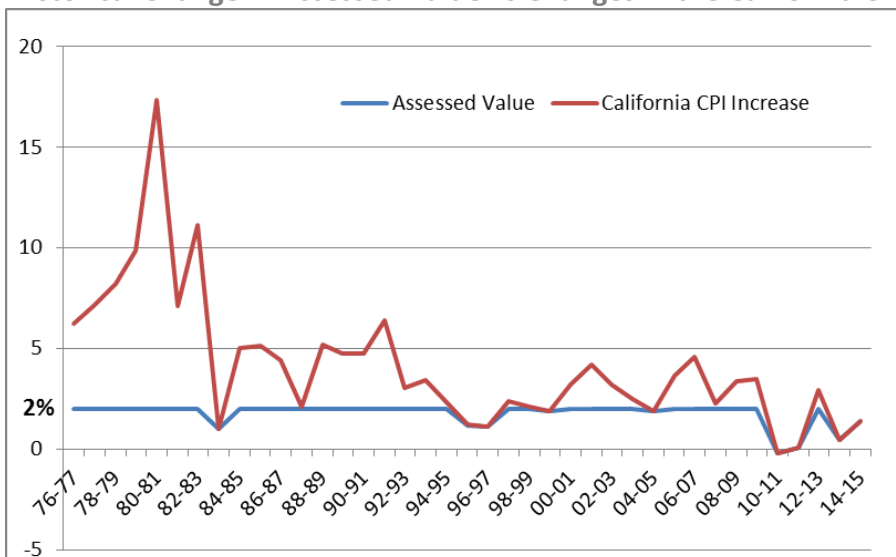
Proposition 13. As recently as fiscal year 2012-13, assessed values decreased by 0.7% based on data from the County of San Diego Assessor’s Office. The reductions in assessed valuations and the less than full application of the 2% growth factor to the assessment roll resulted in several years of negative or no growth in property tax revenues for the City during the recession, as illustrated in the chart below.



*FY13 Property Tax includes a one-time payment related to the elimination of the City's Redevelopment Agency.

The most recent change in the October to October CPI was 1.53%, which will not allow for the full 2% growth rate to be applied to the assessment roll. The fiscal year 2016-17 proposed budget has been increased to reflect this projected rate, as well as another estimated 2.5% growth in reassessed properties, for a total increase of 4.0% in assessed valuation.

Historical Change in Assessed Value vs Changes in the California CPI

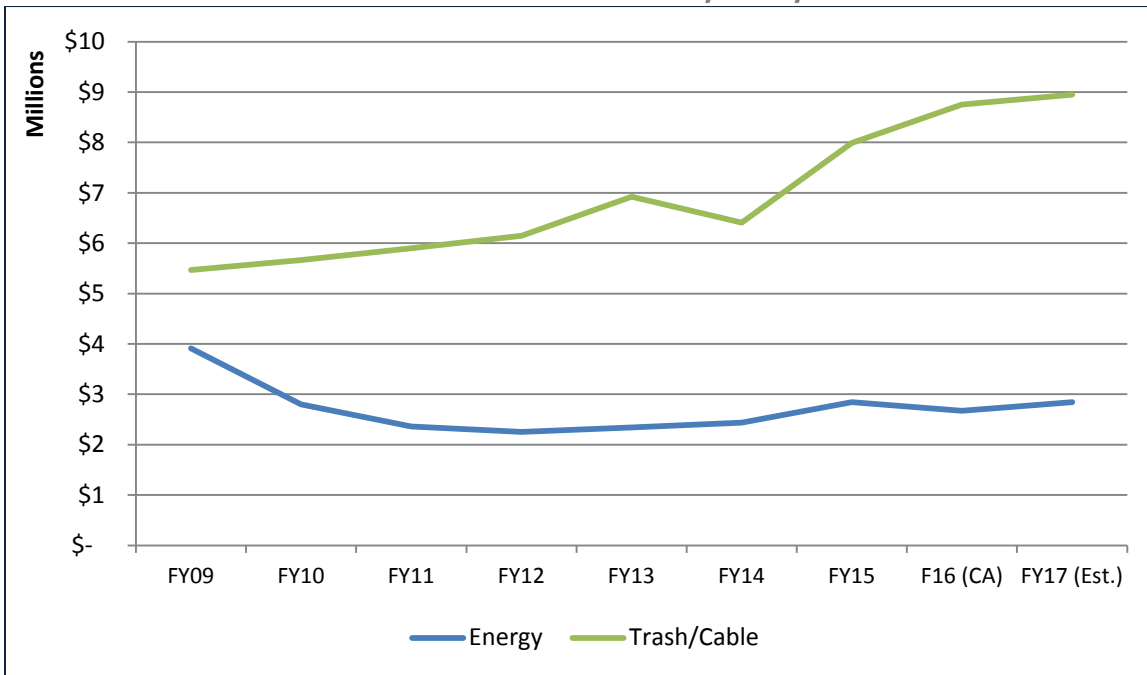


Franchise Fees

Franchise fee revenues are generated from public utility sources such as San Diego Gas & Electric (SDG&E) (2% on gas and 1.25% on electricity), trash collection franchises (20% fee), and cable franchises (5% fee) conducting business within City limits. SDG&E collects the franchise fee from Chula Vista customers which can vary due to usage trends. Trash franchise fees and cable fees are more predictable due to the fixed rates charged and the monthly and quarterly receipt of the revenues respectively. Revenue growth is projected based on population and inflation factors.

The following chart illustrates the historic and projected revenue trends for the City’s Franchise Fee revenue. Overall, fiscal year 2016-17 proposed budget franchise fee revenues are projected to increase by \$0.4 million or 3.2% over the fiscal year 2015-16 Council Adopted Budget. This increase is based on an increase in franchise fee revenues from SDG&E and cable providers and also due to the increase in the waste management annual fee per the franchise agreement.

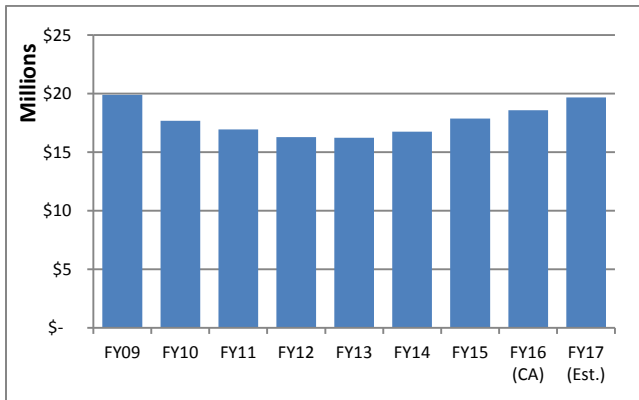
Franchise Fee Revenues by Utility



Motor Vehicle License Fees

With the State Budget Act of 2004, the allocation of VLF revenues to cities and counties was substantially changed. Since 2005-06 the majority of VLF revenues for each city grew essentially in proportion to the growth in the change in gross assessed valuation. Due to the new formula by the State, 96% of the City’s VLF revenues fluctuated with changes in assessed values within the City.

The other 4% of VLF revenues received by the City were based on a per capita formula but has since been shifted per SB89. Provisions in SB89 shifted hundreds of millions of Vehicle License Fee revenues to fund the state law enforcement grants. Statewide, SB89 took \$130 million of city general revenue and shifted it to save state law enforcement grant programs. This change applied to the 4% of VLF revenues that were based on a per capita formula. The City of Chula Vista lost approximately \$700,000 annually due to the State take away. Only \$100,000 is reflected in the City’s fiscal year 2016-17 estimated VLF revenues.



The chart above represents actual VLF revenues since fiscal year 2008-09, the fiscal year 2015-16 adopted budget, and the fiscal year 2016-17 estimates. In total the proposed fiscal year 2016-17 VLF revenues are projected to increase by \$1.1 million or 5.89% when compared to the fiscal year 2015-16 Council Adopted Budget. However, when contrasted to the fiscal year 2015-16 third quarter projections, the growth is anticipated at \$0.8 million or 4.0%. This revenue is estimated to increase in accordance with projected increases in assessed values at 4.0%. VLF revenues are estimated to total \$19.7 million in fiscal year 2016-17.

Utility Users Tax

The City adopted its Utility Users Tax (UUT) in 1970. The City of Chula Vista imposes a UUT on the use of

telecom at a rate of 4.75% of gross receipts. For natural gas services UUT is applied at a rate of \$0.00919 per therm and \$0.00250 per kilowatt on electricity services, which equates to a tax of approximately 1% of utility charges. Fiscal year 2016-17 energy related UUT is budgeted at \$2.5 million.

On April 12, 2013 the City approved a settlement agreement that resolved a class action lawsuit challenging the City’s collection of the wireless telecom portion of the UUT from customers. The settlement received final approval of the court and became fully effective as of February 11, 2014. Pursuant to the terms of the Settlement Agreement, the City brought forward an action and approved Ordinance No. 3318, reducing the Telephone Users’ Tax rate from 5% to 4.75%. The reduction of the rate continued to impact the City in fiscal year 2015-16 and third quarter projections reflected a \$0.4 million or 5.7% lower than the fiscal year 2015-16 budgeted amount.

Telephone users’ tax funds are budgeted at \$3.9 million in the fiscal year 2016-17 proposed budget, which includes wireless, landline, and prepaid card revenues. Prepaid card revenue collection began in January of 2016 and is estimated to be 20% of wireless collections.

Transient Occupancy Tax (TOT)

The City of Chula Vista imposes a Transient Occupancy Tax (TOT) upon all hotel stays within the City boundaries. The TOT tax rate in the City is 10%. Major economic drivers for TOT revenue include room rates, average occupancy rates, and seasonal and non-seasonal tourism.

The potential for significant revenue growth is feasible provided additional hotels are built capturing the market created by the growth in the eastern section of the City. Several potential new hotel developments are being proposed in the City, primarily in the Millenia project and the Bayfront.

As illustrated in the following graph, during the economic recession, TOT revenue dropped due to the lack of discretionary spending by consumers. However, the trend for city TOT revenues has been improving since 2010 as actual TOT revenue has increased on a yearly basis. Although fiscal year 2015-16 TOT revenues were budget lower than the fiscal year 2014-15 actuals, Fiscal year 2015-16 projected TOT revenues are projected to exceed budget by \$0.9 million.

TOT Revenues
Percent Change Year by Year



The fiscal year 2015-16 estimated TOT revenues are projected at \$3.8 million, which is a \$0.7 million increase when compared to fiscal year 2014-15 actuals. It is important to note that fiscal year 2015-16 projected revenues includes \$0.3 million in payments for prior year collections. Taking this into account, and removing these prior year payments in the comparison, TOT revenues have increased by 3.0% in fiscal year 2016-17.

Other Revenue

Revenue projections are continually reviewed and updated by City staff. As described above, major general revenues, such as property taxes, sales taxes, franchise fees, utility users tax, transient occupancy tax and motor vehicle license fees, are projected by the Finance Department based on prior history, growth and inflation projections, and economic climate. Additional assistance in the projection of revenues is provided by subject-matter experts such as the City’s sales and property tax consultants, the County Assessor and by reviewing regional and local economic forecasts provided by the UCLA Anderson Forecast and the University of San Diego’s Index of Leading Economic Indicators for San Diego County, respectively.

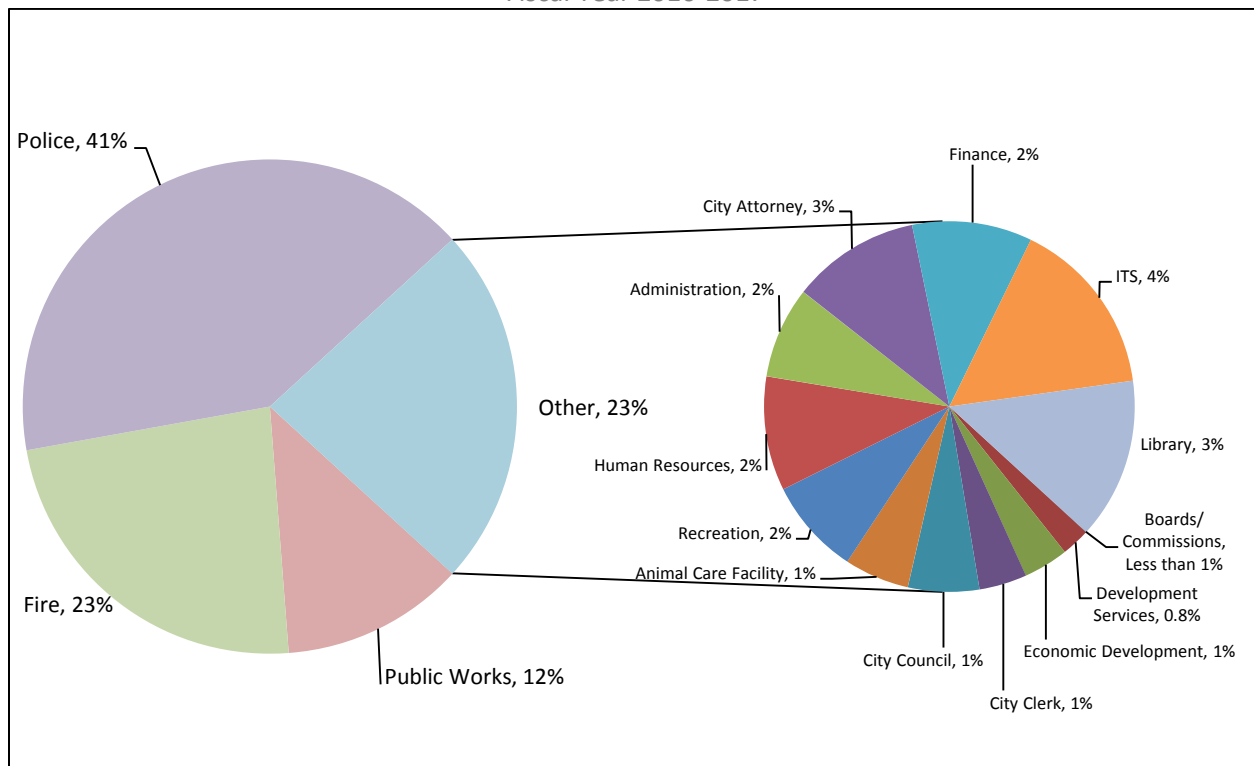
General Fund Net Cost

The fiscal year 2016-17 General Fund budget of \$146.3 million is based on funding from estimated program revenues totaling \$30.6 million and discretionary revenues totaling \$115.7 million. Program revenues are broadly defined as those revenues generated by a given activity (e.g. grant revenues, charges for services, licenses, permits). General revenues, or “discretionary revenues,” are broadly defined as those revenues that are generated not by any given activity, but by general or specific taxing authority such as property taxes and sales tax.

Departments that generate small amounts of revenue relative to their size generally have higher net costs. Departments that generate large amounts of revenue relative to their size generally have lower net costs. The majority of discretionary revenue is allocated to public safety services, with Police at 41% followed by Fire at 23%. The next highest portion was allocated to Public Works at 12%.

The following chart depicts the net cost of each department, excluding Non-Departmental, based on the Fiscal Year 2016-17 Proposed Budget.

General Fund Net Cost by Department
Fiscal Year 2016-2017





General Fund Department Summary



The General Fund budget funds the day-to-day operations of most City services. For fiscal year 2016-2017 the proposed General Fund operating budget totals \$146.3 million. This funds the following departments:

- Mayor and City Council
- Boards and Commissions
- City Clerk
- City Attorney
- Administration
- Information and Technology Services
- Human Resources
- Finance
- Non-Departmental
- Animal Care Facility
- Development Services
- Police
- Fire
- Public Works
- Recreation
- Library

To follow is a series of summary reports that reflect the anticipated revenues, expenditures, and staffing information for each of the General Fund departments.



CITY COUNCIL

MISSION STATEMENT

The City Council is comprised of a fulltime Mayor and four part-time Councilmembers. The Mayor and City Council are elected at-large, and each holds office for a four-year term. The City Council reviews and approves the budget, enacts ordinances, authorizes public improvements, adopts traffic regulations, approves contracts, sits as the Housing Authority, and oversees the Successor Agency to the Redevelopment Agency.

SUMMARY OF DEPARTMENT RESOURCES

BUDGET CATEGORY	FY 2013-14 ACTUAL	FY 2014-15 ACTUAL	FY 2015-16 ADOPTED	FY 2016-17 PROPOSED
EXPENDITURES				
Personnel Expenses				
Salaries	554,996	587,826	818,908	862,097
Hourly Wages	147,795	185,059	6,022	6,142
Health Benefits	133,609	142,222	212,447	220,163
Retirement Benefits	196,816	200,477	263,168	284,388
Other Personnel Expense	44,886	55,014	74,908	80,832
Personnel Expenses Subtotal	1,078,102	1,170,598	1,375,453	1,453,622
Non-Personnel Expenses				
Supplies and Services	53,276	73,800	108,479	108,479
Capital	2,789	2,995	3,190	3,190
Utilities	1,114	969	1,520	1,245
Non-Personnel Expenses Subtotal	57,179	77,764	113,189	112,914
TOTAL EXPENDITURES	\$1,135,281	\$1,248,362	\$1,488,642	\$1,566,536
REVENUES				
Charges for Services	4,254	0	0	0
TOTAL REVENUES	\$4,254	\$0	\$0	\$0
REVENUE RECOVERY %	0%	N/A	N/A	N/A
AUTHORIZED FULL TIME POSITIONS	14.00	14.00	14.00	14.00

BOARDS & COMMISSIONS

MISSION STATEMENT

The process of establishing boards and commissions is one that began with the City Charter as a method to give citizens a greater voice in the determination of policies at all levels of government. Four commissions were established by the Charter- the Planning Commission, the Board of Library Trustees, Civil Service Commission, and the Parks & Recreation Commission. All other boards and commissions have been established through an ordinance or resolution since that time in order to meet a specific need of the City Council. The members for Chartered commissions are appointed by a majority vote of the City Council, with applications for these appointments accepted throughout the year from all interested residents.

SUMMARY OF DEPARTMENT RESOURCES

BUDGET CATEGORY	FY 2013-14 ACTUAL	FY 2014-15 ACTUAL	FY 2015-16 ADOPTED	FY 2016-17 PROPOSED
EXPENDITURES				
Personnel Expenses				
Overtime	0	1,813	0	102
Retirement Benefits	0	26	0	1
Personnel Expenses Subtotal	0	1,839	0	103
Non-Personnel Expenses				
Supplies and Services	5,443	70,154	11,476	10,076
Non-Personnel Expenses Subtotal	5,443	70,154	11,476	10,076
TOTAL EXPENDITURES	\$5,443	\$71,993	\$11,476	\$10,179
REVENUE RECOVERY %	N/A	N/A	N/A	N/A
AUTHORIZED FULL TIME POSITIONS	0.00	0.00	0.00	0.00

CITY CLERK/ELECTIONS

MISSION STATEMENT

The City Clerk's Office is committed to accurately recording and preserving the actions of the City Council; safeguarding all vital, historic and permanent records of the City; providing information and support to the City Council, City staff, and the public in a timely, courteous and fiscally responsible manner; and administering open and free elections in accordance with statutory requirements.

SUMMARY OF DEPARTMENT RESOURCES

BUDGET CATEGORY	FY 2013-14 ACTUAL	FY 2014-15 ACTUAL	FY 2015-16 ADOPTED	FY 2016-17 PROPOSED
EXPENDITURES				
Personnel Expenses				
Salaries	403,209	429,403	486,084	514,605
Hourly Wages	0	14,234	19,000	19,380
Health Benefits	68,736	76,435	91,849	95,222
Retirement Benefits	125,383	137,405	163,787	177,259
Other Personnel Expense	21,624	17,674	30,599	31,600
Personnel Expenses Subtotal	618,952	675,151	791,319	838,066
Non-Personnel Expenses				
Supplies and Services	166,029	300,889	140,766	212,116
Other Expenses	1,200	0	0	0
Capital	6,954	2,254	8,950	0
Utilities	678	560	750	655
Non-Personnel Expenses Subtotal	174,861	303,703	150,466	212,771
TOTAL EXPENDITURES	\$793,813	\$978,854	\$941,785	\$1,050,837
REVENUES				
Revenue from Other Agencies	2,345	0	0	0
Charges for Services	10,477	8,137	11,600	5,500
Other Revenue	16,730	88,359	0	0
TOTAL REVENUES	\$29,552	\$96,496	\$11,600	\$5,500
REVENUE RECOVERY %	4%	10%	1%	1%
AUTHORIZED FULL TIME POSITIONS	5.00	5.00	6.00	6.00

CITY ATTORNEY

MISSION STATEMENT

The mission of the City Attorney's Office is to provide high quality legal services to the City in order for the City to operate in a lawful and effective manner, safeguard taxpayer resources and to improve quality of life for City residents.

SUMMARY OF DEPARTMENT RESOURCES

BUDGET CATEGORY	FY 2013-14 ACTUAL	FY 2014-15 ACTUAL	FY 2015-16 ADOPTED	FY 2016-17 PROPOSED
EXPENDITURES				
Personnel Expenses				
Salaries	1,446,103	1,514,462	1,662,578	1,750,405
Hourly Wages	0	0	1,816	1,852
Health Benefits	173,109	180,113	220,755	228,878
Retirement Benefits	425,709	459,502	531,572	577,303
Other Personnel Expense	36,342	62,398	53,569	15,623
Personnel Expenses Subtotal	2,081,263	2,216,475	2,470,290	2,574,061
Non-Personnel Expenses				
Supplies and Services	415,724	292,284	431,857	400,557
Capital	2,891	2,850	4,948	4,948
Utilities	1,732	1,579	1,850	1,768
Non-Personnel Expenses Subtotal	420,347	296,713	438,655	407,273
TOTAL EXPENDITURES	\$2,501,610	\$2,513,188	\$2,908,945	\$2,981,334
REVENUES				
Charges for Services	65,916	65,681	73,694	73,694
Other Revenue	66,668	83,274	95,126	95,126
Transfers In	9,453	0	0	0
TOTAL REVENUES	\$142,037	\$148,955	\$168,820	\$168,820
REVENUE RECOVERY %	6%	6%	6%	6%
AUTHORIZED FULL TIME POSITIONS	13.00	13.00	14.00	14.00

ADMINISTRATION

MISSION STATEMENT

The mission of the Administration Department is to provide the leadership necessary for the implementation of City Council policies, administration of the organization and delivery of services to our community.

SUMMARY OF DEPARTMENT RESOURCES

BUDGET CATEGORY	FY 2013-14 ACTUAL	FY 2014-15 ACTUAL	FY 2015-16 ADOPTED	FY 2016-17 PROPOSED
EXPENDITURES				
Personnel Expenses				
Salaries	1,529,195	1,731,321	2,082,191	1,216,773
Hourly Wages	41,690	16,305	0	0
Overtime	0	216	0	0
Health Benefits	179,955	205,706	262,429	150,852
Retirement Benefits	486,292	541,507	697,879	437,970
Other Personnel Expense	71,397	102,145	(28,895)	107,866
Personnel Expenses Subtotal	2,308,529	2,597,200	3,013,604	1,913,461
Non-Personnel Expenses				
Supplies and Services	212,732	233,552	248,159	109,688
Capital	3,423	2,142	4,936	3,416
Utilities	1,193	1,228	1,520	792
Non-Personnel Expenses Subtotal	217,348	236,922	254,615	113,896
TOTAL EXPENDITURES	\$2,525,877	\$2,834,122	\$3,268,219	\$2,027,357
REVENUES				
Charges for Services	7,545	6,492	57,050	5,000
Other Revenue	103,454	45,661	260,405	15,000
Transfers In	77,210	77,210	0	0
TOTAL REVENUES	\$188,209	\$129,363	\$317,455	\$20,000
REVENUE RECOVERY %	7%	5%	10%	1%
AUTHORIZED FULL TIME POSITIONS	13.00	14.00	17.00	10.00

INFORMATION TECHNOLOGY SERVICES

MISSION STATEMENT

The mission of the Information Technology Services Department is to provide technology, planning, development support and management to City employees and departments so they can perform their jobs effectively and meet their strategic goals for the City.

SUMMARY OF DEPARTMENT RESOURCES

BUDGET CATEGORY	FY 2013-14 ACTUAL	FY 2014-15 ACTUAL	FY 2015-16 ADOPTED	FY 2016-17 PROPOSED
EXPENDITURES				
Personnel Expenses				
Salaries	1,407,617	1,501,098	1,561,141	1,658,147
Hourly Wages	18,780	9,973	0	0
Health Benefits	223,496	228,367	255,352	264,905
Retirement Benefits	413,476	457,724	504,718	533,693
Other Personnel Expense	66,476	81,323	95,485	43,643
Personnel Expenses Subtotal	2,129,845	2,278,485	2,416,696	2,500,388
Non-Personnel Expenses				
Supplies and Services	533,144	735,614	865,157	1,323,821
Capital	81,018	15,581	148,500	87,890
Utilities	34,303	34,577	47,045	40,902
Non-Personnel Expenses Subtotal	648,465	785,772	1,060,702	1,452,613
TOTAL EXPENDITURES	\$2,778,310	\$3,064,257	\$3,477,398	\$3,953,001
REVENUES				
Use of Money & Property	70	0	0	0
Charges for Services	7,128	9,104	10,000	10,000
Other Revenue	837	8,286	20,000	20,000
Transfers In	35,348	7,096	8,900	8,900
TOTAL REVENUES	\$43,383	\$24,486	\$38,900	\$38,900
REVENUE RECOVERY %	2%	1%	1%	1%
AUTHORIZED FULL TIME POSITIONS	17.00	17.00	17.00	17.00

HUMAN RESOURCES

MISSION STATEMENT

The mission of the Human Resources Department is to provide superior services to employees, departments, and the public to ensure an informed, quality work force and community, while treating everyone with fairness, dignity, and respect.

SUMMARY OF DEPARTMENT RESOURCES

BUDGET CATEGORY	FY 2013-14 ACTUAL	FY 2014-15 ACTUAL	FY 2015-16 ADOPTED	FY 2016-17 PROPOSED
EXPENDITURES				
Personnel Expenses				
Salaries	1,160,951	1,263,777	1,355,354	1,478,780
Hourly Wages	23,572	29,472	16,708	17,042
Overtime	40	0	204	208
Health Benefits	197,041	210,923	239,982	249,291
Retirement Benefits	341,690	370,113	428,242	478,874
Professional Enrichment	(1,025)	0	0	0
Other Personnel Expense	56,648	59,215	77,419	28,505
Personnel Expenses Subtotal	1,778,917	1,933,500	2,117,909	2,252,700
Non-Personnel Expenses				
Supplies and Services	299,310	297,800	422,305	417,570
Other Expenses	234	2,298	0	0
Capital	9,307	9,263	8,920	8,920
Utilities	1,364	1,243	1,530	1,388
Non-Personnel Expenses Subtotal	310,215	310,604	432,755	427,878
TOTAL EXPENDITURES	\$2,089,132	\$2,244,104	\$2,550,664	\$2,680,578
REVENUES				
Charges for Services	90,196	64,431	67,000	67,000
Other Revenue	97,823	159,847	70,000	70,000
Transfers In	42,221	32,771	35,000	35,000
TOTAL REVENUES	\$230,240	\$257,049	\$172,000	\$172,000
REVENUE RECOVERY %	11%	11%	7%	6%
AUTHORIZED FULL TIME POSITIONS	15.00	15.00	16.00	16.00

FINANCE

MISSION STATEMENT

The Chula Vista Finance Department is dedicated to supporting the long-term financial stability of the City and enhancing public and organizational trust through integrity of financial reporting and sound financial practices.

SUMMARY OF DEPARTMENT RESOURCES

BUDGET CATEGORY	FY 2013-14 ACTUAL	FY 2014-15 ACTUAL	FY 2015-16 ADOPTED	FY 2016-17 PROPOSED
EXPENDITURES				
Personnel Expenses				
Salaries	2,130,946	1,995,425	2,170,903	2,220,862
Hourly Wages	108,037	38,395	55,325	64,380
Health Benefits	351,061	348,967	394,253	407,564
Retirement Benefits	626,263	599,228	701,825	711,177
Other Personnel Expense	110,679	117,513	135,968	64,409
Personnel Expenses Subtotal	3,326,986	3,099,528	3,458,274	3,468,392
Non-Personnel Expenses				
Supplies and Services	150,177	170,358	185,530	172,001
Capital	12,408	10,713	15,499	15,499
Utilities	2,164	1,714	2,500	2,107
Non-Personnel Expenses Subtotal	164,749	182,785	203,529	189,607
TOTAL EXPENDITURES	\$3,491,735	\$3,282,313	\$3,661,803	\$3,657,999
REVENUES				
Other Local Taxes	66,445	47,033	60,000	55,000
Fines, Forfeitures, Penalties	30,844	30,788	30,000	30,000
Use of Money & Property	109,722	106,275	108,364	0
Charges for Services	47,972	32,616	57,750	36,500
Other Revenue	321,122	412,061	466,400	551,484
Transfers In	317,274	312,645	348,500	348,500
TOTAL REVENUES	\$893,379	\$941,418	\$1,071,014	\$1,021,484
REVENUE RECOVERY %	26%	29%	29%	28%
AUTHORIZED FULL TIME POSITIONS	28.00	28.00	27.00	28.00

NON-DEPARTMENTAL

MISSION STATEMENT

The Non-Departmental budget reflects expenditures and expenditure savings that are not directly related to any single department. The budget includes such items as insurance, interest expense, transfers out to the Public Liability fund, and transfers out to various Debt Service Funds for the General Fund's debt service obligations. This budget also includes all General Fund discretionary revenues.

SUMMARY OF DEPARTMENT RESOURCES

BUDGET CATEGORY	FY 2013-14 ACTUAL	FY 2014-15 ACTUAL	FY 2015-16 ADOPTED	FY 2016-17 PROPOSED
EXPENDITURES				
Personnel Expenses				
Salaries	0	307,542	331,387	0
Health Benefits	448	15,164	8,427	0
Retirement Benefits	44,309	109,960	(232,064)	0
Professional Enrichment	105,263	108,062	209,800	209,800
Other Personnel Expense	2,046	2,635	(1,818,574)	0
Personnel Expenses Subtotal	152,066	543,363	(1,501,024)	209,800
Non-Personnel Expenses				
Supplies and Services	1,935,027	2,917,330	1,597,047	1,678,828
Other Expenses	223,477	472,403	167,500	167,500
Capital	0	842,008	0	1,285,053
Utilities	18,887	20,264	61,327	9,167
Transfers Out	14,493,456	4,962,769	5,490,942	5,545,081
CIP Project Expenditures	849,234	502,881	510,000	39,951
Non-CIP Project Expenditures	19,500	0	490,316	0
Non-Personnel Expenses Subtotal	17,539,581	9,717,655	8,317,132	8,725,580
TOTAL EXPENDITURES	\$17,691,647	\$10,261,018	\$6,816,108	\$8,935,380
REVENUES				
Property Taxes	27,451,232	28,616,729	29,896,924	31,174,827
Other Local Taxes	61,200,066	53,964,362	54,850,192	57,406,550
Use of Money & Property	1,412,411	1,600,192	1,586,709	1,708,715
Revenue from Other Agencies	17,631,740	18,253,018	19,135,591	19,920,682
Charges for Services	0	105	0	0
Other Revenue	1,456,167	3,414,140	1,794,339	2,373,274
Transfers In	2,292,658	2,519,130	1,903,667	3,120,354
TOTAL REVENUES	\$111,444,274	\$108,367,676	\$109,167,423	\$115,704,402
REVENUE RECOVERY %	N/A	N/A	N/A	N/A
AUTHORIZED FULL TIME POSITIONS	0.00	0.00	0.00	0.00

ANIMAL CARE FACILITY

MISSION STATEMENT

The mission of the Chula Vista Animal Care Facility is to ensure the health and safety of animals and citizens in Chula Vista, Imperial Beach, National City and Lemon Grove.

SUMMARY OF DEPARTMENT RESOURCES

BUDGET CATEGORY	FY 2013-14 ACTUAL	FY 2014-15 ACTUAL	FY 2015-16 ADOPTED	FY 2016-17 PROPOSED
EXPENDITURES				
Personnel Expenses				
Salaries	1,033,350	1,072,998	1,168,141	1,324,294
Hourly Wages	199,798	203,720	205,930	210,049
Overtime	54,914	63,530	53,168	54,232
Health Benefits	244,571	259,299	290,404	313,133
Retirement Benefits	324,638	336,263	384,156	441,925
Other Personnel Expense	75,979	94,116	104,002	68,978
Personnel Expenses Subtotal	1,933,250	2,029,926	2,205,801	2,412,611
Non-Personnel Expenses				
Supplies and Services	555,060	581,664	569,555	499,215
Other Expenses	3,503	4,147	4,500	4,500
Capital	16,948	6,489	6,282	6,282
Utilities	43,224	47,540	41,495	53,131
Transfers Out	0	82,000	0	0
Non-Personnel Expenses Subtotal	618,735	721,840	621,832	563,128
TOTAL EXPENDITURES	\$2,551,985	\$2,751,766	\$2,827,633	\$2,975,739
REVENUES				
Licenses and Permits	150,879	134,042	132,600	132,600
Fines, Forfeitures, Penalties	21,533	37,574	20,000	20,000
Use of Money & Property	83	80	0	0
Charges for Services	260,337	254,550	252,600	252,600
Other Revenue	953,207	1,214,786	947,785	1,146,511
TOTAL REVENUES	\$1,386,039	\$1,641,032	\$1,352,985	\$1,551,711
REVENUE RECOVERY %	54%	60%	48%	52%
AUTHORIZED FULL TIME POSITIONS	20.50	21.00	21.00	21.75

ECONOMIC DEVELOPMENT

MISSION STATEMENT

The mission of the City of Chula Vista's Economic Development Department is to create a sustainable economy by providing the essential resources for the business and development community to promote, attract, retain and expand; employment opportunities, stimulate the local economy, expand the local sales and property tax base, while maintaining a positive balance between the economy, the environment and the community.

SUMMARY OF DEPARTMENT RESOURCES

BUDGET CATEGORY	FY 2013-14 ACTUAL	FY 2014-15 ACTUAL	FY 2015-16 ADOPTED	FY 2016-17 PROPOSED
EXPENDITURES				
Personnel Expenses				
Salaries	0	0	0	1,148,955
Hourly Wages	0	0	0	6,151
Overtime	0	0	0	416
Health Benefits	0	0	0	211,239
Retirement Benefits	0	0	0	368,728
Other Personnel Expense	0	0	0	49,264
Personnel Expenses Subtotal	0	0	0	1,784,753
Non-Personnel Expenses				
Supplies and Services	0	0	0	152,310
Capital	0	0	0	1,520
Utilities	0	0	0	2,378
Non-Personnel Expenses Subtotal	0	0	0	156,208
TOTAL EXPENDITURES	\$0	\$0	\$0	\$1,940,961
REVENUES				
Charges for Services	0	0	0	45,000
Other Revenue	0	0	0	900,124
Transfers In	0	0	0	10,334
TOTAL REVENUES	\$0	\$0	\$0	\$955,458
REVENUE RECOVERY %	N/A	N/A	N/A	49%
AUTHORIZED FULL TIME POSITIONS	0.00	0.00	0.00	14.00

DEVELOPMENT SERVICES

MISSION STATEMENT

The mission of the Development Services Department is to guide the physical development of the City through the implementation of the General Plan and building Codes. We are committed to enhancing the quality of life in our community by planning for sound infrastructure and public services, protection of the environment, and promotion of high quality social and economic growth.

SUMMARY OF DEPARTMENT RESOURCES

BUDGET CATEGORY	FY 2013-14 ACTUAL	FY 2014-15 ACTUAL	FY 2015-16 ADOPTED	FY 2016-17 PROPOSED
EXPENDITURES				
Personnel Expenses				
Salaries	1,363,715	1,499,400	1,476,258	1,583,950
Hourly Wages	41,124	27,087	0	28,517
Overtime	0	1,366	1,530	1,561
Health Benefits	241,475	268,252	273,244	293,956
Retirement Benefits	416,462	455,338	479,368	512,195
Other Personnel Expense	59,767	74,016	85,478	46,822
Personnel Expenses Subtotal	2,122,543	2,325,459	2,315,878	2,467,001
Non-Personnel Expenses				
Supplies and Services	133,863	125,714	146,322	191,959
Other Expenses	10,950	10,950	12,000	12,000
Capital	0	0	0	500
Utilities	2,033	2,182	2,200	2,263
Non-Personnel Expenses Subtotal	146,846	138,846	160,522	206,722
TOTAL EXPENDITURES	\$2,269,389	\$2,464,305	\$2,476,400	\$2,673,723
REVENUES				
Licenses and Permits	438,010	399,802	339,328	395,000
Fines, Forfeitures, Penalties	345,541	628,134	387,100	319,000
Charges for Services	401,479	255,123	275,370	195,170
Other Revenue	427,561	443,885	326,661	168,977
Transfers In	204,408	418,486	333,777	968,472
TOTAL REVENUES	\$1,816,999	\$2,145,430	\$1,662,236	\$2,046,619
REVENUE RECOVERY %	80%	87%	67%	77%
AUTHORIZED FULL TIME POSITIONS	19.50	20.25	20.25	20.00

POLICE

MISSION STATEMENT

The mission of the Chula Vista Police Department is to enhance the quality of life in the City of Chula Vista by:

- Providing a proactive and professional level of police service ensuring safety through commitment, integrity and trust
- Managing resources effectively
- Treating all persons with fairness, respect and dignity
- Maintaining a partnership with the community to meet contemporary and future challenges

SUMMARY OF DEPARTMENT RESOURCES

BUDGET CATEGORY	FY 2013-14 ACTUAL	FY 2014-15 ACTUAL	FY 2015-16 ADOPTED	FY 2016-17 PROPOSED
EXPENDITURES				
Personnel Expenses				
Salaries	22,463,339	23,371,320	25,480,762	26,493,347
Hourly Wages	408,678	439,537	229,931	323,799
Overtime	3,011,310	3,568,286	2,494,418	2,531,836
Health Benefits	3,801,570	4,131,526	4,599,403	4,744,027
Retirement Benefits	7,562,935	8,189,791	9,191,352	10,195,747
Other Personnel Expense	2,484,890	2,557,676	2,777,850	1,883,463
Personnel Expenses Subtotal	39,732,722	42,258,136	44,773,716	46,172,219
Non-Personnel Expenses				
Supplies and Services	3,251,758	3,615,654	3,133,763	2,818,864
Other Expenses	105,003	101,971	123,243	123,243
Capital	188,934	10,019	0	0
Utilities	404,786	499,140	570,942	535,042
Transfers Out	600,000	0	162,989	162,989
Non-Personnel Expenses Subtotal	4,550,481	4,226,784	3,990,937	3,640,138
TOTAL EXPENDITURES	\$44,283,203	\$46,484,920	\$48,764,653	\$49,812,357
REVENUES				
Licenses and Permits	151,341	183,580	250,000	250,000
Fines, Forfeitures, Penalties	473,750	815,055	533,700	533,700
Use of Money & Property	9,666	5,675	8,000	8,000
Revenue from Other Agencies	1,127,508	1,092,880	1,579,824	1,135,650
Charges for Services	4,247,798	4,253,423	4,129,158	3,594,712
Other Revenue	36,214	75,844	37,453	59,910
Transfers In	491,630	556,927	404,445	404,445
TOTAL REVENUES	\$6,537,907	\$6,983,384	\$6,942,580	\$5,986,417
REVENUE RECOVERY %	15%	15%	14%	12%
AUTHORIZED FULL TIME POSITIONS	319.00	321.50	322.50	326.50

FIRE

MISSION STATEMENT

The mission of the Fire Department is to protect life, environment and property

SUMMARY OF DEPARTMENT RESOURCES

BUDGET CATEGORY	FY 2013-14 ACTUAL	FY 2014-15 ACTUAL	FY 2015-16 ADOPTED	FY 2016-17 PROPOSED
EXPENDITURES				
Personnel Expenses				
Salaries	10,818,654	10,888,273	11,614,479	12,124,788
Hourly Wages	69,217	106,910	1,336	4,940
Overtime	4,057,858	4,334,502	3,417,445	3,698,275
Health Benefits	1,909,031	2,014,714	2,246,002	2,356,303
Retirement Benefits	3,916,950	4,130,000	4,650,816	5,159,969
Other Personnel Expense	1,273,822	1,398,643	1,513,584	1,486,627
Personnel Expenses Subtotal	22,045,532	22,873,042	23,443,662	24,830,902
Non-Personnel Expenses				
Supplies and Services	2,029,541	1,988,270	1,911,336	2,257,550
Capital	103,242	0	0	150,000
Utilities	183,389	204,781	226,715	228,188
Transfers Out	43,060	47,330	62,326	62,326
Non-Personnel Expenses Subtotal	2,359,232	2,240,381	2,200,377	2,698,064
TOTAL EXPENDITURES	\$24,404,764	\$25,113,423	\$25,644,039	\$27,528,966
REVENUES				
Licenses and Permits	460,319	458,497	552,519	437,519
Use of Money & Property	14,300	15,600	15,600	15,600
Revenue from Other Agencies	719,695	666,907	664,000	664,000
Charges for Services	563,717	549,571	469,157	472,282
Other Revenue	450,574	597,907	160,017	30,702
Transfers In	559,846	649,923	833,510	936,039
TOTAL REVENUES	\$2,768,451	\$2,938,405	\$2,694,803	\$2,556,142
REVENUE RECOVERY %	11%	12%	11%	9%
AUTHORIZED FULL TIME POSITIONS	136.00	136.00	136.00	136.00

PUBLIC WORKS OPERATIONS

MISSION STATEMENT

The mission of the Public Works Department is to provide and manage the City's infrastructure, parks and open space through high quality operations, maintenance and construction in order to optimize mobility, public and environmental health and safety.

SUMMARY OF DEPARTMENT RESOURCES

BUDGET CATEGORY	FY 2013-14 ACTUAL	FY 2014-15 ACTUAL	FY 2015-16 ADOPTED	FY 2016-17 PROPOSED
EXPENDITURES				
Personnel Expenses				
Salaries	10,579,045	10,817,201	11,169,396	11,645,537
Hourly Wages	304,046	358,860	367,927	369,135
Overtime	201,817	217,747	207,545	226,581
Health Benefits	2,061,900	2,124,331	2,302,340	2,361,189
Retirement Benefits	3,173,538	3,338,390	3,643,005	3,795,189
Other Personnel Expense	681,145	790,921	874,237	500,609
Personnel Expenses Subtotal	17,001,491	17,647,450	18,564,450	18,898,240
Non-Personnel Expenses				
Supplies and Services	3,559,967	3,707,479	3,665,992	2,948,488
Other Expenses	117,387	169,810	128,000	128,000
Capital	115,635	46,618	61,921	15,171
Utilities	3,632,468	3,518,628	4,156,884	3,885,161
Transfers Out	385,321	389,681	390,290	391,900
Non-CIP Project Expenditures	113,674	62,893	18,700	18,700
Non-Personnel Expenses Subtotal	7,924,452	7,895,109	8,421,787	7,387,420
TOTAL EXPENDITURES	\$24,925,943	\$25,542,559	\$26,986,237	\$26,285,660
REVENUES				
Licenses and Permits	114,896	105,735	35,000	105,966
Fines, Forfeitures, Penalties	900	200	0	0
Use of Money & Property	264,252	269,695	247,700	247,700
Revenue from Other Agencies	(10,597)	21,208	0	0
Charges for Services	878,137	961,469	828,440	548,440
Other Revenue	7,177,535	7,031,543	6,530,998	6,446,453
Transfers In	6,065,093	5,976,614	6,154,472	6,144,138
TOTAL REVENUES	\$14,490,216	\$14,366,464	\$13,796,610	\$13,492,697
REVENUE RECOVERY %	58%	56%	51%	51%
AUTHORIZED FULL TIME POSITIONS	163.00	163.00	164.50	162.50

RECREATION

MISSION STATEMENT

The mission of the Recreation Department is to enrich our community through recreational opportunities and services.

SUMMARY OF DEPARTMENT RESOURCES

BUDGET CATEGORY	FY 2013-14 ACTUAL	FY 2014-15 ACTUAL	FY 2015-16 ADOPTED	FY 2016-17 PROPOSED
EXPENDITURES				
Personnel Expenses				
Salaries	1,122,152	1,152,885	1,226,239	1,316,520
Hourly Wages	907,257	940,793	1,014,577	1,054,480
Overtime	1,487	2,698	5,100	5,201
Health Benefits	213,558	220,429	241,333	250,535
Retirement Benefits	395,755	415,956	475,696	509,273
Other Personnel Expense	61,605	68,974	80,583	37,805
Personnel Expenses Subtotal	2,701,814	2,801,735	3,043,528	3,173,814
Non-Personnel Expenses				
Supplies and Services	474,854	505,161	621,146	605,457
Other Expenses	43,603	78,299	115,657	123,657
Capital	22,414	11,432	2,523	12,692
Utilities	346,008	349,722	420,057	396,345
Non-Personnel Expenses Subtotal	886,879	944,614	1,159,383	1,138,151
TOTAL EXPENDITURES	\$3,588,693	\$3,746,349	\$4,202,911	\$4,311,965
REVENUES				
Use of Money & Property	674,453	796,190	652,883	694,036
Revenue from Other Agencies	5,418	6,408	5,330	7,233
Charges for Services	1,280,852	1,308,527	1,354,344	1,399,067
Other Revenue	115,745	103,010	50,773	99,359
TOTAL REVENUES	\$2,076,468	\$2,214,135	\$2,063,330	\$2,199,695
REVENUE RECOVERY %	58%	59%	49%	51%
AUTHORIZED FULL TIME POSITIONS	17.00	17.00	17.00	17.00

LIBRARY

MISSION STATEMENT

The mission of the Chula Vista Public Library is to increase knowledge and enrich lives within the community. We accomplish this by connecting people equitably to responsive programs, services and resources in a manner that reflect the ideals of a democratic society.

SUMMARY OF DEPARTMENT RESOURCES

BUDGET CATEGORY	FY 2013-14 ACTUAL	FY 2014-15 ACTUAL	FY 2015-16 ADOPTED	FY 2016-17 PROPOSED
EXPENDITURES				
Personnel Expenses				
Salaries	1,400,375	1,432,958	1,529,015	1,625,205
Hourly Wages	498,601	605,812	665,707	679,021
Overtime	49	0	0	0
Health Benefits	277,300	270,920	318,698	330,704
Retirement Benefits	481,552	503,687	587,364	646,462
Other Personnel Expense	90,203	107,204	121,296	68,862
Personnel Expenses Subtotal	2,748,080	2,920,581	3,222,080	3,350,254
Non-Personnel Expenses				
Supplies and Services	266,062	289,384	203,852	206,983
Other Expenses	360	360	400	400
Capital	38,257	0	0	0
Utilities	283,617	316,713	352,925	351,050
Non-Personnel Expenses Subtotal	588,296	606,457	557,177	558,433
TOTAL EXPENDITURES	\$3,336,376	\$3,527,038	\$3,779,257	\$3,908,687
REVENUES				
Fines, Forfeitures, Penalties	137,168	126,500	163,000	118,000
Use of Money & Property	37,958	38,332	57,550	57,550
Revenue from Other Agencies	2,000	3,000	2,000	2,000
Charges for Services	75,956	126,438	115,013	195,013
Other Revenue	52,097	88,965	8,850	8,850
Transfers In	2,352	0	0	0
TOTAL REVENUES	\$307,531	\$383,235	\$346,413	\$381,413
REVENUE RECOVERY %	9%	11%	9%	10%
AUTHORIZED FULL TIME POSITIONS	21.50	21.50	22.50	22.50



DEVELOPMENT SERVICES FUND

Development Services Fund

The Development Services fund accounts for revenues and expenditures related to the processing of development plans and permits. The fund is comprised of three divisions, Planning, Building, and Engineering, which provide direct services to property owners, developers, and the City as required for the entitlement and/or improvement of property. The services provided encompass most development activities, including land use entitlements; public infrastructure, open space, and landscape planning; public infrastructure construction, grading and building permits.

Historically, the staff involved in the processing of development plans and permits were reflected in the City's General Fund. Beginning in fiscal year 2008-09, all the staff involved in the processing of development plans and permits were budgeted directly in the Development Services Fund. Consolidating all development service cost centers in a single fund clearly delineates development related costs and revenues from General Fund supported services; thereby making the nexus between development related activities, costs, fees, and revenues more transparent. This also allows operating expenses to be adjusted to coincide with changes in demand for development services. This adjustment of operating expenses aids in avoiding impacts to the General Fund when revenue fluctuations occur as result of changes in development activity.

Beginning in fiscal year 2011-12, the Development Services fund was accounted for as an enterprise fund.

REVENUES

In fiscal year 2016-17 revenues are projected to be sufficient to support projected expenditures. It is important to indicate that the most current fiscal year 2015-16 projections estimate that revenues will be short of budget. It is anticipated that this fund will end the current fiscal year (FY2016) with a \$0.5 million deficit.

Staff has taken into consideration the change in workload, and has recommended changes included the fiscal year 2016-17 proposed budget in order to better align staffing and resources to remain responsive to the type of work being received.

The proposed fiscal year 2016-17 budget reflects the continued effort of balancing development related resources with the demand for development related services.

Development related revenues consist of two categories: development processing fee revenues and deposit based revenues. Development processing fee revenues include building permits, planning fees, other building department fees, and engineering fees. Deposit based revenues are generated through staff time reimbursements related to specific projects. The table below provides a comparison of the projected revenue for fiscal year 2015-16 compared to the estimated fiscal year 2016-17 revenues. The City is anticipating that the following major projects will continue to move forward in fiscal year 2016-17:

- Bayfront Redevelopment Project
- Millenia Project
- Otay Ranch Villages
- University Land Entitlement Projects

Development Services Fund Revenues
Fiscal Years 2015 to 2017

Category	FY 2014-15 Actual	FY 2015-16 Adopted	FY2016-17 Proposed	Change	%Change
Other Local Taxes	\$ 7,226	\$ 7,000	\$ 7,000	\$ -	0%
Licenses and Permits	\$ 1,949,675	\$ 1,973,215	\$ 1,905,312	\$ (67,903)	-3%
Charges for Services	\$ 3,269,983	\$ 4,337,865	\$ 5,691,872	\$ 1,354,007	31%
Other Revenue	\$ 903,584	\$ 459,000	\$ 1,209,147	\$ 750,147	163%
Transfers In	\$ 448,687	\$ 526,614	\$ 841,959	\$ 315,345	60%
Total Revenues	\$ 6,579,155	\$ 7,303,694	\$ 9,655,290	\$ 2,351,596	32%

Projections for fiscal year 2016-17 revenues were based on a trend analysis of fiscal year 2014-15 actual revenues and current fiscal year 2015-16 projections. Additionally, as previously mentioned, staff has taken into account the revenue changes needed as part of resource realignment and cost recovery model. A summary of the notable changes by category are listed below:

- Licenses and Permits – The decrease in this category of \$67,903 reflects the projected decrease in development activity, mainly in building permit activity.
- Charges for Service – The increase in this category of \$1.4 million reflects increases in plan checking fees and staff time reimbursements related to the workload anticipated for major projects.
- Other Revenue – The proposed fiscal year 2016-17 budget reflects an increase of \$0.8 million from the fiscal year 2015-16 adopted budget. This increase is related to the anticipated increase in Development Impact Fee, CIP, and Community Facilities District related staff time reimbursements. The increase was partially offset by a decrease in reimbursements from projects reimbursed by other funds.
- Transfers In – The fiscal year 2016-17 proposed budget reflects a change of \$315,345 in projected transfers in. The increase is due to an increase in the transfers in from the General Fund and Chula Vista Housing Authority for Development related activity. The second of five (5) reimbursements for

the General Fund’s portion of the Accela software upgrade \$78,477 is included in this category.

EXPENDITURES

The fiscal year 2016-17 proposed budget includes funding for 50.0 positions in the Development Services Fund. This reflects a net increase of 5.50 positions when compared to the fiscal year 2015-16 Council adopted budget. These changes are a result of the following personnel changes:

- The Transfer of 1.0 Senior Planner and 1.0 Associate Planner from the Development Services – General Fund;
- The Transfer of 1.0 Senior Office Specialist and 1.0 Development Services Technician II to the Development Services – General Fund;
- The addition of 1.0 Building Inspector III, 1.0 Senior Civil Engineer, 1.0 Associate Engineer, 1.50 Landscape Architect, and 1.0 Management Analyst.

As illustrated in the following table, Personnel Services expenditures in the Development Services Fund are the largest component of the Fund’s expenditures, much the same as the City’s General Fund budget. The Transfers Out expenditure category reimburses the General Fund for citywide and departmental overhead. Reimbursed citywide overhead includes support costs associated with Finance, Human Resources, Information Technology Services, Custodial Services, and City Attorney.

Development Services Fund Expenditures
Fiscal Year 2015 to 2017

Category	FY 2014-15 Actual	FY 2015-16 Adopted	FY 2016-17 Proposed	Change	%Change
Personnel Services	\$ 5,563,218	\$ 5,734,293	\$ 6,827,378	\$ 1,093,085	19%
Supplies and Services	\$ 262,395	\$ 268,532	\$ 561,985	\$ 293,453	109%
Other Expenses	\$ 156,703	\$ 98,812	\$ 195,000	\$ 96,188	97%
Capital	\$ 9,072	\$ 9,500	\$ 85,500	\$ 76,000	800%
Transfers Out	\$ 1,328,299	\$ 1,187,557	\$ 1,796,648	\$ 609,091	51%
Utilities	\$ 4,723	\$ 5,000	\$ 5,000	\$ -	0%
Total Expenditures	\$ 7,324,410	\$ 7,303,694	\$ 9,471,511	\$ 2,167,817	30%

A summary of the notable changes between the fiscal year 2015-16 adopted budget to the fiscal year 2016-17 proposed budget by category are listed as follows:

- Personnel Services – This category reflects a net increase of \$1.1 million when compared to the fiscal year 2015-16 adopted budget. The increase can be attributed to the annualized costs of salary increases approved by Council in fiscal year 2015-16, the addition of 5.50 positions, and increases to various personnel costs including any approved MOU negotiated salary increases and scheduled step increases, hourly, overtime, PERS, flex/insurance, Worker’s Comp charges, and vacation in-lieu expenses.

These increases were partially offset by a transfer of 1.0 Senior Office Specialist and 1.0 Development Services Technician II to the General Fund.

- Supplies and Services – The proposed budget reflects an increase of \$293,453 in this category. This increase is due to adjustments based on prior year actuals and to provide sufficient resources to process pending development projects.
- Other Expenses – The Other Expenses category reflects a change of \$96,188 in comparison to the fiscal year 2015-16 adopted budget. Staff has estimated the amount necessary for the volume of credit card transaction fees charged to the City for customers who choose to pay fees using a credit card.
- Capital – The Capital category reflects an increase of \$76,000 when compared to the fiscal year 2015-

16 adopted budget. This increase is due to the anticipated purchase of a new vehicle for the additional Building Inspector III.

- Transfers Out – The transfers out expenditure category reflects a change of \$609,091 when compared to the fiscal year 2015-16 adopted budget. This transfer reflects the reimbursement amount from the Development Services Fund to the General Fund for department and citywide overhead costs.
- Utilities – The utilities category reflects the projected amounts necessary for fiscal year 2016-17 projected utility expenses.



FUND SUMMARY

BUDGET CATEGORY	FY 2013-14 ACTUAL	FY 2014-15 ACTUAL	FY 2015-16 ADOPTED	FY 2016-17 PROPOSED
EXPENDITURES				
Personnel Services	5,367,696	5,459,307	5,734,293	6,827,378
Supplies and Services	664,015	262,395	268,532	561,985
Other Expenses	68,663	156,703	98,812	195,000
Capital	8,316	9,072	9,500	85,500
Utilities	4,441	4,723	5,000	5,000
Transfers Out	1,143,810	1,328,299	1,187,557	1,796,648
TOTAL EXPENDITURES	\$7,256,941	\$7,220,499	\$7,303,694	\$9,471,511
REVENUES				
Other Local Taxes	7,845	7,226	7,000	7,000
Licenses and Permits	1,735,402	1,949,675	1,973,215	1,905,312
Charges for Services	3,776,359	3,269,983	4,337,865	5,691,872
Other Revenue	819,006	903,584	459,000	1,209,147
Transfers In	628,181	448,687	526,614	841,959
TOTAL REVENUES	\$6,966,793	\$6,579,155	\$7,303,694	\$9,655,290
NET FUND ACTIVITY	(\$290,148)	(\$641,344)	\$0	\$183,779

STAFFING SUMMARY - 408

BUDGET CATEGORY	FY 2015-16 ADOPTED	FY 2015-16 MIDYEAR	FY 2016-17 CHANGES	FY 2016-17 PROPOSED
Assoc Engineer	3.00	-	1.00	4.00
Assoc Plan Check Engineer	3.00	-	-	3.00
Associate Planner	4.00	-	1.00	5.00
Building Inspection Mgr	1.00	-	-	1.00
Building Inspector II	4.00	-	-	4.00
Building Inspector III	1.00	-	1.00	2.00
Building Off/Code Enf Mgr	1.00	-	-	1.00
Development Services Tech I	1.00	-	-	1.00
Development Svcs Tech II	4.00	-	(1.00)	3.00
Development Svcs Tech III	2.00	-	-	2.00
Devlpmt Svcs Counter Mgr	1.00	-	-	1.00
Engineering Tech II	1.00	-	-	1.00
Landscape Architect	2.50	-	1.50	4.00
Management Analyst	-	-	1.00	1.00
Plan Check Supervisor	1.00	-	-	1.00
Planning Manager	1.00	-	-	1.00
Principal Civil Engineer	1.00	-	-	1.00
Principal Planner	2.00	-	-	2.00
Secretary	1.00	-	-	1.00
Sr Building Inspector	1.00	-	-	1.00
Sr Civil Engineer	-	-	1.00	1.00
Sr Engineering Technician	1.00	-	-	1.00
Sr Office Specialist	1.00	-	(1.00)	-
Sr Plan Check Technician	1.00	-	-	1.00
Sr Planner	3.00	-	1.00	4.00
Sr Project Coordinator	1.00	-	-	1.00
Sr Secretary	1.00	-	-	1.00
Transportation Engineer W/Cert	1.00	-	-	1.00
TOTAL AUTHORIZED POSITIONS	44.50	-	5.50	50.00

SUCCESSOR AGENCY AND HOUSING FUNDS

Successor Agency Funds

Housing Authority Funds

Successor Agency Funds

On December 29, 2011, the California Supreme Court upheld AB x1 26 dissolving California redevelopment agencies. Effective February 1, 2012, all redevelopment agencies were dissolved and the City of Chula Vista assumed the role of Successor Agency (resolution 2011-164).

The Successor Agency is responsible for the wind down of the former Redevelopment Agency activities and obligations. The act of winding down the former Redevelopment Agency is significant. The Successor Agency will continue to oversee and implement all legally obligated contracted work, projects and programs as well as dispose of the former Redevelopment Agency assets. Since approximately 68% of the former Redevelopment Agency-owned land (24 acres of 35.24 acres) is contaminated there are clean up requirements as well as remediation that will be necessary to dispose of these properties. Significant administrative obligations will continue to exist in the preparation of budgets and documentation to be submitted to and reviewed by the Successor Agency, Oversight Board, County of San Diego and the State Department of Finance.

As required by AB x1 26, an Oversight Board, composed of affected taxing entities within the City, was created. The primary responsibility of the Oversight Board is reviewing and approving the Recognized Obligation Payment Schedule and serving in a fiduciary role to the taxing entities that the Oversight Board represents. Some historical information follows regarding the former Redevelopment Agency.

The Chula Vista Redevelopment Agency was created on October 24, 1972 by City Council Ordinance. The goals of the former Redevelopment Agency were to reduce blight and to encourage new development, reconstruction, and rehabilitation of residential, commercial, industrial, and retail uses. Since the Agency's creation, the City adopted and amended six project areas to encompass a total of approximately 3,563 acres of City territory. Land uses within these areas are mostly commercial and industrial, but also includes some residential and public uses (e.g., governmental administrative centers, corporation yards, streets, etc.).

FUND DESCRIPTIONS

The Successor Agency budget is organized into Redevelopment Obligation Retirement Fund (RORF) and debt service funds. The RORF accounts for the staffing and other expenditures required in winding down activities of the former Redevelopment Agency. The Debt Service funds are used to pay for the former Redevelopment Agency's debt service on its outstanding Tax Allocation Bonds, loans and other debt of the former Redevelopment Agency.

Several funds were eliminated as a result of the dissolution of the Redevelopment Agency. The eliminated funds are former operating funds 317, 611, 651 and pass-through funds 671-675. In addition the debt service funds listed below replace funds 691 and 693-697.

Operating Funds

- Fund 318: Redevelopment Obligation Retirement Fund (RORF)
The RORF will serve as the primary operating funds in the winding down of the former Redevelopment Agency. This fund will be used to pay the documented enforceable obligations of the former redevelopment agency that have been approved by the Successor Agency Oversight Board and the State Department of Finance.
- Fund 319: Successor Agency Housing Fund
The City's Housing Authority became the Successor Housing Agency. This fund accounts for all assets (everything but fund balance) originally held by the Low and Moderate Income Housing fund and will account for activities similar to the Low and Moderate Income Housing program. The fund revenues are not discretionary and must be used for the production of affordable housing.

Debt Service Funds

The Debt Service funds are used to pay for former Redevelopment Agency debt service on its outstanding Tax Allocation Bonds, loans and other

debt of the former Redevelopment Agency.

- Fund 692: Long Term Advances Debt Service Fund – Redevelopment Agency

This fund was established to account for Redevelopment Agency interfund loans.

- Fund 661: 2005 Taxable Revenue Bonds Series A – CRA/ERAF Loan Program

In April 2005, the Agency entered into a Loan Agreement with the California Statewide Communities Development Authority to borrow the amount of \$765,000. This amount was used to pay the Agency's portion of the 2005 Educational Revenue Augmentation Fund (ERAF) to the County of San Diego pursuant to Section 33681.12 of the California Health and Safety Code. This loan was paid off in fiscal year 2014-15.

- Fund 662: 2006 Taxable Revenue Bonds Series A – CRA/ERAF Loan Program

In April 2006, the Agency entered into a Loan Agreement with the California Statewide Communities Development Authority to borrow the amount of \$930,000. This amount was used to pay the Agency's portion of the 2006 Educational Revenue Augmentation Fund (ERAF) to the County of San Diego pursuant to Section 33681.12 of the California Health and Safety Code.

- Fund 663: 2006 Senior Tax Allocation Refunding Bonds, Series A

In July 2006, the Redevelopment Agency issued the 2006 Senior Tax Allocation Bonds, Series A in the amount of \$13,435,000 to refinance the Agency's outstanding Bayfront/Town Centre Redevelopment Project 1994 Senior Tax Allocation Refunding Bonds Series A (the "1994 A Bonds"). The original bonds were issued to finance improvements in the Bayfront/Town Centre Project Areas. The Annual Debt Service is paid from property tax increment generated in the project areas. The term of the bonds runs through 2027.

- Fund 664: 2006 Subordinate Tax Allocation Refunding Bonds, Series B

In July 2006, the Redevelopment Agency issued the 2006 Subordinate Tax Allocation Bonds, Series B in the amount of \$12,325,000 to refinance the Agency's outstanding Bayfront/Town Centre Redevelopment Project 1994 Senior Tax Allocation Refunding Bonds Series D (the "1994 D Bonds") and the 1994 Subordinate Tax Allocation Refunding Bonds, Series C (the 1994 C Bonds) The original bonds were issued to finance improvements in the Bayfront/Town Centre Project Areas. The Annual Debt Service is paid from property tax increment generated in the project areas. The term of the bonds runs through 2021.

- Fund 665: RDA 2008 Tax Allocation Refunding Bonds (TARBs)

This fund was established to account for the debt service payments for the refunding of the Redevelopment Agency 2000 Tax Allocation Bonds (Merged Redevelopment Project) in the amount of \$21,625,000. The Merged Redevelopment Project was created on August 22, 2000, pursuant to an amendment to the redevelopment plans for three of the Agency's four existing redevelopment projects, the Town Centre II Project Area, the Otay Valley Project Area and the Southwest Project Area. The Merged Project Area was amended in 2004 adding 494 acres. The Bonds were issued to provide funds for the repayment of certain obligations of the Merged Redevelopment Project and other interfund loans, and for general redevelopment purposes. The term of the bonds is through the year 2036.

REVENUES

A summary of the notable changes by category are listed below:

- Property Taxes –The revenues in this category is received due to the dissolution of the Redevelopment Agency. Property tax increment revenues are now received by the County of San Diego and will be distributed to the Successor Agency based on documented enforceable

obligations that have been approved by both the Successor Agency Oversight Board and the State Department of Finance. The decrease of \$1.4 million in Property Tax revenues is based on the approved Redevelopment Property Tax Trust Fund (RPTTF) allocation amounts approved by the State Department of Finance.

The table below provides a comparison of the adopted revenues for fiscal year 2015-16 to the estimated fiscal year 2016-17 revenues. The table does not reflect the revenue budget of the debt service funds which are reflected in the debt service section of the budget document.

- Transfers In – Transfer-In amount has decreased compared to prior year by \$963,817. The Successor Agency has received permission to repay the Successor Agency Housing Fund for a loan previously received to pay the State of California required SERAF payment in 2010 and 2011. The fiscal year 2016-17 proposed budget amount of \$963,931 is based on the last required SERAF payment.

Redevelopment/Successor Agency Operating Fund Revenues
Fiscal Years 2015 to 2017

Category	Funds 318/319 FY 2014-15 Actual	Funds 318/319 FY 2015-16 Adopted	Funds 318/319 FY 2016-17 Proposed	Change
Property Taxes	\$ 6,179,288	\$ 6,407,939	\$ 4,967,149	\$ (1,440,790)
Use of Money & Property	\$ 779,133	\$ 15,000	\$ 15,000	\$ -
Charges for Services	\$ 3,358	\$ -	\$ -	\$ -
Revenue from Other Agencies	\$ -	\$ -	\$ -	\$ -
Other Revenue	\$ 199,741	\$ -	\$ -	\$ -
Transfers In	\$ -	\$ 1,927,748	\$ 963,931	\$ (963,817)
Total Revenues	\$ 7,161,520	\$ 8,350,687	\$ 5,946,080	\$ (2,404,607)

EXPENDITURES

Expenditures for fiscal year 2016-17 are for winding down the former Redevelopment Agency and Low and Moderate Income Housing activities and documented enforceable obligations.

- **Services and Supplies** – The budget has decreased by \$26,552 from fiscal year 2015-16 adopted budget. This is due to lower anticipated project related consultant services.
- **Other Expenses** – The Other Expenses category reflects an increase of \$1.4 million. This increase is due to an anticipated affordable housing development project and rental assistance program and an increase for anticipated staff time reimbursements for Low Mod Housing activities.
- **Capital** – The capital category reflects the projected amounts necessary for fiscal year 2016-17.

- **Transfers Out** – The transfers out expenditure category accounts for the required debt service for the Successor Agency. Bonded debt service for the 2006 and 2008 TABS approximately \$3.5 million. The Agency is also repaying a loan from the Successor Agency Housing Fund of \$1.0 million. The Transfers Out category has decreased due to lower amount of the last required SERAF payment and to the payoff of the 2006 ERAF loan in fiscal year 2015-16.
- **Utilities** – The utilities category reflects the projected amounts necessary for fiscal year 2016-17 projected utility expenses.

The table below provides a comparison of the proposed budgeted expenditures for fiscal year 2016-17 to fiscal year 2015-16 adopted budget expenditures. The table does not reflect the debt service expenditure budget which is discussed in the debt service section of this document.

Redevelopment/Successor Agency Operating Fund Expenditures
Fiscal Year 2014 to 2016

Category	Funds 318/319 FY 2014-15 Actuals	Funds 318/319 FY 2015-16 Adopted	Funds 318/319 FY 2016-17 Proposed	Change
Personnel Services	\$ -	\$ -	\$ -	\$ -
Supplies and Services	\$ 122,365	\$ 143,770	\$ 117,218	\$ (26,552)
Other Expenses	\$ 694,641	\$ 2,846,109	\$ 4,274,026	\$ 1,427,917
Capital	\$ 5,357	\$ 12,040	\$ 12,040	\$ -
Transfers Out	\$ 5,561,845	\$ 5,601,309	\$ 4,504,931	\$ (1,096,378)
CIP Project Expenditures	\$ -	\$ -	\$ -	\$ -
Non-CIP Project Expenditures	\$ -	\$ -	\$ -	\$ -
Utilities	\$ 1,538	\$ 1,780	\$ 1,700	\$ (80)
Total Expenditures	\$ 6,385,746	\$ 8,605,008	\$ 8,909,915	\$ 304,907

FUND SUMMARY

BUDGET CATEGORY	FY 2013-14 ACTUAL	FY 2014-15 ACTUAL	FY 2015-16 ADOPTED	FY 2016-17 PROPOSED
EXPENDITURES				
Personnel Services	84,065	0	0	0
Supplies and Services	59,965	60,180	80,270	54,218
Other Expenses	759,626	516,109	718,540	712,962
Capital	4,940	1,672	6,040	6,040
Utilities	1,594	1,538	1,780	1,700
Transfers Out	3,122,997	5,561,845	5,601,309	4,504,931
TOTAL EXPENDITURES	\$4,033,187	\$6,141,344	\$6,407,939	\$5,279,851
REVENUES				
Property Taxes	6,144,146	6,179,288	6,407,939	4,967,149
Use of Money & Property	10,640	15,778	0	0
TOTAL REVENUES	\$6,154,786	\$6,195,066	\$6,407,939	\$4,967,149
NET FUND ACTIVITY	\$2,121,599	\$53,722	\$0	(\$312,702)

FUND SUMMARY

BUDGET CATEGORY	FY 2013-14 ACTUAL	FY 2014-15 ACTUAL	FY 2015-16 ADOPTED	FY 2016-17 PROPOSED
EXPENDITURES				
Supplies and Services	2,894	25,091	63,500	63,000
Other Expenses	152,236	178,532	2,127,569	3,561,064
Capital	3,038	3,685	6,000	6,000
TOTAL EXPENDITURES	\$158,168	\$207,308	\$2,197,069	\$3,630,064
REVENUES				
Use of Money & Property	495,183	763,355	15,000	15,000
Charges for Services	20,979	3,358	0	0
Other Revenue	106,064	199,741	0	0
Transfers In	0	0	1,927,748	963,931
TOTAL REVENUES	\$622,226	\$966,454	\$1,942,748	\$978,931
NET FUND ACTIVITY	\$464,058	\$759,146	(\$254,321)	(\$2,651,133)

FUND SUMMARY

BUDGET CATEGORY	FY 2013-14 ACTUAL	FY 2014-15 ACTUAL	FY 2015-16 ADOPTED	FY 2016-17 PROPOSED
EXPENDITURES				
Other Expenses	158,165	1,274,067	0	0
TOTAL EXPENDITURES	\$158,165	\$1,274,067	\$0	\$0
REVENUES				
Use of Money & Property	578	371	0	0
TOTAL REVENUES	\$578	\$371	\$0	\$0
NET FUND ACTIVITY	(\$157,587)	(\$1,273,696)	\$0	\$0

DEBT SERVICE - SUCCESSORY AGENCY FUND 660

FUND SUMMARY

BUDGET CATEGORY	FY 2013-14 ACTUAL	FY 2014-15 ACTUAL	FY 2015-16 ADOPTED	FY 2016-17 PROPOSED
EXPENDITURES				
Supplies and Services	8,502	8,223	15,000	15,000
Other Expenses	3,513,384	2,739,071	4,008,561	3,876,000
Transfers Out	0	0	1,927,748	963,931
TOTAL EXPENDITURES	\$3,521,886	\$2,747,294	\$5,951,309	\$4,854,931
REVENUES				
Use of Money & Property	102,377	88,504	0	0
Other Revenue	541	0	0	0
Transfers In	3,122,996	5,561,843	5,601,309	4,504,931
TOTAL REVENUES	\$3,225,914	\$5,650,347	\$5,601,309	\$4,504,931
NET FUND ACTIVITY	(\$295,972)	\$2,903,053	(\$350,000)	(\$350,000)

FUND DETAIL

FUND # FUND DESCRIPTION	FY 2013-14 ACTUAL	FY 2014-15 ACTUAL	FY 2015-16 PROJECTED	FY 2016-17 PROPOSED
EXPENDITURES				
661 05 ERAF - SA	100,356	5,880	0	0
662 06 ERAF - SA	125,187	16,206	127,795	0
663 06 TABs Series A - SA	1,018,180	562,142	1,018,570	1,019,000
664 06 TABs Series B - SA	990,981	578,085	993,559	992,000
665 08 TABs - SA	966,044	1,263,843	1,533,637	1,530,000
692 Successor Agency Long-term Deb	321,138	321,138	2,277,748	1,313,931
TOTAL EXPENDITURES	\$3,521,886	\$2,747,294	\$5,951,309	\$4,854,931
REVENUES				
661 05 ERAF - SA	100,305	100,876	0	0
662 06 ERAF - SA	125,110	129,277	127,795	0
663 06 TABs Series A - SA	1,018,221	1,000,177	1,018,570	1,019,000
664 06 TABs Series B - SA	1,016,121	989,027	993,559	992,000
665 08 TABs - SA	966,157	1,503,241	1,533,637	1,530,000
692 Successor Agency Long-term Deb	0	1,927,749	1,927,748	963,931
TOTAL REVENUES	\$3,225,914	\$5,650,347	\$5,601,309	\$4,504,931
NET FUND ACTIVITY	(\$295,972)	\$2,903,053	(\$350,000)	(\$350,000)

Housing Authority Funds

The Housing Authority was formed in 1993. A Housing Authority can provide tax-exempt bond financing, own and operate housing, and operate various housing programs. The Chula Vista Housing Authority does not own or operate housing, and the Section 8 rental assistance programs including Public Housing are operated in Chula Vista by the County of San Diego Housing Authority. The staff of the Housing Authority provides comprehensive housing services for the City. In addition, with the elimination of the City's redevelopment agency, the Housing Authority will assume the housing functions of the former Redevelopment Agency, becoming a "Successor Housing Agency".

The Chula Vista Housing Authority fund is the clearinghouse for all housing related staff activity. Included in this fund are personnel expenses which are reimbursed by various funding sources such as Federal Housing and Urban Development Grant Funds. The Housing Fund will receive \$0.9 million in staff time reimbursements for administering the City's Housing, CDBG, HOME and other grants and for monitoring of bond covenants for affordable housing bonds issued by the City's Housing Authority. The Housing Authority focuses on the development of sustainable neighborhoods through a variety of investments such as:

- Production of affordable housing
- Expand home ownership
- Oversee social service contracts for low income households
- Oversee policies and programs related to affordable housing

FUND DESCRIPTIONS

- Fund 313: Chula Vista Housing Authority
The Chula Vista Housing Authority Fund accounts for all housing related activities not considered eligible for reimbursement by other sources.



The Landings Project, pictured above, is an example of the type of project developed with Housing Funds. The Landings consists of 92 three-bedroom townhome units. Each unit includes an enclosed 2-car garage, in-unit washer and dryer, balcony, and full sized appliances. Project amenities include a pool, spa, clubhouse, and a tot lot.



FUND SUMMARY

BUDGET CATEGORY	FY 2013-14 ACTUAL	FY 2014-15 ACTUAL	FY 2015-16 ADOPTED	FY 2016-17 PROPOSED
EXPENDITURES				
Personnel Services	537,460	557,357	583,385	630,252
Supplies and Services	16,942	26,218	87,800	88,800
Other Expenses	0	0	372,660	0
Utilities	406	962	1,100	1,100
Transfers Out	147,555	177,145	155,968	254,697
TOTAL EXPENDITURES	\$702,363	\$761,682	\$1,200,913	\$974,849
REVENUES				
Use of Money & Property	5,355	15,940	0	0
Charges for Services	622,790	121,793	100,000	100,000
Other Revenue	721,727	715,937	749,889	874,849
TOTAL REVENUES	\$1,349,872	\$853,670	\$849,889	\$974,849
NET FUND ACTIVITY	\$647,509	\$91,988	(\$351,024)	\$0

STAFFING SUMMARY - 313

BUDGET CATEGORY	FY 2015-16 ADOPTED	FY 2015-16 MIDYEAR	FY 2016-17 CHANGES	FY 2016-17 PROPOSED
Housing Manager	1.00	-	-	1.00
Project Coordinator II	2.00	(2.00)	-	-
Sr Management Analyst	-	2.00	-	2.00
Sr Project Coordinator	1.00	-	-	1.00
TOTAL AUTHORIZED POSITIONS	4.00	-	-	4.00

SEWER FUNDS

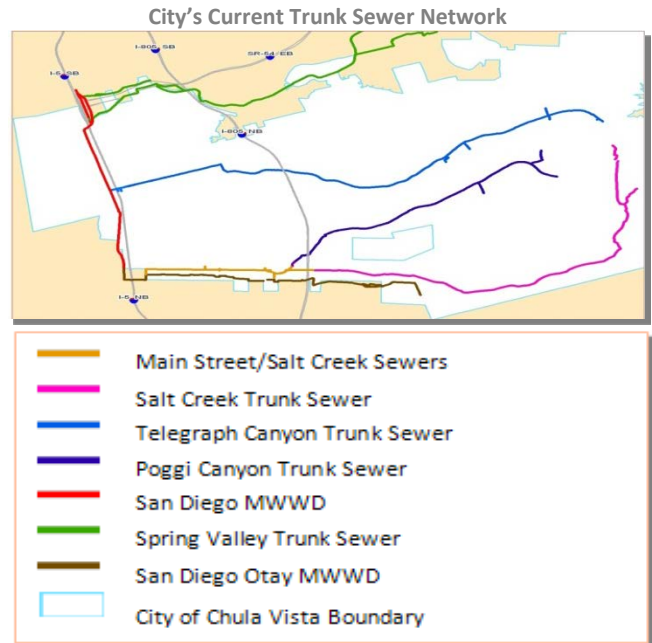
Sewer Funds

The Sewer enterprise funds account for revenues and expenditures related to the City’s Sewer programs, including maintenance and expansion of the City’s conveyance system and payment of San Diego Metro wastewater treatment costs.

The City of Chula Vista provides wastewater conveyance and treatment services to approximately 49,500 billing accounts, including residential and non-residential uses. The wastewater generated by Chula Vista customers is collected and sent to treatment facilities in the South Bay and Point Loma through the City’s extensive sewer collection system, which consists of 14 pump stations and over 500 miles of sewer pipe. The San Diego Metropolitan Wastewater System (SDMWS) provides wastewater treatment services to the City of Chula Vista and most of the region on a contract basis (the City’s budget was \$20.5 million in fiscal year 2015-16 for treatment services). The latest Point Loma Treatment Plant Advanced Primary waiver application was submitted in 2015 to the Environmental Protection Agency. The response and the costs associated with the special conditions on the waiver are expected in early 2017. The City is currently analyzing options to secure sufficient treatment capacity to see the City through build out. Per the 2014 Wastewater Master Plan, the City will need approximately 29.89 MGD at build out. However, the drought state mandated water usage cuts and the public conservation trends will substantially lower the City’s required sewer treatment capacity. This treatment capacity may be provided by either purchasing additional treatment capacity in the San Diego Metro Wastewater System or construction of a wastewater reclamation plant in Chula Vista.

The following figure illustrates the City’s current trunk sewer network, which conveys flows to the San Diego Metro trunk sewer (shown in red). For efficiency, some sewer lines are shared by the County of San Diego (County) and the City through transportation agreements. The City has an existing transportation agreement with the County to use the Spring Valley Trunk sewer (shown in green). In addition, a transportation agreement is being process that would allow County sewer to flow through the Salt Creek

trunk (Shown in cyan) from the County’s Villages to the east of the City.



REVENUES

The Sewer Fund derives the majority of its revenue from various service charges that are collected from system users. This fund also derives revenues from other sources such as permit fees for new connections to the sewer system, interest earnings from investments, development impact fees, transfers from other funds designated to support Sewer fund operations. Other revenues include revenue reimbursements from other city funds and various service charges. Sewer revenues are projected to increase by \$0.6 million in the fiscal year 2016-17 proposed budget. This mostly reflects a \$0.4 million increase in projected Sewer Services Charges and a \$0.2 million increase in Transfers In due to a repayment of a loan from the Storm Drain Fund (Fund 301) to the Sewer Facility Replacement Fund (Fund 428).

Sewer Fund revenues are summarized in the table on the following page.

Sewer Fund Revenues

Category	FY 14-15 Actual	FY 15-16 Adopted	FY 16-17 Proposed	Inc/Dec	% Inc/Dec
Licenses and Permits	\$ 28,520	\$ 40,000	\$ 40,000	\$ -	0%
Use of Money & Property	\$ 628,219	\$ 301,726	\$ 301,726	\$ -	0%
Charges for Services	\$ 35,978,055	\$ 32,881,199	\$ 33,231,199	\$ 350,000	1%
Other Revenue	\$ 5,406,099	\$ 325,000	\$ 345,000	\$ 20,000	6.2%
Transfers In	\$ 118,250	\$ 1,279,047	\$ 1,480,000	\$ 200,953	16%
Total	\$ 42,159,143	\$ 34,826,972	\$ 35,397,925	\$ 570,953	1.6%

Note: Revenue amounts include Sewer Operating Funds: 411, 412, 413, 414, and 428.

EXPENDITURES

Sewer fund operations and capital programming contains no General Fund contribution. Sewer fund operations and capital programming costs are offset by fees paid by residential and non-residential users. In addition, other revenue sources generated within the Sewer fund through normal operations that fund 46.0 permanent positions that are contained in the fiscal year 2016-17 proposed budget. Changes to the Sewer Fund budget for fiscal year 2016-17 are as follows:

- Personnel Services – Personnel services in the fiscal year 2016-17 are increasing by \$115,965. This increase represents the annualized wage increases approved by the City Council during fiscal year 2015-16. Personnel Services also reflects cost increases in Workers Compensation Charges, Flex (medical insurance), and PERS (retirement benefits).
- Supplies and Services – Supplies and services costs are decreasing by \$146,783. This change is primarily due to decreased contracted services for wastewater treatment (\$193,400), which is partially offset by increases in Fleet Maintenance charges (\$22,537), Other Agency Permits & Fees (\$11,780), Postage (\$6,500), and Program Supplies (\$3,500).
- Other Expenses – This category reflects an increase of \$40,000. This reflects an increase of \$25,000 for reimbursement of City staff time and \$15,000 for an anticipated growth in Credit Card Transaction Fees.
- Capital – Capital expenses are decreasing by \$1,795,680 in comparison to fiscal year 2015-16

adopted budget. The fiscal year 2015-16 adopted budget included funding for vehicle replacement in the Sewer Service Revenue fund.

- CIP Project Expenditures – CIP Projected Expenditures are decreasing by \$544,000. The fiscal year 2016-17 proposed budget reflects \$25,000 for Capital Improvement Advanced Planning and funding for the replacement of pipe from Marina Parkway to G Street.

The City continues to focus on its Annual Sewer Rehabilitation Program, which expends approximately \$1.0 million to \$2.0 million annually for the replacement and rehabilitation of sewer pipes, connections between sewer mains and laterals, access roads, and access covers. The City also utilizes standardized evaluation and ranking criteria in televising and evaluating the condition of sewers in order to ensure that the most critically impacted sewer infrastructure is replaced or rehabilitated first. To date, the funds collected from City’s rate payers have been sufficient to maintain and operate the City’s wastewater collection system as well as to pay for the treatment of the wastewater.



Pictured above: Point Loma Treatment Facility

In order to ensure the future adequacy of the sewer funds, City Council has adopted an updated sewer rate case study that set the sewer rates for the next five years that went into effect July 2014. One of the issues considered of significantly impact to the sewer rates for the City is the Point Loma Treatment Plant (PLTP) Secondary Treatment Waiver. In 2010, the City of San Diego was successful in obtaining a five-year waiver that allowed the continued operation of the PLTP at an advance primary level of sewer treatment before discharging into the ocean. A regional effort, led by the City of San Diego is in progress to prepare the application for the next waiver. The application for the next waiver will be submitted in 2015. Expensive infrastructure investments are expected as a condition of the next waiver. The 2014 City of Chula Vista sewer rate adjustment will help pay for said infrastructure investments or the upgrade of the PLTP to secondary.

In fiscal year 2007-08 the City transitioned its Sewer funds from 'special revenue' funds to 'enterprise' funds. Enterprise funds may be used to report any activity for which a fee is charged to external users for goods or services, and are appropriate in situations wherein there is either a legal requirement or policy decision to recover costs of providing services for an activity. This change complies with the GFOA recommended accounting structure, should the City decide to issue bonds for capital improvements solely

guaranteed by sewer fees and charges in the future.

City staff expenditures incurred supporting wastewater system maintenance and operations are funded by the Sewer Service fund through a combination of direct expenditures and inter-fund transfers. Positions 100% funded by Sewer funds (wastewater maintenance and wastewater engineering) are budgeted directly in the Sewer fund (\$4.5 million in fiscal year 2015-16). The remaining support staff is budgeted in either the General or Development Services funds. These positions are partially offset via inter-fund transfers (\$3.3 million in fiscal year 2015-16). All supplies and services, capital, and utilities budgets associated with supporting the wastewater system are also budgeted in the Sewer Service fund in fiscal year 2015-16.

PROPOSED CAPITAL IMPROVEMENT PROJECTS

The second highest commitment of CIP funding is for the Wastewater Management System (WMS). The appropriation for Wastewater projects is \$1.7 million which represents 8% of the proposed CIP budget. The single project type within the WMS is Sewer.

The following projects are included in fiscal year 2016-17 proposed budget:

- \$1.65 million to install dual 12" force mains for the G Street Pump Station (the City's largest pump station) serving the Bayfront area.
- \$50,000 is included in support of initial environmental document and preliminary level bridge and utility design for the Main Street extension.
- \$25,000 is included for advanced planning associated with the sewer system.

Sewer Fund expenditures are summarized in the table on the following page.

Sewer Fund Expenditures

Category	FY 14-15 Actual	FY 15-16 Adopted	FY 16-17 Proposed	Inc/Dec	% Inc/Dec
Personnel Services	\$ 4,357,178	\$ 4,537,477	\$ 4,653,442	\$ 115,965	3%
Supplies and Services	\$ 20,863,370	\$ 22,860,471	\$ 22,713,688	\$ (146,783)	-1%
Other Expenses	\$ 5,515,598	\$ 245,000	\$ 285,000	\$ 40,000	16%
Capital	\$ 2,875	\$ 1,813,680	\$ 18,000	\$ (1,795,680)	-99.0%
Utilities	\$ 183	\$ 315	\$ 315	\$ -	0%
CIP Project Expenditures	\$ 839,303	\$ 2,219,000	\$ 1,675,000	\$ (544,000)	0%
Transfers out	\$ 3,052,634	\$ 3,291,270	\$ 3,291,270	\$ -	0%
Total	\$ 34,631,141	\$ 34,967,213	\$ 32,636,715	\$ (2,330,498)	-6.7%

Note: Expenditure amounts include Sewer Operating Funds: 411, 412, 413, 414, and 428.

FUND DESCRIPTIONS

• Fund 411: Sewer Income Fund

This fund is used to account for all revenues collected to recover the City’s costs incurred constructing the public wastewater system. The funds are collected from new properties receiving a permit to connect to the City’s wastewater collection system. The owner or person making the application for connection pays fees to the City as designated in the master fee schedule. All funds received may be used only for the acquisition, construction, reconstruction, maintenance and operation of sanitation or sewerage facilities, or to reimburse a subdivider or any person who has constructed sewer facilities benefiting other properties. The fund may also be used to reimburse the City for any expense incurred in connection with the construction and installation of any sewer facility including engineering work and acquisition of rights-of-way.

• Fund 412: Special Sewer Fund

The Special Sewer Fund is used to account for the sale of the City’s excess Metropolitan Sewerage capacity. On December 17, 2013 Council approved closing this fund and transferring the available fund balance to the Trunk Sewer Capital Reserve Fund (Fund 413).

• Fund 413: Trunk Sewer Capital Reserve Fund

The Trunk Sewer Capital Reserve Fund is used to account for sewerage facility participation fees received from the owner or person applying for a permit to develop or modify the use of any residential, commercial, industrial or other

property, which is projected to increase the volume of flow in the City’s sewer system, as determined by the City Engineer. All revenue derived from the sewerage facility participation fee shall be used solely for:

1. Paying the cost and expense to repair, replace or enlarge trunk sewer facilities of the City so as to enhance efficiency of utilization and/or adequacy of capacity to serve the needs of the City, or;
2. Paying the cost and expense to plan and/or evaluate any future proposals for area-wide sewage treatment and/or water reclamation systems or facilities.

The City Council can appropriate the funds for another purpose, provided such purpose shall be for the planning, design, construction, maintenance or operations of sewage collection or treatment or water reclamation purposes.

• Fund 414: Sewer Service Revenue Fund

The Sewer Service Revenue Fund is used to account for all monies collected from the monthly sewer service charge. Monies in this fund may be used for any and all sewer related activities. The primary use of these funds is the payment of the City’s annual San Diego Metropolitan Sewer Capacity and Maintenance fees and to pay the operational costs of the ‘in-city’ sewer collection system.

• Fund 428: Sewer Facility Replacement Fund

A portion of the revenues derived from the monthly sewer service charge is deposited into the Sewerage Facilities Replacement Fund.

Monies in this fund are used solely for the purpose of paying the cost of refurbishment and/or replacement of structurally deficient sewerage facilities including related evaluation, engineering, and utility modification costs.

The City Council can appropriate the funds for another purpose provided such purpose is for the construction, maintenance, or operation of sewers or incidental thereto, including any charge for its collection.

- Funds 431, 432, 433: Sewer Development Impact Fee Funds

These fees are levied against new development in specific areas of the City, based upon the sewer facility their project will impact. The monies collected are used to fund construction of public improvements designed to increase the capacity of the subject facilities, allowing the City to maintain service levels with increased demand. Included DIF programs are the Telegraph Canyon Sewer Basin DIF, the Poggi Canyon Sewer Basin DIF, and the Salt Creek Sewer Basin DIF.



FUND SUMMARY

BUDGET CATEGORY	FY 2013-14 ACTUAL	FY 2014-15 ACTUAL	FY 2015-16 ADOPTED	FY 2016-17 PROPOSED
EXPENDITURES				
Personnel Services	4,253,032	4,283,250	4,537,477	4,653,442
Supplies and Services	20,852,964	20,863,370	22,860,471	22,713,688
Other Expenses	5,384,245	299,036	245,000	285,000
Capital	30,152	2,875	1,813,680	18,000
Utilities	172	183	315	315
Transfers Out	3,339,821	3,052,634	3,291,270	3,291,270
CIP Project Expenditures	2,300,203	1,252,649	2,219,000	1,675,000
TOTAL EXPENDITURES	\$36,160,589	\$29,753,997	\$34,967,213	\$32,636,715
REVENUES				
Licenses and Permits	11,120	28,520	40,000	40,000
Use of Money & Property	1,373,068	628,219	301,726	301,726
Charges for Services	33,114,340	35,978,055	32,881,199	33,231,199
Other Revenue	7,536,933	2,463,240	325,000	345,000
Transfers In	565,495	3,368,250	1,279,047	1,480,000
TOTAL REVENUES	\$42,600,956	\$42,466,284	\$34,826,972	\$35,397,925
NET FUND ACTIVITY	\$6,440,367	\$12,712,287	(\$140,241)	\$2,761,210

FUND DETAIL

FUND # FUND DESCRIPTION	FY 2013-14 ACTUAL	FY 2014-15 ACTUAL	FY 2015-16 PROJECTED	FY 2016-17 PROPOSED
EXPENDITURES				
412 Special Sewer	449,972	0	0	0
413 Trunk Sewer Capital Reserve	5,161,443	890,578	606,000	1,875,000
414 Sewer Service Revenue	28,185,121	28,395,567	32,411,213	30,611,715
428 Sewer Facility Replacement	2,364,053	467,852	1,950,000	150,000
TOTAL EXPENDITURES	\$36,160,589	\$29,753,997	\$34,967,213	\$32,636,715
REVENUES				
411 Sewer Income	22,561	14,589	0	0
412 Special Sewer	3,157	418	0	0
413 Trunk Sewer Capital Reserve	10,643,913	5,505,465	2,379,047	2,370,000
414 Sewer Service Revenue	29,874,434	35,082,271	30,991,199	31,361,199
428 Sewer Facility Replacement	2,056,891	1,863,541	1,456,726	1,666,726
TOTAL REVENUES	\$42,600,956	\$42,466,284	\$34,826,972	\$35,397,925
NET FUND ACTIVITY	\$6,440,367	\$12,712,287	(\$140,241)	\$2,761,210

STAFFING SUMMARY - 414

BUDGET CATEGORY	FY 2015-16 ADOPTED	FY 2015-16 MIDYEAR	FY 2016-17 CHANGES	FY 2016-17 PROPOSED
Assoc Engineer	2.00	-	-	2.00
Engineering Tech II	2.00	-	-	2.00
Equipment Operator	3.00	-	-	3.00
Maintenance Worker II	18.00	-	-	18.00
Pub Works Specialist	1.00	-	-	1.00
Public Works Supervisor	4.00	-	-	4.00
Sr Civil Engineer	1.00	-	-	1.00
Sr Fiscal Office Specialist	1.00	-	-	1.00
Sr Maintenance Worker	14.00	-	-	14.00
TOTAL AUTHORIZED POSITIONS	46.00	-	-	46.00

FUND SUMMARY

BUDGET CATEGORY	FY 2013-14 ACTUAL	FY 2014-15 ACTUAL	FY 2015-16 ADOPTED	FY 2016-17 PROPOSED
EXPENDITURES				
Supplies and Services	3,724	46,276	0	0
Other Expenses	125,555	13,920	37,500	35,000
Transfers Out	250,000	3,500,000	2,249,047	1,120,000
CIP Project Expenditures	0	641	0	50,000
Non-CIP Project Expenditures	0	0	1,091,264	0
TOTAL EXPENDITURES	\$379,279	\$3,560,837	\$3,377,811	\$1,205,000
REVENUES				
Use of Money & Property	102,104	12,522	0	0
Development Impact Fees	268,092	166,333	70,000	70,000
TOTAL REVENUES	\$370,196	\$178,855	\$70,000	\$70,000
NET FUND ACTIVITY	(\$9,083)	(\$3,381,982)	(\$3,307,811)	(\$1,135,000)

FUND DETAIL

FUND # FUND DESCRIPTION	FY 2013-14 ACTUAL	FY 2014-15 ACTUAL	FY 2015-16 PROJECTED	FY 2016-17 PROPOSED
EXPENDITURES				
431 Tel Cyn Sewer Basin Plan DIF	60,000	0	1,129,047	0
432 Poggi Cyn Sewer Basin DIF	0	641	10,000	10,000
433 Salt Creek Sewer Basin DIF	319,279	3,560,196	2,238,764	1,195,000
TOTAL EXPENDITURES	\$379,279	\$3,560,837	\$3,377,811	\$1,205,000
REVENUES				
431 Tel Cyn Sewer Basin Plan DIF	12,118	7,214	0	0
432 Poggi Cyn Sewer Basin DIF	141,452	118,608	20,000	20,000
433 Salt Creek Sewer Basin DIF	216,626	53,033	50,000	50,000
TOTAL REVENUES	\$370,196	\$178,855	\$70,000	\$70,000
NET FUND ACTIVITY	(\$9,083)	(\$3,381,982)	(\$3,307,811)	(\$1,135,000)



FLEET FUND

Fleet Fund

The Fleet Fund is an internal service fund which like other internal service funds is used to finance and account for goods, special activities, and services performed by one City department for other City departments on a cost reimbursement basis. The Fleet Management fund consists of two functions, Central Garage Operations and Equipment Replacement. Funds are collected on an annual basis through each affected department’s operating budget and deposited in the Fleet Management Fund.

The Central Garage Operations function maintains the City’s fleet of vehicles, both through City equipment mechanics and through contracts with local vendors for more specialized maintenance work, such as major transmission and air conditioning repairs. All City vehicles are maintained by the Central Garage, these vehicles include those associated with safety services, streets and sewers, parks and open space, building and housing and the library. Services provided include maintenance of the vehicles, vehicle fuel, and other specialized services not directly related to any single vehicle.

REVENUES

Revenues in the Fleet Fund come directly from affected departments within the City through vehicle maintenance charges. These charges are based on the actual vehicles that reside within a department and include costs ranging from routine (oil changes, preventive maintenance) to major (transmission repair) as well as fuel costs. Vehicle replacement costs also used to be charged in a similar manner. However, due to continuing economic constraints, the City has discontinued this practice and has transitioned to pay as you go for the replacement of vehicles depending on the availability of funds.

For fiscal year 2016-17, the proposed revenue budget for the Fleet Fund is \$3.6 million. This represents a net decrease of \$182,131 over the fiscal year 2015-16 adopted budget. The major revenue changes are as follows:

- The \$147,869 increase in Other Revenue category is due to the increase in fleet maintenance charges.
- The decrease of \$330,000 decrease in the Transfers In category due to a one-time transfer from the General Fund for vehicle replacement.

Fleet Fund Revenues

Category	FY 14-15 Actual	FY 15-16 Adopted	FY 16-17 Proposed	Inc/Dec
Use of Money & Property	\$ 15,189	\$ -	\$ -	\$ -
Charges for Services	\$ 55,542	\$ 35,000	\$ 35,000	\$ -
Other Revenue	\$ 3,593,021	\$ 3,456,585	\$ 3,604,454	\$ 147,869
Transfers In	\$ -	\$ 330,000	\$ -	\$ (330,000)
Total	\$ 3,663,752	\$ 3,821,585	\$ 3,639,454	\$ (182,131)

EXPENDITURES

The Fleet fund’s expenditures include costs to repair and replace equipment (motor vehicles, mowers, generators, equipment trailers, etc.) throughout the City. As discussed in the revenue summary above, these costs are then allocated back to the affected departments based on several factors such as the number of vehicles/equipment, repair history, and fuel usage.

The proposed budget for fiscal year 2016-17 for Fleet Management is \$3.9 million. This amount includes funding for the necessary resources that will be required to sustain operations for service, repairs, and to fuel the City’s fleet in fiscal year 2016-17.

- The Personnel Services category is increasing by \$47,816 over the fiscal year 2015-16 budgeted personnel services costs. This change is reflects the anticipated personnel cost increases due salary increases approved in fiscal year 2015-16,

scheduled step increases, and associated benefit costs (retirement and health).

- The Supplies and Services category is increasing by \$15,824 over the adopted fiscal year 2015-16 supplies and services costs. This change is due to increased costs for maintenance and equipment repair and automotive maintenance costs.
- Capital expenditures have decreased by \$330,000 as the previous fiscal year 2015-16 budget included \$330,000 for the purchase of vehicles from the Equipment Vehicle Replacement Fund. The fiscal year 2016-17 proposed budget does not include a budget to purchase vehicles through this fund.
- The Utilities expense category reflects the projected amounts necessary for fiscal year 2016-17 projected utility expenses.

Fleet Fund Expenditures

Category	FY 14-15 Actual	FY 15-16 Adopted	FY 16-17 Proposed	Inc/Dec
Personnel Services	\$ 848,459	\$ 1,045,349	\$ 1,093,165	\$ 47,816
Supplies and Services	\$ 2,308,518	\$ 2,333,955	\$ 2,349,779	\$ 15,824
Other Expenses	\$ 254,424	\$ 400	\$ 400	\$ -
Capital	\$ 23,757	\$ 330,000	\$ -	\$ (330,000)
Utilities	\$ 438,864	\$ 172,572	\$ 172,572	\$ -
Transfers out	\$ 23,701	\$ -	\$ -	\$ -
Total	\$ 3,897,723	\$ 3,882,276	\$ 3,615,916	\$ (266,360)

FUND SUMMARY

BUDGET CATEGORY	FY 2013-14 ACTUAL	FY 2014-15 ACTUAL	FY 2015-16 ADOPTED	FY 2016-17 PROPOSED
EXPENDITURES				
Personnel Services	848,459	1,016,749	1,045,349	1,093,165
Supplies and Services	2,308,518	2,107,969	2,333,955	2,349,779
Other Expenses	254,424	264,431	400	400
Capital	23,757	129,722	330,000	0
Utilities	438,864	274,434	172,572	172,572
Transfers Out	23,701	0	0	0
TOTAL EXPENDITURES	\$3,897,723	\$3,793,305	\$3,882,276	\$3,615,916
REVENUES				
Use of Money & Property	15,189	7,418	0	0
Charges for Services	55,542	91,950	35,000	35,000
Other Revenue	3,593,021	3,712,480	3,456,585	3,604,454
Transfers In	0	82,000	330,000	0
TOTAL REVENUES	\$3,663,752	\$3,893,848	\$3,821,585	\$3,639,454
NET FUND ACTIVITY	(\$233,971)	\$100,543	(\$60,691)	\$23,538

FUND DETAIL

FUND # FUND DESCRIPTION	FY 2013-14 ACTUAL	FY 2014-15 ACTUAL	FY 2015-16 PROJECTED	FY 2016-17 PROPOSED
EXPENDITURES				
391 Central Garage	3,595,841	3,399,152	3,552,276	3,615,916
392 Equipment Replacement	301,882	394,153	330,000	0
TOTAL EXPENDITURES	\$3,897,723	\$3,793,305	\$3,882,276	\$3,615,916
REVENUES				
391 Central Garage	3,592,186	3,710,956	3,491,585	3,639,454
392 Equipment Replacement	71,566	182,892	330,000	0
TOTAL REVENUES	\$3,663,752	\$3,893,848	\$3,821,585	\$3,639,454
NET FUND ACTIVITY	(\$233,971)	\$100,543	(\$60,691)	\$23,538

STAFFING SUMMARY - 391

BUDGET CATEGORY	FY 2015-16 ADOPTED	FY 2015-16 MIDYEAR	FY 2016-17 CHANGES	FY 2016-17 PROPOSED
Equipment Mechanic	4.00	-	-	4.00
Fire Apparatus Mech	2.00	-	-	2.00
Fiscal Office Specialist	1.00	-	-	1.00
Fleet Inventory Control Spec	1.00	-	-	1.00
Fleet Manager	1.00	-	-	1.00
Sr Equipment Mechanic	1.00	-	-	1.00
TOTAL AUTHORIZED POSITIONS	10.00	-	-	10.00

CAPITAL EQUIPMENT BUDGET

Funding Summary by Purchase Type

FUND	DEPT	EQUIPMENT DESCRIPTION	FY 2016-17 PROPOSED
Development Svcs Fund	Development Svcs	Inspection Vehicles	\$75,000
Environ Services Fund	Econ Development	Electric Vehicles	\$60,000
General Fund	Fire	Acquistion of capital lease for 2 engines	\$1,285,053
General Fund	Fire	Outfitting new vehicles	\$150,000
Police Grants Fund	Police	Vehicle Outfitting	\$69,710
TOTAL			\$1,639,763
GRAND TOTAL - ALL EQUIPMENT			\$1,639,763



CAPITAL PROJECT FUNDS

Capital Project Funds

Capital Projects Funds account for resources used for the acquisition and construction of capital facilities by the City, with the exception of those assets financed by proprietary funds.

ASSESSMENT DISTRICT IMPROVEMENT FUNDS

These funds were established as depositories for monies received from issuance of bonds for various assessment districts. The monies are used to finance the construction of public works improvements in the related districts. Included in this group are funds 501 through 518.

DEVELOPMENT IMPACT FEES (DIF)

These funds were established as depositories for various development impact fees. The fees are levied against all new development in the City in order to pay for the construction or improvement of public facilities as a result of City growth. Included in this group are the following funds:

- Fund 542: Telegraph Canyon Drainage Development Impact Fee
This fee is levied against new development in specific areas of the City, based upon the drainage facility their project will generate an impact on. The monies collected are used to fund construction of public improvements designed to increase the capacity of the subject facilities, allowing the City to maintain service levels with increased demand.
- Funds 567-582: Public Facilities Development Impact Fees
The Public Facilities Development Impact Fee (PFDIF) is levied against new development throughout the City to mitigate the impacts of growth on the City's public services. The monies collected are used in the construction of new, and renovation of existing, public facilities.
- Fund 587: Otay Ranch Pedestrian Bridge DIF
The Otay Ranch Pedestrian Bridge DIF is levied against all new development in Otay Ranch Villages 1, 2, 5, and 6 to fund the construction of pedestrian bridge improvements, as necessitated by growth in these villages.

- Fund 588: Otay Ranch Village 11 Pedestrian Bridge DIF
The Otay Ranch Village 11 Pedestrian Bridge DIF is levied against all new development in Otay Ranch Village 11 to fund the construction of pedestrian bridge improvements, as necessitated by growth in this village.
- Fund 591: Transportation Development Impact Fee
The Transportation Development Impact Fee (TDIF) is levied against all new development in the City east of I-805 to fund the construction of transportation improvements, as necessitated by growth in the eastern portion of the City.
- Fund 593: Western Transportation Development Impact Fee
The Western Transportation Development Impact Fee (W-TDIF) is levied against all new development in the City between Interstate 5 and Interstate 805, to fund the construction of transportation improvements, as necessitated by growth in the western portion of the City.
- Fund 594: Bayfront Development Impact Fee
The Bayfront Development Impact Fee (BFDIF) is levied against all new development within the Bayfront Area of the City, to fund construction of transportation improvements, as necessitated by growth in the Bayfront Area of the City.
- Fund 718: EUC Millenia Pedestrian Bridge DIF
The Eastern Urban Center (EUC) Millenia Pedestrian Bridge DIF is levied against all new development in the EUC Millenia project to fund the construction of pedestrian bridge improvements, as necessitated by growth in this project area.

OTHER TRANSPORTATION FUNDS

Included as a part of this group are the following:

- Fund 723: Bicycle Facilities
This fund is a depository for local Transportation Development Act funds, Article 3.0, received from the County for the purpose of bicycle related programs.

- Fund 735: Transportation Partnership
This fund is a depository for the revenues received from the State and Local Transportation Partnership Program. Funds must be spent on street purposes.
- Fund 736: Other Transportation Programs
This fund accounts for other miscellaneous Federal and State transportation grants received by the City.
- Fund 737: Transportation Equity Act 21
This fund is a depository for revenues received from the federal government under the Transportation Equity Act of the 21st Century. Funds must be spent on street purposes.
- Fund 739: Traffic Congestion Relief
This fund is a depository for revenues allocated to the City under Streets and Highways Code Section 2182 and Revenue and Taxation Code Section 7104. Funds must be expended for maintenance or reconstruction of public streets and roads no later than the end of the fiscal year following the fiscal year in which the allocation is received. Any funds not expended within that period must be returned to the State Controller.
- Fund 741: Proposition 1B Highway Safety
This fund is a depository for revenues received from the State government under Proposition 1B (The Highway Safety, Traffic Reduction, Air Quality, and Port Security Act), as approved by voters in the November 2006 general election. Funds must be spent on street purposes.
- Fund 716: Park Acquisition and Development (West)
This fund is a depository for fees collected from subdividers for the purpose of providing park and recreational facilities directly benefiting and serving the residents of the regulated subdivision west of the 805. These funds are collected pursuant to Chapter 17.10 of the Chula Vista Municipal Code, in accordance with authority granted by Section 66477 of the California Government Code.
- Fund 717: Residential Construction Tax
This fund is a depository for fees levied for the construction, replacement, or conversion of all dwelling units within the City including hotels and motels, collected pursuant to Chapter 3.32 of the Chula Vista Municipal Code.
- Fund 725: Industrial Development Authority
The Industrial Development Authority (IDA) is a conduit-issuer of bonds, formed in February 1982 (Ordinance 1970) by the City of Chula Vista City Council. The IDA enables bonds to be issued with a tax-exempt status, but does not pledge City funds to repay the bond issues. The City is able to issue and sell bonds to provide financial assistance that has a public benefit for the acquisition, construction and installation of facilities for industrial, commercial, business or public utility purposes.

MISCELLANEOUS CAPITAL IMPROVEMENT PROGRAM FUNDS

Included as part of this group are the following:

- Fund 713: Capital Improvement Fund
The Capital Improvement Fund is used to account for general purpose capital projects funded primarily from General Fund. Funds are utilized to account for resources used for the acquisition and construction of capital facilities by the City.
- Fund 715: Park Acquisition and Development (East)
This fund is a depository for fees collected from subdividers for the purpose of providing park and recreational facilities directly benefiting and serving

ASSESS DIST IMPROVEMENT FUNDS

500

FUND SUMMARY

BUDGET CATEGORY	FY 2013-14 ACTUAL	FY 2014-15 ACTUAL	FY 2015-16 ADOPTED	FY 2016-17 PROPOSED
EXPENDITURES				
Supplies and Services	1,248	0	0	2,500
Transfers Out	8,900	33,376	100,195	0
CIP Project Expenditures	161	42,832	0	0
TOTAL EXPENDITURES	\$10,309	\$76,208	\$100,195	\$2,500
REVENUES				
Use of Money & Property	24,792	14,745	0	0
Other Revenue	18,784	18,865	19,285	0
TOTAL REVENUES	\$43,576	\$33,610	\$19,285	\$0
NET FUND ACTIVITY	\$33,267	(\$42,598)	(\$80,910)	(\$2,500)

FUND DETAIL

FUND # FUND DESCRIPTION	FY 2013-14 ACTUAL	FY 2014-15 ACTUAL	FY 2015-16 PROJECTED	FY 2016-17 PROPOSED
EXPENDITURES				
507 Otay Valley Rd AD 90-2 Improv	1,248	0	0	2,500
508 AD97-2	161	42,832	0	0
517 AD2004-1 Dixon Drive	0	9,597	9,598	0
518 AD2005-1 Tobias Drive	8,900	23,779	90,597	0
TOTAL EXPENDITURES	\$10,309	\$76,208	\$100,195	\$2,500
REVENUES				
507 Otay Valley Rd AD 90-2 Improv	903	537	0	0
508 AD97-2	0	(48)	0	0
511 Otay Vly Rd Fee Recovery Dist	10,013	5,963	0	0
512 EL Greens II AD 94-1 Improv	12,371	7,366	0	0
515 Twin Oaks Ave AD 96-1 Improv	233	142	0	0
516 Oxford St AD 97-1 Improv	49	29	0	0
517 AD2004-1 Dixon Drive	9,509	9,598	9,598	0
518 AD2005-1 Tobias Drive	10,498	10,023	9,687	0
TOTAL REVENUES	\$43,576	\$33,610	\$19,285	\$0
NET FUND ACTIVITY	\$33,267	(\$42,598)	(\$80,910)	(\$2,500)

FUND SUMMARY

BUDGET CATEGORY	FY 2013-14 ACTUAL	FY 2014-15 ACTUAL	FY 2015-16 ADOPTED	FY 2016-17 PROPOSED
EXPENDITURES				
Other Expenses	0	0	0	10,000
CIP Project Expenditures	4,252	1,294,219	200,000	0
TOTAL EXPENDITURES	\$4,252	\$1,294,219	\$200,000	\$10,000
REVENUES				
Use of Money & Property	66,577	39,520	0	0
TOTAL REVENUES	\$66,577	\$39,520	\$0	\$0
NET FUND ACTIVITY	\$62,325	(\$1,254,699)	(\$200,000)	(\$10,000)

FUND SUMMARY

BUDGET CATEGORY	FY 2013-14 ACTUAL	FY 2014-15 ACTUAL	FY 2015-16 ADOPTED	FY 2016-17 PROPOSED
EXPENDITURES				
Supplies and Services	2,521	1,958	55,300	55,300
Other Expenses	289,212	99,349	300,000	300,000
Transfers Out	6,111,579	6,914,922	7,114,789	7,795,016
TOTAL EXPENDITURES	\$6,403,312	\$7,016,229	\$7,470,089	\$8,150,316
REVENUES				
Use of Money & Property	260,009	86,036	0	0
Development Impact Fees	4,554,723	5,371,592	2,850,000	2,850,000
Other Revenue	146,608	0	0	0
Transfers In	0	140,338	0	0
TOTAL REVENUES	\$4,961,340	\$5,597,966	\$2,850,000	\$2,850,000
NET FUND ACTIVITY	(\$1,441,972)	(\$1,418,263)	(\$4,620,089)	(\$5,300,316)

FUND DETAIL

DEPT # DEPT DESCRIPTION	FY 2013-14 ACTUAL	FY 2014-15 ACTUAL	FY 2015-16 PROJECTED	FY 2016-17 PROPOSED
EXPENDITURES				
567 DIF-Adamo Property Acquisition	35,743	0	0	0
571 General Administration	294,448	241,645	355,300	355,300
572 Civic Center Expansion	3,076,482	3,200,523	3,625,369	4,296,905
573 Police Facilities Remodel	1,720,438	1,588,503	1,600,000	1,605,470
574 Corporation Yard Relocation	845,273	844,734	844,420	847,641
576 Fire Suppression Sys Expansion	430,928	1,140,824	1,045,000	1,045,000
TOTAL EXPENDITURES	\$6,403,312	\$7,016,229	\$7,470,089	\$8,150,316
REVENUES				
567 DIF-Adamo Property Acquisition	2,113	1,214	0	0
571 General Administration	576,962	365,793	300,000	300,000
572 Civic Center Expansion	1,216,883	1,571,459	600,000	600,000
573 Police Facilities Remodel	766,447	1,026,419	400,000	400,000
574 Corporation Yard Relocation	215,957	233,254	100,000	100,000
575 Library for Eastern Territory	956,237	1,005,819	500,000	500,000
576 Fire Suppression Sys Expansion	591,461	709,303	500,000	500,000
582 Recreation Facilities	635,280	684,705	450,000	450,000
TOTAL REVENUES	\$4,961,340	\$5,597,966	\$2,850,000	\$2,850,000
NET FUND ACTIVITY	(\$1,441,972)	(\$1,418,263)	(\$4,620,089)	(\$5,300,316)

FUND SUMMARY

BUDGET CATEGORY	FY 2013-14 ACTUAL	FY 2014-15 ACTUAL	FY 2015-16 ADOPTED	FY 2016-17 PROPOSED
EXPENDITURES				
Other Expenses	0	342	6,200	90,000
TOTAL EXPENDITURES	\$0	\$342	\$6,200	\$90,000
REVENUES				
Use of Money & Property	40,741	26,230	0	0
Development Impact Fees	345,770	189,430	90,000	110,000
TOTAL REVENUES	\$386,511	\$215,660	\$90,000	\$110,000
NET FUND ACTIVITY	\$386,511	\$215,318	\$83,800	\$20,000

FUND DETAIL

FUND # FUND DESCRIPTION	FY 2013-14 ACTUAL	FY 2014-15 ACTUAL	FY 2015-16 PROJECTED	FY 2016-17 PROPOSED
EXPENDITURES				
587 DIF-OR Village Pedestrian Ramp	0	0	3,000	30,000
588 OR Vlg11 Pedestrian Bridge DIF	0	342	3,200	30,000
718 EUC Millenia Ped Bridge DIF	0	0	0	30,000
TOTAL EXPENDITURES	\$0	\$342	\$6,200	\$90,000
REVENUES				
587 DIF-OR Village Pedestrian Ramp	303,130	195,754	40,000	100,000
588 OR Vlg11 Pedestrian Bridge DIF	83,381	19,906	50,000	10,000
TOTAL REVENUES	\$386,511	\$215,660	\$90,000	\$110,000
NET FUND ACTIVITY	\$386,511	\$215,318	\$83,800	\$20,000

FUND SUMMARY

BUDGET CATEGORY	FY 2013-14 ACTUAL	FY 2014-15 ACTUAL	FY 2015-16 ADOPTED	FY 2016-17 PROPOSED
EXPENDITURES				
Other Expenses	172,098	88,077	265,000	400,000
Transfers Out	36,851	6,444	0	0
CIP Project Expenditures	3,337,454	730,638	2,955,845	2,036,102
TOTAL EXPENDITURES	\$3,546,403	\$825,159	\$3,220,845	\$2,436,102
REVENUES				
Use of Money & Property	138,990	159,300	0	0
Development Impact Fees	2,001,362	726,812	1,831,600	1,591,600
Transfers In	36,851	6,444	0	1,045,000
TOTAL REVENUES	\$2,177,203	\$892,556	\$1,831,600	\$2,636,600
NET FUND ACTIVITY	(\$1,369,200)	\$67,397	(\$1,389,245)	\$200,498

FUND DETAIL

FUND # FUND DESCRIPTION	FY 2013-14 ACTUAL	FY 2014-15 ACTUAL	FY 2015-16 PROJECTED	FY 2016-17 PROPOSED
EXPENDITURES				
591 Transportation DIF	3,509,552	817,759	3,220,845	2,386,102
593 Western Transportation DIF Fund	36,851	7,400	0	50,000
TOTAL EXPENDITURES	\$3,546,403	\$825,159	\$3,220,845	\$2,436,102
REVENUES				
591 Transportation DIF	2,123,447	793,719	1,750,000	2,545,000
593 Western Transportation DIF Fund	53,756	98,837	81,600	91,600
TOTAL REVENUES	\$2,177,203	\$892,556	\$1,831,600	\$2,636,600
NET FUND ACTIVITY	(\$1,369,200)	\$67,397	(\$1,389,245)	\$200,498

OTHER TRANSPORTATION PROGRAMS FUND 730

FUND SUMMARY

BUDGET CATEGORY	FY 2013-14 ACTUAL	FY 2014-15 ACTUAL	FY 2015-16 ADOPTED	FY 2016-17 PROPOSED
EXPENDITURES				
Supplies and Services	50,406	0	0	65,000
Transfers Out	19,999	29,814	0	0
CIP Project Expenditures	2,153,803	2,897,253	9,048,589	6,637,647
TOTAL EXPENDITURES	\$2,224,208	\$2,927,067	\$9,048,589	\$6,702,647
REVENUES				
Use of Money & Property	5,085	503	0	0
Revenue from Other Agencies	1,594,834	2,926,211	9,048,589	6,702,647
Other Revenue	300,000	858	0	0
TOTAL REVENUES	\$1,899,919	\$2,927,572	\$9,048,589	\$6,702,647
NET FUND ACTIVITY	(\$324,289)	\$505	\$0	\$0

FUND DETAIL

FUND # FUND DESCRIPTION	FY 2013-14 ACTUAL	FY 2014-15 ACTUAL	FY 2015-16 PROJECTED	FY 2016-17 PROPOSED
EXPENDITURES				
723 Bicycle Facilities	0	0	0	65,000
736 Other Transportation Program	1,552,057	2,927,067	9,048,589	6,637,647
741 Prop 1B Hwy Safety	672,151	0	0	0
TOTAL EXPENDITURES	\$2,224,208	\$2,927,067	\$9,048,589	\$6,702,647
REVENUES				
723 Bicycle Facilities	0	0	0	65,000
735 Transportation Partnership	309	188	0	0
736 Other Transportation Program	1,552,058	2,927,069	9,048,589	6,637,647
741 Prop 1B Hwy Safety	347,552	315	0	0
TOTAL REVENUES	\$1,899,919	\$2,927,572	\$9,048,589	\$6,702,647
NET FUND ACTIVITY	(\$324,289)	\$505	\$0	\$0

MISCELLANEOUS CIP FUNDS

700

FUND SUMMARY

BUDGET CATEGORY	FY 2013-14 ACTUAL	FY 2014-15 ACTUAL	FY 2015-16 ADOPTED	FY 2016-17 PROPOSED
EXPENDITURES				
Supplies and Services	0	0	50,000	50,000
Other Expenses	0	0	50,000	50,000
Transfers Out	606,675	642,015	1,193,205	1,181,415
CIP Project Expenditures	29,522	15,782	0	0
TOTAL EXPENDITURES	\$636,197	\$657,797	\$1,293,205	\$1,281,415
REVENUES				
Other Local Taxes	209,075	366,650	325,505	325,505
Use of Money & Property	310,082	265,345	0	0
Development Impact Fees	2,614,066	1,072,237	625,000	675,000
Other Revenue	0	0	0	87,609
Transfers In	383,900	302,779	352,700	855,910
TOTAL REVENUES	\$3,517,123	\$2,007,011	\$1,303,205	\$1,944,024
NET FUND ACTIVITY	\$2,880,926	\$1,349,214	\$10,000	\$662,609

FUND DETAIL

FUND # FUND DESCRIPTION	FY 2013-14 ACTUAL	FY 2014-15 ACTUAL	FY 2015-16 PROJECTED	FY 2016-17 PROPOSED
EXPENDITURES				
715 PAD Fund - Eastern	29,522	15,782	75,000	75,000
716 PAD Fund - Western	0	0	540,000	540,000
717 Resid. Construction/Conversion	606,675	642,015	678,205	666,415
TOTAL EXPENDITURES	\$636,197	\$657,797	\$1,293,205	\$1,281,415
REVENUES				
713 Capital Improvement Projects	0	0	0	87,609
715 PAD Fund - Eastern	2,630,550	1,167,306	600,000	1,115,000
716 PAD Fund - Western	292,895	169,263	25,000	75,000
717 Resid. Construction/Conversion	593,686	670,442	678,205	666,415
725 Indust. Development Authority	(8)	0	0	0
TOTAL REVENUES	\$3,517,123	\$2,007,011	\$1,303,205	\$1,944,024
NET FUND ACTIVITY	\$2,880,926	\$1,349,214	\$10,000	\$662,609



DEBT SERVICE FUNDS

Debt Service Funds

The debt service requirement for the City and Public Financing Authority is \$15.5 million for fiscal year 2016-17. Successor Agency to the Redevelopment Agency debt is reported in the "Debt Administration" section of the budget. The \$15.5 million are the required payments for the debt per the amortization schedules however, the amounts budgeted or actually paid are usually less due to funds available with the trustee as a result of interest earnings or excess cash in the various debt service funds that reduce the required cash outlay budgeted for the annual payment of the debt.

Debt service payments are made from various City and Funds in accordance with the legal documents governing each borrowing. Present debt is in the form of Certificates of Participation, Long Term Notes and Lease-Purchase Obligations. Debt has been issued by the City to finance a wide variety of projects, including the construction of the new Public Works Center and the new Police Facility, parking facilities, refurbishment of the Chula Vista Shopping Mall, property acquisitions, building remodeling, and equipment and software acquisition.

Annual debt service costs are funded by the General Fund and Public Facilities Development Impact Fee Fund.

DEBT SERVICE – CITY FUND

Debt Service for City Fund accounts for the activities of the City's bonds (not issued by the CV Public Financing Authority), notes and capital leases. Debt service expenditures for the City Fund are approximately \$6.1 million offset by revenues of \$6.1 million. To follow is a brief description of the City Fund - debt service funds.

- Fund 442: CDBG Section 108 Loan
In June of 2008, the City received a loan of \$9.5 million from the U.S. Department of Housing and Urban Development (HUD), under the Section 108 program. These funds will be repaid with a portion of the City's annual CDBG allocation, over the next 20 years. The funds will be used for the 'Castle Park Infrastructure Project'. The Section 108 loan is an 'advance' of future CDBG entitlement funds, and, as such, is repaid with a portion of the City's annual entitlement.

- Fund 451: Long Term Advances DSF – City
This fund was established to account for inter-fund loans.
- Fund 452: Capital Leases
This fund was established to account for the lease/purchase of the Fire Department's defibrillator equipment, the Police Department's Mobile Data Computers, and Energy Conservation equipment.

In December 2012, the City entered into a lease purchase agreement with Bank of America to purchase certain energy conservation equipment. The agreement would bridge the financial gap between the Municipal Streetlight Retrofit Project capital costs and the available rebates for energy conservation equipment.

In September 2013, the City entered into a lease purchase agreement with Osh Kosh Capital for the acquisition of a Pierce Arrow XT Triple Combination Pumper Fire Engine.

In March 2015, the City entered into a lease purchase agreement with Marlin Leasing Corporation to purchase mobile data computers and associated software.

In November 2015, the City entered into a lease purchase agreement with PNC Equipment Finance, LLC for the acquisition of two Pierce Arrow XT Triple Combination Pumper Fire Engines.

In November 2015, the City entered into a lease purchase agreement with Leasing 2, Inc for the acquisition of an HME Ahrens Fox Model 34d/500 Type III Fire Engine Stock Truck.

- Fund 453: Energy Loan Repayment
This fund accumulates payment of principal and interest on a loan obtained through the California Energy Commission to fund various energy conservation capital projects.

On July 23, 2013, the City Council authorized a 16

year lease purchase agreement with Banc of America to fund various solar energy projects for City facilities. The original amount of the loan was \$2,121,500 and will be repaid through future energy savings.

DEBT SERVICE – CHULA VISTA PUBLIC FINANCING AUTHORITY

The Chula Vista Public Financing Authority (PFA) formed in April 1995 to provide for financing of acquisition, construction and improvement of public capital improvements. The PFA has been used to issue Certificates of Participation on behalf of the City.

Debt service expenditures for the PFA are approximately \$9.4 million with offsetting revenues of \$9.4 million. To follow is a brief description of the Chula Vista PFA - debt service funds.

- Fund 472: 2004 Certificates of Participation – Civic Center Project – Phase I
In August 2004, the Public Financing Authority issued the 2004 COP in the amount of \$37,240,000 to finance the construction and equipping of certain improvements to the Civic Center complex and to provide funds for infrastructure improvements in western Chula Vista. The source of repayment of the certificates is the lease payments to be made by the General Fund and PFDIF to the Public Financing Authority. The 2004 COPs were refunded in September 2015.
- Fund 473: 2006 Certificates of Participation – Civic Center Project – Phase II
In March 2006, the Public Financing Authority issued the 2006 COP in the amount of \$20,325,000 to finance the construction and equipping of additional improvements to the Civic Center complex and for the renovation of the City's Nature Center. The 2006 COPs were partially refunded in September 2015.
- Fund 474: 2010 COP Refinance – Corporation Yard and Civic Center Phase III)
In February 2010, the Public Financing Authority issued the 2010 COP in the amount of \$29,355,000 to refinance the outstanding \$15,640,000 principal balance of the 2000 Certificate of Participation and to finance certain capital improvement projects. The source of repayment of the certificates is the

lease payments to be made by the General Fund and PFDIF to the Public Financing Authority. The term of the certificates is through the year 2033.

- Fund 475: 2014 Refunding Certificates of Participation
In March 2014, the Public Financing Authority issued the 2014 COP in the amount of \$45,920,000 to refinance the outstanding principal balance of the 2002 Certificates of Participation. The source of repayment of the certificates is the lease payments to be made by the General Fund and PFDIF to the Public Financing Authority. The term of the certificates is through calendar year 2032.
- Fund 476: 2015 Refunding Certificates of Participation
In September 2015, the Public Financing Authority issued the 2015 COP in the amount of \$34,330,000 to refinance the outstanding principal balance of the 2004 Certificates of Participation and to refinance part of the outstanding principal balance of the 2006 Certificates of Participation. The source of repayment of the certificates is the lease payments to be made by General Fund and PFDIF to the Public Financing Authority. The term of the certificates is through calendar year 2034.

FUND SUMMARY

BUDGET CATEGORY	FY 2013-14 ACTUAL	FY 2014-15 ACTUAL	FY 2015-16 ADOPTED	FY 2016-17 PROPOSED
EXPENDITURES				
Other Expenses	2,735,944	2,346,490	2,173,048	2,043,400
Transfers Out	36,851	40,482	0	4,099,587
TOTAL EXPENDITURES	\$2,772,795	\$2,386,972	\$2,173,048	\$6,142,987
REVENUES				
Use of Money & Property	1,055	684	0	0
Other Revenue	145,494	153,684	183,262	173,001
Transfers In	2,741,033	3,498,135	4,928,498	5,933,194
TOTAL REVENUES	\$2,887,582	\$3,652,503	\$5,111,760	\$6,106,195
NET FUND ACTIVITY	\$114,787	\$1,265,531	\$2,938,712	(\$36,792)

FUND DETAIL

FUND # FUND DESCRIPTION	FY 2013-14 ACTUAL	FY 2014-15 ACTUAL	FY 2015-16 PROJECTED	FY 2016-17 PROPOSED
EXPENDITURES				
442 CDBG Section 108 Loan	752,752	756,175	758,243	759,900
446 Notes Payable Adamo Property	35,744	0	0	0
449 SD Co Regional Comm Systems	295,729	0	0	0
451 Long-term Advances DSF - City	696,971	336,255	150,000	4,099,587
452 KS Fire Equipment Capital Lease	298,741	484,623	452,952	641,500
453 CES Loan Repayment	692,858	809,919	811,853	642,000
TOTAL EXPENDITURES	\$2,772,795	\$2,386,972	\$2,173,048	\$6,142,987
REVENUES				
442 CDBG Section 108 Loan	752,752	756,175	758,243	759,900
446 Notes Payable Adamo Property	35,743	0	0	0
449 SD Co Regional Comm Systems	295,706	2	0	0
451 Long-term Advances DSF - City	817,779	1,764,262	3,190,000	4,099,587
452 KS Fire Equipment Capital Lease	294,301	353,854	351,664	604,708
453 CES Loan Repayment	691,301	778,210	811,853	642,000
TOTAL REVENUES	\$2,887,582	\$3,652,503	\$5,111,760	\$6,106,195
NET FUND ACTIVITY	\$114,787	\$1,265,531	\$2,938,712	(\$36,792)

DEBT SVC-CV PUBLIC FINANCING AUTH FUND 470

FUND SUMMARY

BUDGET CATEGORY	FY 2013-14 ACTUAL	FY 2014-15 ACTUAL	FY 2015-16 ADOPTED	FY 2016-17 PROPOSED
EXPENDITURES				
Supplies and Services	12,885	17,284	21,000	20,005
Other Expenses	59,883,784	9,763,838	9,760,349	9,417,130
Transfers Out	3,455,008	0	0	0
TOTAL EXPENDITURES	\$63,351,677	\$9,781,122	\$9,781,349	\$9,437,135
REVENUES				
Use of Money & Property	111,629	188,921	0	0
Other Revenue	49,457,111	0	0	0
Transfers In	12,842,973	9,547,649	9,760,794	9,437,135
TOTAL REVENUES	\$62,411,713	\$9,736,570	\$9,760,794	\$9,437,135
NET FUND ACTIVITY	(\$939,964)	(\$44,552)	(\$20,555)	\$0

FUND DETAIL

FUND # FUND DESCRIPTION	FY 2013-14 ACTUAL	FY 2014-15 ACTUAL	FY 2015-16 PROJECTED	FY 2016-17 PROPOSED
EXPENDITURES				
450 2002 COP Police Facility Proj	7,832,270	0	0	0
471 2003 Refunding Cert of Part	495,852	0	0	0
472 2004 COP Civ Ctr Proj Phase I	2,395,317	2,397,395	2,399,514	0
473 2006 COP Civ Ctr Proj Phase 2	1,273,239	1,276,240	1,276,960	394,105
474 2010 Refunding COP	2,494,705	2,495,738	2,492,319	2,500,000
475 2014 Refunding COP	48,860,294	3,611,749	3,612,556	3,620,000
476 2015 Refunding COP	0	0	0	2,923,030
TOTAL EXPENDITURES	\$63,351,677	\$9,781,122	\$9,781,349	\$9,437,135
REVENUES				
450 2002 COP Police Facility Proj	3,792,276	0	0	0
471 2003 Refunding Cert of Part	11,687	(4)	0	0
472 2004 COP Civ Ctr Proj Phase I	2,266,820	2,391,228	2,394,514	0
473 2006 COP Civ Ctr Proj Phase 2	1,207,036	1,271,448	1,270,960	394,105
474 2010 Refunding COP	2,492,651	2,491,636	2,487,320	2,500,000
475 2014 Refunding COP	52,641,243	3,582,263	3,608,000	3,620,000
476 2015 Refunding COP	0	(1)	0	2,923,030
TOTAL REVENUES	\$62,411,713	\$9,736,570	\$9,760,794	\$9,437,135
NET FUND ACTIVITY	(\$939,964)	(\$44,552)	(\$20,555)	\$0

OTHER FUNDS

Other Funds

The funds included in this section include miscellaneous Special Revenue and Internal Service funds. Special Revenue Funds are used to account for proceeds derived from specific revenue sources, which are legally restricted to expenditures for special purposes. Internal Service Funds are used to finance and account for goods, special activities, and services performed by one City department for other City departments on a cost reimbursement basis. Internal Service Funds account for the activities of worker's compensation, insurance, and technology replacement.

To follow is a brief description of special revenue funds.

TRANSPORTATION FUNDS

Included in this group are the following funds:

- Fund 221: Gas Tax
This fund accounts for the receipt and expenditure of all monies received from the State under Street and Highway Code Sections 2106, 2107, 2107.5. The allocations must be spent for street maintenance or construction and a limited amount for engineering. Historically, these monies were deemed highly restrictive insofar as expenditure, but with adoption of AB1502 effective January 1, 1978 most of the money can be used for any street purpose.
- Fund 225: Traffic Signal Fee
This fund accounts for the receipt and expenditure of fees collected from private developers for financing and / or installation of new traffic signals, as required by City of Chula Vista Council Policy 478-01.
- Fund 227: Transportation Sales Tax
This fund was established to account for the receipt and disbursement of all transportation sales tax (TransNet) revenues for the City. In November 1987, San Diego County voters first approved the Transportation Program (TransNet). In November of 2004, voters approved a 40-year extension of the program, which funds transportation improvements throughout the region via a half-cent local sales tax. The City's allocation of regional funds is based upon population and the number of local street and road miles maintained by the City.

PARKING FUNDS

Included as part of this group are the following funds:

- Fund 241: Parking Meter
Parking Meter Fund revenues are generated through two sources: coin deposits from parking meters located in the downtown area, and parking citation payments for expired meter violations. These funds pay for the coin collection and maintenance of the meters, the parking enforcement staff that monitors the downtown area, and general upkeep and signage of the downtown parking lots.
- Fund 243: Town Center I Parking
This fund is used to account for revenues from an in-lieu parking fee. This in-lieu parking fee applies to any developer of a new commercial building or addition to an existing commercial building within the Downtown Parking District. Use of monies in this fund is restricted to the purchase or development of parking sites.

PUBLIC SAFETY FUNDS

Included in this group are the following funds:

- Fund 245: Traffic Safety
This fund is a depository for all monies derived from vehicle code fines, excluding parking violations. The fines are collected through the County court system and remitted to the City monthly. These monies may be expended only for traffic control devices and equipment and maintenance thereof or for the maintenance, improvement or construction of public streets.
- Fund 251: Supplemental Law Enforcement Services
This fund accounts for the Supplemental Law Enforcement grant funds awarded to the Police Department; these funds can be used to supplement general fund appropriations for Police related personnel, overtime, and equipment expenditures.

- Fund 252: Police Department Grants
This fund includes the California Border Alliance Group (CBAG) and miscellaneous police grants. CBAG is funded with federal funds. While CBAG employees are technically City of Chula Vista employees they do not work in the City of Chula Vista nor do they provide direct services for the City of Chula Vista; the City serves only as a fiscal agent for CBAG.
- Fund 253: Inmate Welfare Fund
This fund is a depository for monies collected from pay phones commissions and operation of a commissary, in accordance with the Sheriff's Penal Code section 4025. Monies in this fund shall be expended for the benefit, education, and welfare of the inmates.
- Fund 254: Local Law Enforcement Block Grant Funds
This fund accounts for federal Justice Assistance Grant funds awarded to the Police Department; these funds can be used to supplement general fund appropriations for Police related personnel, overtime, and equipment expenditures.
- Fund 256: Asset Seizure
This fund is a depository for assets seized under Federal statutes through the process of "equitable sharing" of drug money and real property. By law these funds may only be used for law enforcement purposes and are intended to supplement, not supplant, existing funds.

LIBRARY/CULTURAL ARTS FUNDS

Included in this group are the following funds:

- Fund 261: California Library Service Act
The California Library Services Act (CLSA) helps public libraries provide coordinated reference services and provides reimbursement for interlibrary loans of materials and loans to nonresident borrowers through the Transaction Based Reimbursement program, also known as the Direct Loan program. The Chula Vista Public Library participates in the Universal Borrowing provision of CLSA that reimburses the City for any over-the-counter loan service to the residents of all other California public library jurisdictions (Direct Loan). The Interlibrary Loan program reimburses the City for handling costs when books are lent to other

California libraries.

- Fund 262: Public Library Foundation Fund
The Public Library Foundation Act (PLF) is a funding formula under which the State contributes funding for basic local library services, under specified conditions, to assure the availability to every resident of the state an adequate level of public library service regardless of the taxable wealth of the local jurisdiction providing the service. The legislation provides that to every library jurisdiction which allocates to its public library at least as much local funding as it had the previous year, the state will award a dollar amount equal to the proportional share of the total amount allocated for the Public Library Foundation program based on the population of the library's service area as certified by the State Librarian for that fiscal year. The annual funding is dependent upon appropriations made by the legislature and the Governor.
- Fund 267: McCandliss Awards
The Gayle McCandliss Fund was established in 1991 shortly after she passed away. Consistent with her wishes, it was established as a perpetual fund to recognize and provide monetary support or recognition to individuals or groups who make substantial contribution to the arts in the City of Chula Vista.

SUNDRY GRANT FUNDS

Included as part of this group are the following funds:

- Fund 268: State Recreation Grants
This fund was established to account for the receipt and disbursement of all State Recreation Grants received by the City.
- Fund 269: Other Grant Fund
The Other Grants Fund was established to account for all grants other than Federal and State grants such as: San Diego Neighborhood Reinvestment Program and Be the Change grants.
- Fund 272: Federal Grants Fund
This fund was established to account for the receipt and disbursement of all Federal Grants received by the City.

- Fund 273: State Grants Fund
This fund was established to account for the receipt and disbursement of all State Grants received by the City (excluding Recreation related grants).
- Fund 274: ARRA Fund
This fund was established to account for the receipt and disbursement of federal grant funds received by the City, authorized by the American Recovery and Reinvestment Act of 2009.

ENVIRONMENTAL SERVICES AND CONSERVATION FUNDS

Included as part of this group are the following funds:

- Fund 281: Waste Management and Recycling
Revenue for the Waste Management fund is generated by a variety of grants which are used to implement, operate and educate the public on waste diversion, recycling, environmental actions and impacts. Current grant programs include litter reduction and bottle and can recycling programs; a regional used motor oil and oil filter recycling program; regional household hazardous waste program, regional universal waste program, and a regional needles and sharps disposal program.
- Fund 282: Environmental Services
The Environmental Services fund is a depository for revenue that is generated primarily by a 5% surcharge (AB 939 fees) applied to the refuse rates for residential and commercial customers. The surcharge is authorized by the State to recover the costs of developing and implementing source reduction, recycling, and composting programs that are implemented to meet the State mandate to divert 50% of all waste generated annually in the City from landfills. The fund also includes two annual flat fees paid by the franchise hauler under the franchise agreement to cover litter container costs and to support the programs public education and enforcement service costs.
- Fund 285: Energy Conservation Fund
Revenue for the Energy Conservation fund is generated by grants and inter-agency agreements for specific energy conservation projects. The energy conservation fund reflects the budget for the SDG&E energy conservation grant. This grant funds energy conservation programs for local residents, businesses, and City operations that

reduce the amount of natural gas and electricity consumed.

STORM DRAIN FUND

Storm Drain Revenue (Fund 301) – In accordance with Chapter 14.16 of the Chula Vista Municipal Code all proceeds of the storm drain fee are deposited into the Storm Drain Revenue Fund. Monies in this fund may only be used for storm drain purposes. The monthly storm drain service charge is included on the sewer bill.

COMMUNITY DEVELOPMENT BLOCK GRANT FUNDS

These funds are depositories of grant entitlement monies received from the Department of Housing and Urban Development including funds 311, 314, 321, 325, and 333. The purpose of these monies is for community development projects; eligible activities include those that:

- Benefit low and moderate income people.
- Eliminate slums and blight.
- Alleviate conditions posing a serious health and/or safety hazard.

OPEN SPACE DISTRICT FUNDS

These funds are a depository for all monies received for all flat rate property tax assessments levied against benefiting property owners for all maintenance of open space areas. Included in this group are funds 342 through 389.

The total assessment amount for each Open Space District is calculated each year based upon the cost of providing services within the district. This assessment rate is limited to the prior year's amount, increased by the lesser of two local indexes. In recent years the indexed increases were not effectively keeping pace with the actual costs of providing these services to the property owners. In fiscal year 2007-08 staff went through the Proposition 218 process on seven districts/zones, in order to bring revenues in line with actual maintenance costs. Only one of the seven districts was approved for an increase in assessment. As a result a concentrated effort has been made to reduce expenditures to within available resources.

MISCELLANEOUS SPECIAL REVENUE FUNDS

Included in this grouping are the following funds:

- Fund 223: Telephone Users Tax (TUT) Common Fund
This fund is used to account for funds in accordance with a 2014 settlement agreement that resolved a class action lawsuit challenging the City's collection of Telephone Users' Taxes from wireless customers.
- Fund 270: Mobile Home Rent Review Program Fund
This fund is a depository for monies collected for the Mobile Home Administrative Fee. This fee was established in July 2011 to ensure a consistent funding source for administration and implementation of Chula Vista Municipal Code 9.50 – Mobile Home Park Space Rent Review.
- Fund 316: Public Educational & Government Fee Fund
This fund accounts for funds received through State Video Franchise Fees to support Public, Education, and Governmental (PEG) access channel facilities. These funds are restricted. In fiscal year 2013-14 they will be used to replace presentation and broadcasting equipment for Council Chambers and the Police Department Community Room.

INTERNAL SERVICE FUNDS

Included as part of this group are the following funds:

- Fund 232: Flexible Spending Account
This fund is used to account for employee health, medical and dependent care benefits. In fiscal year 2011-12 this fund was transitioned to a trust and agency type fund.
- Fund 234: Advanced Life Support (ALS) Fund
This fund accounts for the receipt of pass-through revenue from ambulance services to fund First Responder Advanced Life Support program.
- Fund 235: Legislative Counsel Fund
This fund accounts for the expenditures and revenues used to fund outside legal counsel services as necessary to implement Proposition C.

- Fund 341: Public Liability Trust Fund
This fund is a depository for contributions made from the General Fund to provide an appropriate reserve level to pay for uninsured and deductibles for public liability losses. The City is self-insured for amounts up to \$250,000 per claim.
- Fund 393: Technology Replacement Fund
The Technology Replacement Fund is an internal service function that provides for the replacement of computers and related technology equipment. Funds from departments' operating budgets are transferred to the Technology Replacement Fund for future replacement of equipment included in the program. Due to economic reasons, the program has not been funded for several years. Computer replacement has been included in various funds based on available resources.
- Fund 398: Workers Compensation
This fund is a depository for contributions made from all funds, which have personnel allocated to them, to pay for annual costs related to workers' compensation liabilities including the provision of an appropriate reserve to pay uninsured claims costs. The City is self-insured for amounts up to \$1.0 million per claim. The amount of the reserve and the required annual transfer is determined by the Director of Finance, based on experience and consultation with the Risk Manager. In fiscal year 2010-11 the Workers Compensation Fund was moved from Fund 231 to Fund 398, this change is necessary to change the fund type from General Fund to internal service.

FUND SUMMARY

BUDGET CATEGORY	FY 2013-14 ACTUAL	FY 2014-15 ACTUAL	FY 2015-16 ADOPTED	FY 2016-17 PROPOSED
EXPENDITURES				
Supplies and Services	0	6,300	0	0
Other Expenses	67,328	51,375	45,000	15,000
Transfers Out	4,259,428	4,259,428	4,259,428	4,259,428
CIP Project Expenditures	5,704,542	11,799,298	12,090,343	9,867,141
Non-CIP Project Expenditures	0	0	100,000	0
TOTAL EXPENDITURES	\$10,031,298	\$16,116,401	\$16,494,771	\$14,141,569
REVENUES				
Other Local Taxes	898,172	11,489,633	5,886,000	8,239,131
Use of Money & Property	76,338	59,901	0	0
Revenue from Other Agencies	12,504,188	6,842,508	5,642,500	5,306,551
Charges for Services	207,016	279,738	200,000	200,000
Other Revenue	355,944	512,327	0	0
Transfers In	19,999	29,814	0	0
TOTAL REVENUES	\$14,061,657	\$19,213,921	\$11,728,500	\$13,745,682
NET FUND ACTIVITY	\$4,030,359	\$3,097,520	(\$4,766,271)	(\$395,887)

FUND DETAIL

FUND # FUND DESCRIPTION	FY 2013-14 ACTUAL	FY 2014-15 ACTUAL	FY 2015-16 PROJECTED	FY 2016-17 PROPOSED
EXPENDITURES				
221 Gas Tax	5,358,418	7,356,677	8,590,428	5,559,428
225 Traffic Signal	352,060	160,826	659,000	510,010
227 Transportation Sales Tax	4,320,820	8,598,898	7,245,343	8,072,131
TOTAL EXPENDITURES	\$10,031,298	\$16,116,401	\$16,494,771	\$14,141,569
REVENUES				
221 Gas Tax	12,262,328	6,519,979	5,514,157	5,258,582
225 Traffic Signal	251,244	444,879	200,000	200,000
227 Transportation Sales Tax	1,548,085	12,249,063	6,014,343	8,287,100
TOTAL REVENUES	\$14,061,657	\$19,213,921	\$11,728,500	\$13,745,682
NET FUND ACTIVITY	\$4,030,359	\$3,097,520	(\$4,766,271)	(\$395,887)

FUND SUMMARY

BUDGET CATEGORY	FY 2013-14 ACTUAL	FY 2014-15 ACTUAL	FY 2015-16 ADOPTED	FY 2016-17 PROPOSED
EXPENDITURES				
Supplies and Services	210,705	228,679	220,300	260,300
Other Expenses	154,537	128,027	166,400	168,500
Utilities	11,323	10,643	12,448	12,448
CIP Project Expenditures	273,882	30,409	0	0
TOTAL EXPENDITURES	\$650,447	\$397,758	\$399,148	\$441,248
REVENUES				
Licenses and Permits	39,897	40,598	35,000	35,000
Fines, Forfeitures, Penalties	232,857	173,565	200,000	200,000
Use of Money & Property	392,208	382,777	350,000	350,000
Other Revenue	2,001	6	0	0
TOTAL REVENUES	\$666,963	\$596,946	\$585,000	\$585,000
NET FUND ACTIVITY	\$16,516	\$199,188	\$185,852	\$143,752

FUND DETAIL

FUND # FUND DESCRIPTION	FY 2013-14 ACTUAL	FY 2014-15 ACTUAL	FY 2015-16 PROJECTED	FY 2016-17 PROPOSED
EXPENDITURES				
241 Parking Meter	650,447	397,758	399,148	441,248
TOTAL EXPENDITURES	\$650,447	\$397,758	\$399,148	\$441,248
REVENUES				
241 Parking Meter	666,405	596,615	585,000	585,000
243 Town Centre I-Parking District	558	331	0	0
TOTAL REVENUES	\$666,963	\$596,946	\$585,000	\$585,000
NET FUND ACTIVITY	\$16,516	\$199,188	\$185,852	\$143,752

FUND SUMMARY

BUDGET CATEGORY	FY 2013-14 ACTUAL	FY 2014-15 ACTUAL	FY 2015-16 ADOPTED	FY 2016-17 PROPOSED
EXPENDITURES				
Personnel Services	4,616,850	5,070,316	5,479,457	6,317,086
Supplies and Services	903,145	1,019,437	1,387,216	1,048,261
Other Expenses	0	4,452	8,999	192,626
Capital	224,681	218,066	269,519	589,719
Transfers Out	486,325	531,772	418,678	435,830
TOTAL EXPENDITURES	\$6,231,001	\$6,844,043	\$7,563,869	\$8,583,522
REVENUES				
Fines, Forfeitures, Penalties	427,460	441,515	437,640	437,640
Use of Money & Property	22,525	18,837	20,000	20,000
Revenue from Other Agencies	5,725,752	6,969,247	6,016,405	6,948,508
Charges for Services	144,800	134,120	123,046	134,755
Other Revenue	38,089	61,704	60,000	30,000
Transfers In	42,753	51,226	228,124	249,055
TOTAL REVENUES	\$6,401,379	\$7,676,649	\$6,885,215	\$7,819,958
NET FUND ACTIVITY	\$170,378	\$832,606	(\$678,654)	(\$763,564)

FUND DETAIL

FUND # FUND DESCRIPTION	FY 2013-14 ACTUAL	FY 2014-15 ACTUAL	FY 2015-16 PROJECTED	FY 2016-17 PROPOSED
EXPENDITURES				
245 Traffic Safety	394,316	420,098	437,640	437,640
251 Suppl Law Enforcement Services	325,920	449,284	543,384	696,603
252 Police Department Grants	5,122,623	5,459,267	5,726,767	6,678,005
253 Inmate Welfare Fund	50,245	28,534	60,000	60,000
254 Local Law Enf Block Grant	85,126	89,245	91,078	94,857
256 Asset Seizure	252,771	397,615	705,000	616,417
TOTAL EXPENDITURES	\$6,231,001	\$6,844,043	\$7,563,869	\$8,583,522
REVENUES				
245 Traffic Safety	427,702	441,749	437,640	437,640
251 Suppl Law Enforcement Services	388,412	876,735	401,014	401,014
252 Police Department Grants	5,125,949	5,457,772	5,665,483	6,596,447
253 Inmate Welfare Fund	16,043	48,599	30,000	30,000
254 Local Law Enf Block Grant	95,989	89,746	91,078	94,857
256 Asset Seizure	347,284	762,048	260,000	260,000
TOTAL REVENUES	\$6,401,379	\$7,676,649	\$6,885,215	\$7,819,958
NET FUND ACTIVITY	\$170,378	\$832,606	(\$678,654)	(\$763,564)

STAFFING SUMMARY - 252

BUDGET CATEGORY	FY 2015-16 ADOPTED	FY 2015-16 MIDYEAR	FY 2016-17 CHANGES	FY 2016-17 PROPOSED
CBAG Deputy Director SD LECC	1.00	-	(1.00)	-
CBAG Deputy Exec Dir	1.00	-	(1.00)	-
CBAG Director Of IV-LECC	1.00	(1.00)	-	-
CBAG Executive Director	1.00	-	(1.00)	-
FA Admin Analyst II	2.00	(1.00)	-	1.00
FA Analyst	2.00	-	-	2.00
FA Deputy Director SD LECC	-	-	1.00	1.00
FA Deputy Exec Dir	-	-	1.00	1.00
FA Director Of SD LECC	1.00	-	-	1.00
FA Executive Director	-	-	1.00	1.00
FA Financial Manager	-	1.00	-	1.00
FA Geospatial Intel Analyst	1.00	-	-	1.00
FA Graphic Designer/Wbmstr	1.00	-	-	1.00
FA Info Security Program Mgr	1.00	-	-	1.00
FA LECC IT Manager	1.00	-	-	1.00
FA Ntwrk Administrator II	4.00	-	-	4.00
FA Program Analyst	1.00	(1.00)	-	-
FA Program Assistant	2.00	-	-	2.00
FA Program Manager	1.00	-	-	1.00
FA Pub/Prv & Exercise Prog Mgr	-	-	1.00	1.00
FA RCFL Network Engineer	2.00	-	-	2.00
FA Sr Financial Analyst	-	1.00	-	1.00
FA Sr Intelligence Analyst	5.00	-	2.00	7.00
FA Sr Secretary	1.00	-	-	1.00
FA Supv Intelligence Analyst	-	1.00	1.00	2.00
FAIVDC-LECC Exec Director	-	1.00	-	1.00
Peace Officer	3.00	-	-	3.00
Police Agent	1.00	-	-	1.00
Police Comm Relations Spec	1.00	-	-	1.00
Police Lieutenant	-	-	1.00	1.00
Police Sergeant	2.00	-	(1.00)	1.00
TOTAL AUTHORIZED POSITIONS	36.00	1.00	4.00	41.00

FUND SUMMARY

BUDGET CATEGORY	FY 2013-14 ACTUAL	FY 2014-15 ACTUAL	FY 2015-16 ADOPTED	FY 2016-17 PROPOSED
EXPENDITURES				
Supplies and Services	97,409	66,000	400	400
Other Expenses	500	0	1,200	1,200
Transfers Out	2,352	0	0	0
TOTAL EXPENDITURES	\$100,261	\$66,000	\$1,600	\$1,600
REVENUES				
Use of Money & Property	1,820	392	0	0
TOTAL REVENUES	\$1,820	\$392	\$0	\$0
NET FUND ACTIVITY	(\$98,441)	(\$65,608)	(\$1,600)	(\$1,600)

FUND DETAIL

FUND # FUND DESCRIPTION	FY 2013-14 ACTUAL	FY 2014-15 ACTUAL	FY 2015-16 PROJECTED	FY 2016-17 PROPOSED
EXPENDITURES				
261 California Library Service Act	88,920	66,000	0	0
262 Public Library Act	8,489	0	0	0
265 CA Dept of Education Sect. 321	2,352	0	0	0
267 McCandliss Cultural Arts	500	0	1,600	1,600
TOTAL EXPENDITURES	\$100,261	\$66,000	\$1,600	\$1,600
REVENUES				
261 California Library Service Act	1,637	302	0	0
262 Public Library Act	32	1	0	0
267 McCandliss Cultural Arts	151	89	0	0
TOTAL REVENUES	\$1,820	\$392	\$0	\$0
NET FUND ACTIVITY	(\$98,441)	(\$65,608)	(\$1,600)	(\$1,600)

SUNDRY GRANTS & MISC FUND

270

FUND SUMMARY

BUDGET CATEGORY	FY 2013-14 ACTUAL	FY 2014-15 ACTUAL	FY 2015-16 ADOPTED	FY 2016-17 PROPOSED
EXPENDITURES				
Personnel Services	595,186	372,081	827,244	447,103
Supplies and Services	842,356	788,631	1,063,409	1,219,685
Other Expenses	3,986,122	280,922	107,333	155,333
Capital	413,519	1,427,514	125,902	7,326
Transfers Out	92,812	610,000	0	0
CIP Project Expenditures	514,060	2,865,477	26,858	0
Non-CIP Project Expenditures	306,267	70,043	0	0
TOTAL EXPENDITURES	\$6,750,322	\$6,414,668	\$2,150,746	\$1,829,447
REVENUES				
Use of Money & Property	21,077	21,685	0	0
Revenue from Other Agencies	1,703,950	4,171,189	1,341,342	1,111,208
Charges for Services	117,055	84,180	73,500	65,000
Other Revenue	25,067	46,817	22,333	22,333
Transfers In	8,060,513	51,615	62,326	112,326
TOTAL REVENUES	\$9,927,662	\$4,375,486	\$1,499,501	\$1,310,867
NET FUND ACTIVITY	\$3,177,340	(\$2,039,182)	(\$651,245)	(\$518,580)

FUND DETAIL

FUND # FUND DESCRIPTION	FY 2013-14 ACTUAL	FY 2014-15 ACTUAL	FY 2015-16 PROJECTED	FY 2016-17 PROPOSED
EXPENDITURES				
223 TUT Common Fund	3,790,423	2,411,335	615,902	473,826
269 Other Grant Fund	243,315	3,486	26,858	100,000
270 Mobile Home Rent Review Progra	67,025	52,294	93,000	91,000
272 Federal Grants Fund	1,556,035	1,411,747	1,316,810	1,063,534
273 State Grants Fund	673,358	2,535,806	75,843	78,754
274 ARRA Fund	420,166	0	22,333	22,333
TOTAL EXPENDITURES	\$6,750,322	\$6,414,668	\$2,150,746	\$1,829,447
REVENUES				
223 TUT Common Fund	8,037,009	35,155	0	0
269 Other Grant Fund	16,737	26,858	26,858	100,000
270 Mobile Home Rent Review Progra	118,495	85,084	73,500	65,000
272 Federal Grants Fund	1,575,961	1,419,184	1,316,810	1,063,534
273 State Grants Fund	158,867	2,776,762	60,000	60,000
274 ARRA Fund	20,593	32,443	22,333	22,333
TOTAL REVENUES	\$9,927,662	\$4,375,486	\$1,499,501	\$1,310,867
NET FUND ACTIVITY	\$3,177,340	(\$2,039,182)	(\$651,245)	(\$518,580)

STAFFING SUMMARY - 272

BUDGET CATEGORY	FY 2015-16 ADOPTED	FY 2015-16 MIDYEAR	FY 2016-17 CHANGES	FY 2016-17 PROPOSED
Emergency Svcs Coordinator	1.00	-	-	1.00
GIS Specialist	2.00	-	(1.00)	1.00
TOTAL AUTHORIZED POSITIONS	3.00	-	(1.00)	2.00

FUND SUMMARY

BUDGET CATEGORY	FY 2013-14 ACTUAL	FY 2014-15 ACTUAL	FY 2015-16 ADOPTED	FY 2016-17 PROPOSED
EXPENDITURES				
Supplies and Services	576,747	246,095	300,000	300,000
Capital	131,062	64,040	300,000	300,000
TOTAL EXPENDITURES	\$707,809	\$310,135	\$600,000	\$600,000
REVENUES				
Other Local Taxes	654,842	679,354	600,000	600,000
Use of Money & Property	4,924	4,141	0	0
TOTAL REVENUES	\$659,766	\$683,495	\$600,000	\$600,000
NET FUND ACTIVITY	(\$48,043)	\$373,360	\$0	\$0

FUND SUMMARY

BUDGET CATEGORY	FY 2013-14 ACTUAL	FY 2014-15 ACTUAL	FY 2015-16 ADOPTED	FY 2016-17 PROPOSED
EXPENDITURES				
Personnel Services	782,723	796,900	1,035,473	961,054
Supplies and Services	903,015	1,388,562	2,307,229	2,037,385
Other Expenses	689,476	439,989	1,014,079	854,170
Capital	52,659	4,003	4,600	67,193
Utilities	56	57	5,100	5,100
Transfers Out	132,585	107,585	107,585	107,585
CIP Project Expenditures	2,098,662	956	0	0
TOTAL EXPENDITURES	\$4,659,176	\$2,738,052	\$4,474,066	\$4,032,487
REVENUES				
Use of Money & Property	16,680	9,672	0	0
Revenue from Other Agencies	1,225,335	1,457,141	2,663,079	2,119,276
Charges for Services	1,104,573	1,088,446	1,262,279	1,262,279
Other Revenue	2,353,731	141,585	110,000	139,726
TOTAL REVENUES	\$4,700,319	\$2,696,844	\$4,035,358	\$3,521,281
NET FUND ACTIVITY	\$41,143	(\$41,208)	(\$438,708)	(\$511,206)

FUND DETAIL

FUND # FUND DESCRIPTION	FY 2013-14 ACTUAL	FY 2014-15 ACTUAL	FY 2015-16 PROJECTED	FY 2016-17 PROPOSED
EXPENDITURES				
281 Waste Management & Recycling	174,825	659,352	987,385	555,691
282 Environmental Services Fund	1,335,673	1,280,625	1,810,987	1,913,211
285 Energy Conservation	3,148,678	798,075	1,675,694	1,563,585
TOTAL EXPENDITURES	\$4,659,176	\$2,738,052	\$4,474,066	\$4,032,487
REVENUES				
281 Waste Management & Recycling	177,760	662,596	987,385	555,691
282 Environmental Services Fund	1,350,567	1,237,492	1,372,279	1,402,005
285 Energy Conservation	3,171,992	796,756	1,675,694	1,563,585
TOTAL REVENUES	\$4,700,319	\$2,696,844	\$4,035,358	\$3,521,281
NET FUND ACTIVITY	\$41,143	(\$41,208)	(\$438,708)	(\$511,206)

STAFFING SUMMARY - 282

BUDGET CATEGORY	FY 2015-16 ADOPTED	FY 2015-16 MIDYEAR	FY 2016-17 CHANGES	FY 2016-17 PROPOSED
Environmental Services Mgr	1.00	-	(1.00)	-
Recycling Specialist I	1.00	-	2.00	3.00
Recycling Specialist II	4.00	(1.00)	-	3.00
Sr Recycling Specialist	-	1.00	-	1.00
TOTAL AUTHORIZED POSITIONS	6.00	-	1.00	7.00

FUND SUMMARY

BUDGET CATEGORY	FY 2013-14 ACTUAL	FY 2014-15 ACTUAL	FY 2015-16 ADOPTED	FY 2016-17 PROPOSED
EXPENDITURES				
Supplies and Services	296,107	324,124	348,100	348,100
Utilities	776	674	800	800
Transfers Out	340,463	373,438	210,000	210,000
TOTAL EXPENDITURES	\$637,346	\$698,236	\$558,900	\$558,900
REVENUES				
Licenses and Permits	0	0	23,750	23,750
Fines, Forfeitures, Penalties	(4,341)	24,431	5,000	5,000
Use of Money & Property	1,850	(833)	0	0
Charges for Services	600,025	624,232	555,500	555,500
Other Revenue	0	290	0	0
TOTAL REVENUES	\$597,534	\$648,120	\$584,250	\$584,250
NET FUND ACTIVITY	(\$39,812)	(\$50,116)	\$25,350	\$25,350

FUND SUMMARY

BUDGET CATEGORY	FY 2013-14 ACTUAL	FY 2014-15 ACTUAL	FY 2015-16 ADOPTED	FY 2016-17 PROPOSED
EXPENDITURES				
Supplies and Services	13,303	11,642	16,527	23,527
Other Expenses	381,381	544,093	1,289,420	571,813
Capital	1,161	3,672	75,419	75,419
Transfers Out	752,752	756,175	758,243	759,900
CIP Project Expenditures	381,766	0	468,292	400,000
Non-CIP Project Expenditures	2,755,132	893,511	520,592	1,052,756
TOTAL EXPENDITURES	\$4,285,495	\$2,209,093	\$3,128,493	\$2,883,415
REVENUES				
Use of Money & Property	12,067	66,683	79,000	79,000
Revenue from Other Agencies	3,415,216	2,109,028	3,019,493	2,853,055
Charges for Services	140	0	0	0
Other Revenue	55,710	103,714	0	0
Transfers In	0	9,597	9,598	0
TOTAL REVENUES	\$3,483,133	\$2,289,022	\$3,108,091	\$2,932,055
NET FUND ACTIVITY	(\$802,362)	\$79,929	(\$20,402)	\$48,640

FUND DETAIL

FUND # FUND DESCRIPTION	FY 2013-14 ACTUAL	FY 2014-15 ACTUAL	FY 2015-16 PROJECTED	FY 2016-17 PROPOSED
EXPENDITURES				
311 CDBG Housing Program	16,685	114,988	46,100	328,574
314 Emergency Shelter Grant Prog	162,060	188,146	153,270	159,265
321 Home Program	1,808,221	285,313	922,183	514,215
333 Comm Dev Block Grant	2,298,529	1,620,646	2,006,940	1,881,361
TOTAL EXPENDITURES	\$4,285,495	\$2,209,093	\$3,128,493	\$2,883,415
REVENUES				
311 CDBG Housing Program	21,643	151,614	46,100	328,574
314 Emergency Shelter Grant Prog	162,060	188,146	153,270	159,265
321 Home Program	1,756,996	316,804	922,183	509,215
325 CDBG Program - Income Projects	688	412	0	0
333 Comm Dev Block Grant	1,541,746	1,632,046	1,986,538	1,935,001
TOTAL REVENUES	\$3,483,133	\$2,289,022	\$3,108,091	\$2,932,055
NET FUND ACTIVITY	(\$802,362)	\$79,929	(\$20,402)	\$48,640

FUND SUMMARY

BUDGET CATEGORY	FY 2013-14 ACTUAL	FY 2014-15 ACTUAL	FY 2015-16 ADOPTED	FY 2016-17 PROPOSED
EXPENDITURES				
Supplies and Services	6,272,554	6,326,177	7,755,910	7,761,910
Other Expenses	1,777,609	1,894,778	1,943,358	1,943,358
Utilities	2,409,959	2,319,236	3,060,215	3,060,215
CIP Project Expenditures	0	7,303	0	0
TOTAL EXPENDITURES	\$10,460,122	\$10,547,494	\$12,759,483	\$12,765,483
REVENUES				
Use of Money & Property	169,146	91,222	0	0
Other Revenue	9,204,603	8,682,473	12,759,483	12,759,483
TOTAL REVENUES	\$9,373,749	\$8,773,695	\$12,759,483	\$12,759,483
NET FUND ACTIVITY	(\$1,086,373)	(\$1,773,799)	\$0	(\$6,000)

FUND DETAIL

FUND # FUND DESCRIPTION	FY 2013-14 ACTUAL	FY 2014-15 ACTUAL	FY 2015-16 PROJECTED	FY 2016-17 PROPOSED
EXPENDITURES				
342 CFD 11-M RHR McMillin	77,712	89,974	152,521	152,521
343 CFD 12-M Vlg7	372,688	339,345	469,962	469,962
344 CFD 13-M Vlg2	111,442	141,531	222,930	222,930
345 CFD 12M - OR Village 7	416,130	380,648	463,261	463,261
346 CFD 14M- A - EUC Millenia	0	0	138,405	138,405
352 Bay Blvd Landscaping Dist	6,618	2,928	12,294	12,294
353 Eastlake Maintenance Dist #1	274,687	311,192	408,743	408,743
354 Open Space District #1	74,347	93,273	112,134	112,134
355 Open Space District #2	17,600	15,499	35,602	35,602
356 Open Space District #3	52,544	51,339	74,769	74,769
357 Open Space District #4	89,245	86,265	116,984	116,984
358 Open Space District #5	47,562	48,357	64,629	64,629
359 Open Space District #6	30,823	30,227	44,049	44,049
361 Open Space District #7	5,941	5,400	11,451	11,451
362 Open Space District #8	76,322	76,626	104,949	104,949
363 Open Space District #9	79,471	79,634	107,252	107,252
364 Open Space District #10	77,286	74,369	107,776	107,776
365 Open Space District #11	152,951	162,518	214,242	214,242
367 Open Space District #14	431,230	422,949	471,556	471,556
368 Open Space District #15	24,745	37,736	50,112	50,112
369 Open Space District #17	10,125	8,433	26,891	26,891
371 Open Space District #18	138,268	141,408	171,516	171,516

OPEN SPACE DISTRICT FUNDS

350

372	Open Space District #20	1,310,310	1,367,797	1,664,218	1,664,218
373	Open Space District #23	42,706	35,449	51,430	51,430
374	Open Space District #24	34,290	42,817	66,643	66,643
375	Open Space District #26	14,443	14,526	20,654	20,654
376	Open Space District #31	128,413	177,032	160,172	160,172
378	CFD 07M-Eastlk II Woods, Vista	525,515	496,316	661,776	661,776
379	CFD 08M-Vlg 6 McM & Oty Ranch	807,745	822,345	994,455	994,455
380	CFD 09M OR Vlg II	891,083	894,010	1,025,267	1,025,267
382	CFD 99-2 Otay Ranch Vlg 1 We	710,433	705,504	825,691	825,691
386	Otay Ranch Acquisition Dist	445,890	487,221	505,000	511,000
387	CFD 98-3 Sunbow 2	870,360	851,331	884,381	884,381
388	Comm Facility 97-1 (Otay Rnch)	2,109,216	2,052,841	2,303,677	2,303,677
389	Otay Ranch Village 1,2,6,7,12	1,981	654	14,091	14,091
TOTAL EXPENDITURES		\$10,460,122	\$10,547,494	\$12,759,483	\$12,765,483
REVENUES					
342	CFD 11-M RHR McMillin	32,240	33,615	152,521	152,521
343	CFD 12-M Vlg7	12,873	73,009	469,962	469,962
344	CFD 13-M Vlg2	125,532	198,882	222,930	222,930
345	CFD 12M - OR Village 7	357,560	374,818	463,261	463,261
346	CFD 14M- A - EUC Millenia	0	0	138,405	138,405
351	Town Centre Landscaping Dist I	278	161	0	0
352	Bay Blvd Landscaping Dist	527	285	12,294	12,294
353	Eastlake Maintenance Dist #1	229,564	292,059	408,743	408,743
354	Open Space District #1	65,422	81,315	112,134	112,134
355	Open Space District #2	14,659	14,227	35,602	35,602
356	Open Space District #3	49,183	49,475	74,769	74,769
357	Open Space District #4	85,940	90,771	116,984	116,984
358	Open Space District #5	49,007	49,412	64,629	64,629
359	Open Space District #6	32,038	32,585	44,049	44,049
361	Open Space District #7	11,293	10,593	11,451	11,451
362	Open Space District #8	70,109	71,001	104,949	104,949
363	Open Space District #9	69,707	69,813	107,252	107,252
364	Open Space District #10	80,304	80,753	107,776	107,776
365	Open Space District #11	133,224	164,848	214,242	214,242
366	Open Space District #13	3	3	0	0
367	Open Space District #14	345,081	344,410	471,556	471,556
368	Open Space District #15	21,806	21,811	50,112	50,112
369	Open Space District #17	8,327	8,426	26,891	26,891
371	Open Space District #18	151,737	172,810	171,516	171,516
372	Open Space District #20	548,803	1,304,760	1,664,218	1,664,218
373	Open Space District #23	21,314	54,831	51,430	51,430
374	Open Space District #24	29,866	30,115	66,643	66,643
375	Open Space District #26	11,049	11,025	20,654	20,654
376	Open Space District #31	131,024	186,239	160,172	160,172
378	CFD 07M-Eastlk II Woods, Vista	566,564	147,780	661,776	661,776

OPEN SPACE DISTRICT FUNDS**350**

379	CFD 08M-Vlg 6 McM & Oty Ranch	1,218,945	38,574	994,455	994,455
380	CFD 09M OR Vlg II	931,909	942,755	1,025,267	1,025,267
382	CFD 99-2 Otay Ranch Vlg 1 We	692,729	681,447	825,691	825,691
383	Town Ctr Business Imprv Distr	194	3,599	0	0
386	Otay Ranch Acquisition Dist	122,817	436,863	505,000	505,000
387	CFD 98-3 Sunbow 2	679,592	712,856	884,381	884,381
388	Comm Facility 97-1 (Otay Rnch)	2,468,370	1,933,852	2,303,677	2,303,677
389	Otay Ranch Village 1,2,6,7,12	4,159	53,917	14,091	14,091
TOTAL REVENUES		\$9,373,749	\$8,773,695	\$12,759,483	\$12,759,483
NET FUND ACTIVITY		(\$1,086,373)	(\$1,773,799)	\$0	(\$6,000)

FUND SUMMARY

BUDGET CATEGORY	FY 2013-14 ACTUAL	FY 2014-15 ACTUAL	FY 2015-16 ADOPTED	FY 2016-17 PROPOSED
EXPENDITURES				
Personnel Services	235,080	497,499	294,242	225,447
Supplies and Services	220,673	300,466	152,327	196,512
Capital	275,764	160,702	195,712	193,469
Transfers Out	559,846	649,923	833,510	936,039
TOTAL EXPENDITURES	\$1,291,363	\$1,608,590	\$1,475,791	\$1,551,467
REVENUES				
Revenue from Other Agencies	1,316,182	1,534,430	1,475,907	1,552,918
TOTAL REVENUES	\$1,316,182	\$1,534,430	\$1,475,907	\$1,552,918
NET FUND ACTIVITY	\$24,819	(\$74,160)	\$116	\$1,451

STAFFING SUMMARY - 234

BUDGET CATEGORY	FY 2015-16 ADOPTED	FY 2015-16 MIDYEAR	FY 2016-17 CHANGES	FY 2016-17 PROPOSED
Ems Nurse Coordinator	1.00	-	-	1.00
TOTAL AUTHORIZED POSITIONS	1.00	-	-	1.00

FUND SUMMARY

BUDGET CATEGORY	FY 2013-14 ACTUAL	FY 2014-15 ACTUAL	FY 2015-16 ADOPTED	FY 2016-17 PROPOSED
EXPENDITURES				
Supplies and Services	0	0	46,050	5,000
Transfers Out	0	0	33,950	41,050
TOTAL EXPENDITURES	\$0	\$0	\$80,000	\$46,050
NET FUND ACTIVITY	\$0	\$0	(\$80,000)	(\$46,050)

FUND SUMMARY

BUDGET CATEGORY	FY 2013-14 ACTUAL	FY 2014-15 ACTUAL	FY 2015-16 ADOPTED	FY 2016-17 PROPOSED
EXPENDITURES				
Supplies and Services	261,530	300,850	713,439	713,439
Other Expenses	385,083	463,479	940,000	940,000
TOTAL EXPENDITURES	\$646,613	\$764,329	\$1,653,439	\$1,653,439
REVENUES				
Other Revenue	304,810	0	0	0
Transfers In	1,321,009	442,646	520,000	520,000
TOTAL REVENUES	\$1,625,819	\$442,646	\$520,000	\$520,000
NET FUND ACTIVITY	\$979,206	(\$321,683)	(\$1,133,439)	(\$1,133,439)

FUND SUMMARY

BUDGET CATEGORY	FY 2013-14 ACTUAL	FY 2014-15 ACTUAL	FY 2015-16 ADOPTED	FY 2016-17 PROPOSED
EXPENDITURES				
Supplies and Services	0	460,526	284,576	127,349
TOTAL EXPENDITURES	\$0	\$460,526	\$284,576	\$127,349
REVENUES				
Transfers In	600,000	0	0	0
TOTAL REVENUES	\$600,000	\$0	\$0	\$0
NET FUND ACTIVITY	\$600,000	(\$460,526)	(\$284,576)	(\$127,349)

FUND SUMMARY

BUDGET CATEGORY	FY 2013-14 ACTUAL	FY 2014-15 ACTUAL	FY 2015-16 ADOPTED	FY 2016-17 PROPOSED
EXPENDITURES				
Supplies and Services	622,965	613,727	733,610	810,197
Other Expenses	2,472,973	2,784,023	2,669,000	2,669,000
TOTAL EXPENDITURES	\$3,095,938	\$3,397,750	\$3,402,610	\$3,479,197
REVENUES				
Other Revenue	2,109,108	2,631,734	3,249,426	3,500,638
TOTAL REVENUES	\$2,109,108	\$2,631,734	\$3,249,426	\$3,500,638
NET FUND ACTIVITY	(\$986,830)	(\$766,016)	(\$153,184)	\$21,441

FUND SUMMARY

BUDGET CATEGORY	FY 2013-14 ACTUAL	FY 2014-15 ACTUAL	FY 2015-16 ADOPTED	FY 2016-17 PROPOSED
EXPENDITURES				
Personnel Services	156,895	180,524	0	0
Supplies and Services	6,039,420	3,600,665	0	0
Other Expenses	587,088	912,703	0	0
Capital	0	50,838	0	0
Utilities	152,196	96,189	0	0
Transfers Out	34,750	34,750	0	0
CIP Project Expenditures	0	24,184	0	0
TOTAL EXPENDITURES	\$6,970,349	\$4,899,853	\$0	\$0
REVENUES				
Use of Money & Property	7,903	25,613	0	0
Revenue from Other Agencies	3,800,358	2,531,799	0	0
Charges for Services	2,672,230	1,503,263	0	0
Other Revenue	212,196	338,107	0	0
Transfers In	23,701	0	0	0
TOTAL REVENUES	\$6,716,388	\$4,398,782	\$0	\$0
NET FUND ACTIVITY	(\$253,961)	(\$501,071)	\$0	\$0

FUND DETAIL

FUND # FUND DESCRIPTION	FY 2013-14 ACTUAL	FY 2014-15 ACTUAL	FY 2015-16 PROJECTED	FY 2016-17 PROPOSED
EXPENDITURES				
401 Bayfront Trolley Station TDA	61,823	59,864	0	0
402 Transit CVT	6,908,526	4,536,607	0	0
403 Transit Capital Projects	0	303,382	0	0
TOTAL EXPENDITURES	\$6,970,349	\$4,899,853	\$0	\$0
REVENUES				
401 Bayfront Trolley Station TDA	143,504	59,795	0	0
402 Transit CVT	6,523,389	4,035,644	0	0
403 Transit Capital Projects	49,495	303,343	0	0
TOTAL REVENUES	\$6,716,388	\$4,398,782	\$0	\$0
NET FUND ACTIVITY	(\$253,961)	(\$501,071)	\$0	\$0

NON-CAPITAL IMPROVEMENT PROJECT BUDGET

Funding Summary by Project Type

COMMUNITY DEVELOPMENT BLOCK GRANT

	FY 2016-17 PROPOSED
CHIP Program	\$277,474
Housing Services	\$50,000
At-Risk and Homeless Youth Svcs.	\$39,550
F.R.C. Emergency and Basic Services	\$39,312
Family Violence Treatment Program	\$39,000
Fair Housing Services	\$35,000
Norman Park Senior Center Services	\$30,000
KidCare Express Mobile Medical Unit	\$27,000
Therapeutic Program	\$20,100
Food 4 Kids Backpack Program	\$15,000
Home Delivered Meals for Seniors	\$12,000
Rotational Shelter Network	\$11,000
South Bay Food Program	\$10,000
COMMUNITY DEVELOPMENT BLOCK GRANT TOTAL	\$605,436

EMERGENCY SOLUTIONS GRANT

	FY 2016-17 PROPOSED
Rapid ReHousing Program	\$75,880
Casa Nueva Vida I	\$63,777
HMIS	\$7,663
EMERGENCY SOLUTIONS GRANT TOTAL	\$147,320

GENERAL FUND

	FY 2016-17 PROPOSED
Eucalyptus Park Imp American Legion	\$18,700
GENERAL FUND TOTAL	\$18,700

HOME

	FY 2016-17 PROPOSED
First Time Homebuyer Program	\$300,000
HOME TOTAL	\$300,000

GRAND TOTAL - ALL PROJECTS **\$1,071,456**



CAPITAL IMPROVEMENT PROGRAM

Capital Improvement Program Summary

CIP Revenue Summary

CIP Expenditure Summary

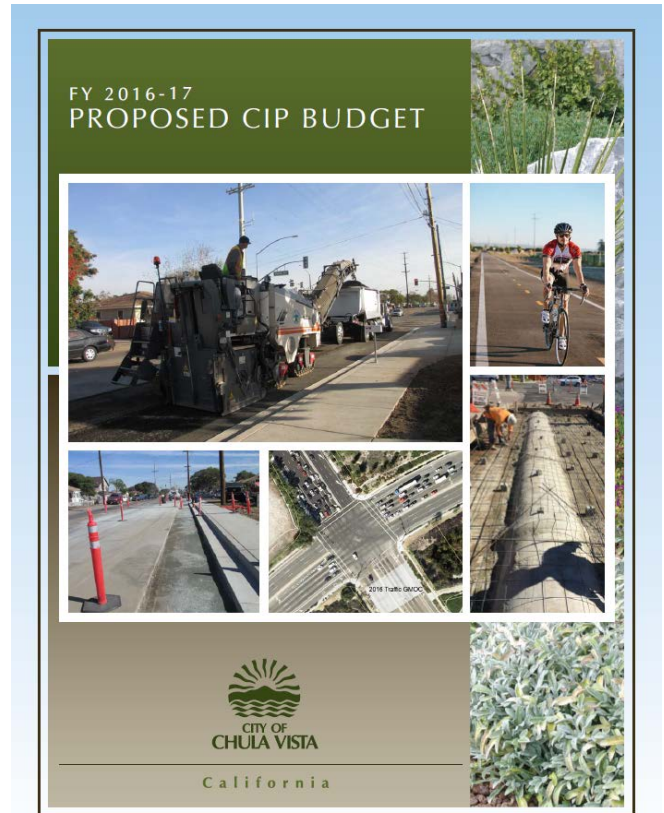
Capital Improvement Projects Summary

Capital Improvement Program Summary

The following is an overview of the Capital Improvement Budget Program. The goal of the Capital Improvement Program (CIP) is to provide for the sustainable preservation of City-owned assets at the lowest cost and to leverage financial strategies to address infrastructure needs within a prioritized framework, which includes an assessment of the asset's condition, capacity to meet service demands, probability of failure, maintenance and preservation strategies, and funding availability. The CIP is a living document used to identify current and future requirements and the basis for determining annual capital budget expenditures. The CIP document can be found in its entirety on the City's website. To follow is a summary of the document.

Capital Improvement Projects are defined as capital investments with a value of \$50,000 or more and a minimum useful life of 5 years at a fixed location. Equipment, operating and maintenance costs are budgeted in the City's operating budget. New maintenance costs are included in the CIP budget and appropriated in future operating budget cycles.

The CIP document provides the capital project budget detail and reporting by asset management category, funding, and location. This format better aids the decision-making process as it allows the City Council to review projects recommended in each asset management system, gain an understanding of the condition of the asset in relation to the overall system and the basis for the recommendation, as well as the availability of funding sources. The proposed projects' detail sheets within each asset management system provides a description, location, project intent, type of project, link to the strategic goals, and funding requirements over the life of the project.



CIP PROCESS

The Department of Public Works annually prepares a Capital Improvement Budget for the City Council's approval. The CIP budget includes an estimated five-year Capital Improvement Program. The City is faced with the challenge of managing a range of aging infrastructure assets that are critical to maintaining an aging City and serving new development. Making sound decisions about asset maintenance and replacement requires information about the asset's probability of failure and capacity to meet the requirements of the system.

On a continuous basis, project proposals are added to the City's capital improvement budget and project management database (CIPACE) following recommendations from guiding documents (see list below) adopted by the City Council and condition assessments performed by Public Works staff. This year's CIP process includes the process of ranking projects and setting funding priorities. Funding recommendations are based on the evaluation of the

proposed asset's probability of failure, capacity, and level of service requirements including efficiency improvements gained.

Another tool used in ranking and formulating the CIP recommendations are Guiding Documents approved by the City Council. The City utilizes "guiding documents" to ensure proposed CIP projects are consistent with established program priorities. The following is a partial list of guiding documents, which have included public input from multiple stakeholders in the community. For example the Five-year Pedestrian Master Plan and Bike Master Plan were recently adopted by the City Council. They identify missing infrastructure needs within those program categories. Additionally, proposed CIP projects are reviewed for consistency with the City's General Plan and specific plan and City policies.

- General Plan
- Regional Transportation Program
- Bikeway Master Plan
- Street Saver Condition Index Database
- Drainage Master Plan
- Wastewater Master Plan
- Fire Master Plan
- Asset Management Plan
- Parks Master Plan
- Pedestrian Master Plan/Safe Routes to School
- Redevelopment Implementation Plan
- Southwest United in Action Survey Results
- Third Avenue Streetscape Master Plan
- Environmental Mitigation Program
- Western TDIF Program
- TDIF Program
- Redevelopment Implementation Plan
- Traffic Monitoring Program
- Growth Management Oversight Committee Annual Report
- Other Specific Plans (e.g. Urban Core Specific Plan, Palomar, Bayfront and Main Street Specific Plans)

BUDGET DEVELOPMENT

Although a component of the City Manager's overall budget, the CIP budget is developed separately by Public Works staff on an annual basis. The CIP budget process runs parallel to the development process for the City's operating budget, and they are subsequently presented together for City Council approval.

On March 8, 2016 a public hearing was held for City Council to consider and adopt the TransNet Local Street Improvement Program of projects for fiscal years 2016-17 through 2020-21. Then, on April 7, 2016 Public Works held their annual Infrastructure Workshop.

Public comment is a vital component of the CIP process. The public had the opportunity to comment on the proposed CIP. The initial proposed capital improvement project detail sheets are posted annually in April of each year on the Public Works website for public comment and review.

<http://www.chulavistaca.gov/departments/public-works/projects>

Additionally, the Public Works Department publishes an annual proposed CIP budget. The document will be made available at the City Clerk's Office, the Civic Center Library, Otay Ranch Mall Library, and the South Chula Vista Library.

The proposed program reaffirms the City's commitment to identify resources to move us toward long-term sustainability of our City's current assets as well as new improvements that accommodate growth.

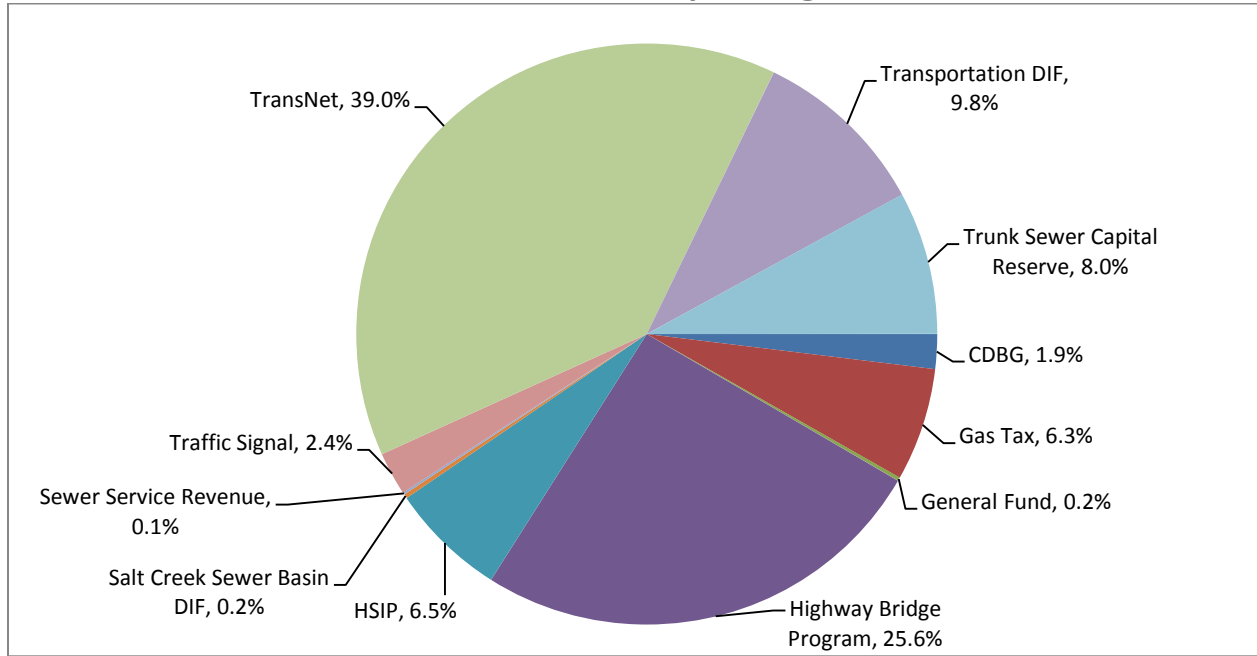
The City will continue to collaborate with regional agencies, such as the Port, SANDAG, and Caltrans, to ensure that the needs of our City residents are met, taking into account the unique characteristics of our City and recognizing our role as the County's second largest city and a leader in the South Bay.

CIP Revenue Summary

The Capital Improvement Program is supported by a number of funding sources. City staff continuously explores opportunities to diversify revenue and leverage funding for infrastructure improvements. The

following chart and table summarizes the funding sources for the FY 2016-2017 CIP budget.

Fiscal Year 2016-17 CIP by Funding Source



Fund Source	Percentage	Amount
CDBG	1.9%	\$400,000
Gas Tax	6.3%	\$1,300,000
General Fund	0.2%	\$39,951
Highway Bridge Program	25.6%	\$5,296,257
HSIP	6.5%	\$1,341,390
Salt Creek Sewer Basin DIF	0.2%	\$50,000
Sewer Service Revenue	0.1%	\$25,000
Traffic Signal	2.4%	\$495,010
TransNet	39.0%	\$8,072,131
Transportation DIF	9.8%	\$2,036,102
Trunk Sewer Capital Reserve	8.0%	\$1,650,000
Total:	100%	\$20,705,841

The Capital Improvement Budget is primarily supported by Transportation Sales Tax (TransNet), Gas Tax, and revenues from the Highway Bridge Program (HBP) for Willow Street and Heritage Bridges. TransNet is the largest stable source of revenues for Capital Improvement projects. Along with TransNet, Gas Tax funds continue to provide a stable source of revenue for street related projects. The HBP is a safety program that provides federal-aid to local agencies to replace and rehabilitate deficient locally owned public highway bridges. Other major revenues in this year's budget include Transportation Development Impact Fees for street related projects and Trunk Sewer Capital Reserve funds for ongoing sewer rehabilitation projects. Competitive grant revenue sources remain steady with grant revenue growth opportunities in the imminent future. Transportation grants include the Active Transportation Program and Federal Highway Safety Improvement Program. Revenue decreases include the end of funds available from Proposition 1B and a reduction in Community Block Grant funding traditionally used for ADA pedestrian improvements.

The following is a brief description of key funding sources which support the FY 2016-17 Capital Improvement Budget:

DEVELOPMENT IMPACT FEES

Traffic Signal Fee

The Traffic Signal Fee is a trip-based development impact fee that is charged with the issuance of building permits for new construction. The fee can be utilized for the installation and upgrade of traffic signals throughout the City. A total of \$495,010 is programmed in FY 2016-17 for traffic signal modifications and pedestrian improvements.

Transportation Development Impact Fee (TDIF)

The City's TDIF Program was established on January 12, 1988, by Ordinance 2251 for the collection of development impact fees to be used to construct transportation facilities to accommodate increased traffic generated by new development within the City's eastern territories. More than \$2 million is programmed as part of the FY 2016-17 CIP.

Telegraph Canyon Development Impact Fee

The City's Telegraph Canyon DIF was established on August 7, 1990, by Ordinance 2384 for collection of development impact fees to be used to construct

drainage and channel improvements for the Telegraph Canyon Basin. No Telegraph Canyon DIF funds are programmed in the FY 2016-17 CIP.

Salt Creek Sewer DIF

The City's Salt Creek Sewer DIF was established in 1994 by Ordinance 2617 to finance the sewer improvements within the Salt Creek Sewer Basin. A total of \$50,000 is programmed as part of the FY 2016-17 CIP.

GRANTS

Active Transportation Grant Program

On September 26, 2013, the Governor signed legislation creating the Active Transportation Program (Senate Bill 99 Chapter 359 and Assembly Bill 101, Chapter 354), a new statewide grant program to encourage increased use of active modes of transportation, such as biking and walking. The Active Transportation Program (ATP) consolidated the Bicycle Transportation Account BTA along with Safe Routes to School Program, the Environmental Enhancement and Mitigation Program and two other programs into one program. The California Transportation Commission (CTC) adopted the ATP guidelines on March 26, 2015.

Bicycle Transportation Account

The Bicycle Transportation Account (BTA) is an annual program providing state funds for city and county projects that improve safety and convenience for bicycle commuters. Projects must be designed and developed to achieve the functional commuting needs and physical safety of all bicyclists. No BTA Program Call for Projects has been announced for FY 2016-17. Therefore, no BTA funds are programmed in the FY 2016-17 CIP.

Community Development Block Grant Funds

Each year, the City receives approximately \$1.7 million in Community Development Block Grant (CDBG) funds. Of this amount approximately \$1.3 million is available for community development activities, which include capital improvement projects. In 2006, the City of Chula Vista received a CDBG Section 108 loan in the amount of \$9.5 million for the completion of the Castle Park Infrastructure Projects. The debt service payment is paid back from the City's annual allotment of CDBG funds (approximately \$750,000 annually). This reduces the amount of CDBG funds available for other capital projects to approximately \$0.3-0.5 million annually for

the next 12 years. A total of \$400,000 in CDBG funds are programmed in the FY 2016-17 CIP Program.

Highway Bridge Program

Included in the FY 2016-17 Capital Improvement Program are two major bridge replacement projects: STL-261, "Willow Street Bridge Widening," at the Sweetwater River and STM-386, "Heritage Road Bridge Replacement," at the Otay River. Both projects will be designed and constructed primarily using Federal Highway Bridge Program (HBP) funds totaling approximately \$43.3 million, leveraged with a relatively small local TDIF contribution of about \$6.7 million. The environmental documentation and engineering design for STM-364 was partially funded by a \$2.5 million SAFETEA-LU grant.

The Highway Bridge Program (HBP) provides funding to enable states to improve the condition of their highway bridges through replacement, rehabilitation, and systematic preventive maintenance of deficient bridges. The existing bridge at Willow Street was constructed in 1940 and, through a series of studies, was determined that it was not practical to rehabilitate the bridge and funding for full replacement was subsequently approved by the Federal Highway Administration (FHWA) and Caltrans, which administers the HBP Grant Program in California. The existing bridge at Heritage Road was built as an interim facility in 1993 when heavy flood waters destroyed the river crossing; this interim bridge was recently approved by FHWA and Caltrans for replacement because it is inadequate for peak traffic volumes, does not accommodate pedestrians, and is unable to convey the 50-year storm without being overtopped.

Highway Safety Improvement Program

The Highway Safety Improvement Program (HSIP) was established to attain a significant reduction in traffic fatalities and serious injuries on all public roads through the implementation of infrastructure-related highway safety improvements. No HSIP funding has been programmed as part of the FY 2016-17 CIP.

Neighborhood Reinvestment Program

The Neighborhood Reinvestment Program (NEP) provides grant funds to County departments, public agencies, and to non-profit community organizations for one-time community, social, environmental, educational, cultural or recreational needs. No NEP funds are programmed in the FY 2016-17 CIP.

Safe Routes to School

The State Safe Routes to School (SR2s) program goal is to reduce injuries and fatalities to schoolchildren and to encourage increased walking and bicycling among students. Competitive grants are available to local government agencies for construction of facilities that enhance safety for pedestrians and bicyclists, primarily students in grades K-12 who walk or bicycle to school. No Safe Routes to School funds are programmed in the FY 2016-17 CIP. The Active Transportation Program (ATP) consolidated the Safe Routes to School Program along with a number of other programs into one program.

Smart Growth Incentive Grant

The TransNet Smart Growth Initiative Program (SGIP) funds transportation related infrastructure improvements and planning efforts that support smart growth development. The SGIP will award two percent of the annual TransNet revenues for the next 40 years to local governments through a competitive grant program to support projects that will help better coordinate transportation and land use in the San Diego region. It is anticipated that SANDAG will release a Notice of Funding Availability during FY 2016-17 for the SGIP. Staff will be submitting for an Active SGIP grant for the Third Avenue Streetscape Improvement Project Phase III from 200 feet north of "F" Street to "E" Street. No SGIP funds are programmed as part of the FY 2016-17 CIP.

MISCELLANEOUS FUNDS

General Fund

The General Fund is the City's main operating fund used to pay for City services. The FY 2016-17 CIP includes \$39,951 for Sign Reflectivity Replacement citywide, a revenue offset project (funded by SAFE funds).

Residential Construction Tax (RCT)

The Residential Construction Tax (RCT) was established by the City Council in October 1971 to provide a more equitable distribution of the burden of financing parks,

open spaces, public facilities, and other capital improvements, the need for which is created by the increasing population of the City. The RCT is applicable to all new residential units and paid by the person constructing the units. RCT funds are used to pay for debt service obligations resulting from the issuance of Certificates of Participation (COP's) for western Chula Vista failing CMP repairs. No RCT funds are programmed as part of the FY 2016-17 CIP.

VOTER APPROVED FUNDS

Proposition 1B Highway Funds

In 2006-07, the voters of the State of California approved Proposition 1B. This proposition included funds to be provided to cities within the State for local roadway improvements. The initial allocation of \$3.6 million was spent on pavement rehabilitation projects in FY 2010-11. The second allocation of \$3.3 million was frozen by the State of California due to the State's financial crisis and released in late April 2010 in monthly installments. As a result, the State provided an additional year of expenditure for Prop 1B funds received in 2009-10. The City spent the second allocation of Prop 1B funds prior to June 2014.

Gas Tax

Several years ago the voters approved Proposition 42, which provided funding for cities to improve streets from the sales tax on fuel. The funds can only be utilized for street improvements and the City has utilized these funds to augment its annual pavement rehabilitation efforts. In FY 2016-17 the proposed CIP budget is \$2.6 million for minor pavement rehabilitation including street overlays and some street reconstruction based on the City's Pavement Management System, and CMP rehabilitation.

Transportation Sales Tax

Transportation Sales Tax (TransNet) funds are derived from sales tax revenues levied in San Diego County that are collected by the State specifically for use on transportation related projects in San Diego County. The regional metropolitan planning agency, San Diego Association of Governments (SANDAG), programs these funds to municipalities within San Diego County. Revenues vary from year-to-year, depending on the amount of sales tax available to the region and the number and costs of projects for which municipalities, local transit, and Caltrans request funding. The revenue approved for municipalities is based on the specific cost

estimates that are required to be submitted as part of the annual request for funding. The TransNet Extension Ordinance states that at least 70 percent of the funds allocated to local agencies for local road projects should be used to fund Congestion Relief (CR) projects. CR projects include the construction of new or expanded facilities, major rehabilitation and reconstruction of roadways, traffic signalization, transportation infrastructure to support smart growth, capital improvements for transit facilities, and operating support for local shuttle and circulator transit routes. No more than 30 percent of TransNet funds allocated to local agencies are expected to be used for local street and road maintenance. In the FY 2016-17 CIP, the TransNet budget is nearly \$8.1 million.

SEWER FUNDS

Sewer Service Revenue

The Special Sewer fund is used to account for the sale of the City's excess Metropolitan Sewerage Capacity. A total of \$25,000 in Special Service funds are programmed in the FY 2016-17 CIP.

Trunk Sewer Capital Reserve

The Trunk Sewer Capital Reserve Fund is a permit fee based revenue source received from the owner or person applying for a permit to develop or modify the use of any residential, commercial, industrial or other property, that may increase the volume of flow in the City's sewer system. The funds may be used for: (1) to repair, replace or enlarge trunk sewer facilities to enhance efficiency of utilization and/or adequacy of capacity to serve the needs of the City, or (2) to plan and/or evaluate any future proposals for area-wide sewage treatment and/or water reclamations systems and facilities. In the FY 2016-17 CIP, \$1.65 million is programmed to install dual 12" force mains for the G Strep Pump Station (the City's largest pump station) serving the Bayfront area.

Sewer Facility Replacement Fund

The Sewer Facility Replacement Fund is a fee based revenue source that all properties pay each month as part of their sewer bills. The funds can be utilized to replace, rehabilitate or upgrade existing sewer facilities. No Sewer Facility Replacement Funds are programmed in the FY 2016-17 CIP.

CIP Expenditure Summary

The 2017-2021 Capital Improvement Program (CIP) is a five-year expenditure plan that provides the City with a financial strategy for infrastructure improvements. The CIP includes funding for projects and programs in various geographic areas of the City. The Proposed Fiscal Year 2016-17 capital expenditure budget is approximately \$20.7 million. The forecasted five-year program is estimated at \$83.2 million. The 2017-2021 CIP program reflects the actions taken by Council and developed in accordance with Council adopted policies and guiding documents (such as and not limited to the City's General Plan, Master Plans, Specific Plans and the Regional Transportation Plan) as well as generally accepted accounting principles. Overall, the 5-year program continues to trend favorably despite the economy and the fiscal constraints facing the City.

Projects in this year's Capital Improvement Budget have been sorted by the nine-asset management systems identified in the City's Fiscal Recovery Plan and the Infrastructure Workshop with the City Council. This provides a mechanism to track CIP allocations by Asset Management System (AMS). The nine AMS's include the following:

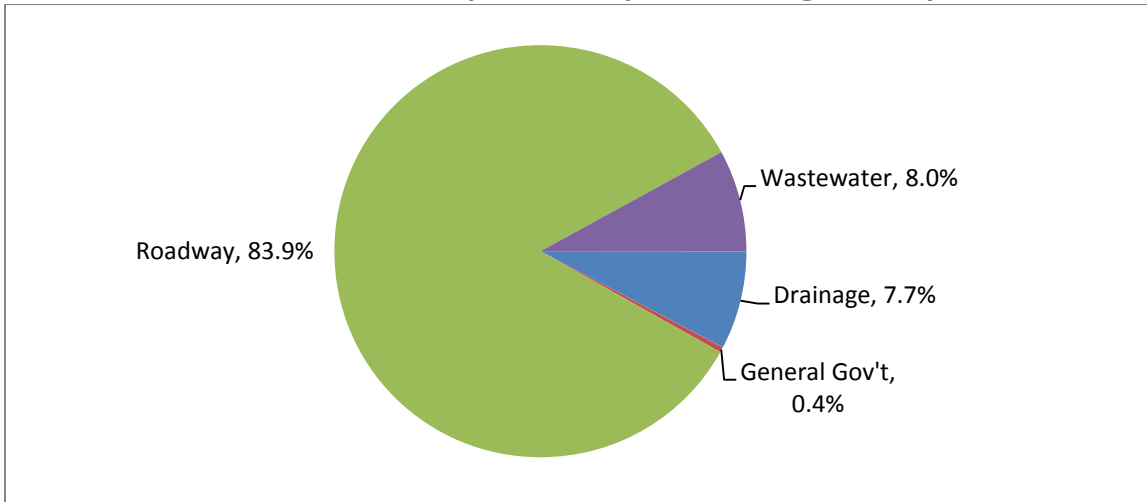
- The Roadway Management System (RMS) is comprised of all City-owned assets in the Public Right-of-Way. These assets include: Major and Local Streets, Sidewalks, Traffic Signals & Striping, Bicycle and Pedestrian paths, ADA Ramps and Curbs and Gutters. A majority of the CIP funding is focused on the RMS.
- The Wastewater Management System (WMS) is comprised of Sewer Pump Stations, Rehabilitation

and related projects.

- The Drainage Management System (DMS) is comprised of citywide storm drain facilities.
- The Building Management System (BMS) is comprised of City-owned facilities including the Civic Center, Fire Stations, Libraries, Police Station, Recreation Centers, and community facilities such as Rohr Manor and the Woman's Club.
- The Parks Management System (PMS) is comprised of the citywide park system.
- The Open Space Management System (OMS) is comprised of the Open Space Districts and Community Facility Districts (CFDs).
- The Fleet Management System (FMS) is comprised of City-owned vehicles.
- The General Government Management System (GGMS) includes general-purpose items such as Automation, Utility Undergrounding and Parking Meters.
- The Urban Forestry Management System (UMFS) is comprised of City-owned street trees, and trees within Public Right-of-Way and parks.

The following chart provides an expenditure breakdown, by Asset Management System, totaling \$20.7 million of recommended appropriations:

Fiscal Year 2016-17 Proposed CIP by Asset Management System



ROADWAY MANAGEMENT SYSTEM (RMS)

A majority of the CIP funding is focused on the Roadway Management System (RMS). The total amount programmed for Roadway projects is \$17.3 million, which represents 83.9% of the proposed CIP budget. Project types within the RMS are Major Streets, Local Streets, and Traffic. The following chart and table summarizes the funding by these project types.

Project Type	Percentage	Amount
Local Streets	51.03%	\$8,863,759
Major Streets	30.30%	\$5,263,182
Traffic	18.67%	\$3,243,900
Total:	100%	\$17,370,841

RMS Projects

- *Major Streets*

The \$5.2 million in funding includes the Pavement Major Rehabilitation Project (citywide), Heritage Road Bridge Replacement project, Bike Lane along East H Street, and a study for the Bikeway Facility Gap Project. The Pavement Major Rehabilitation Project includes resurfacing and pavement overlays, which may extend street life by up to 15 years. Failure to complete proactive street maintenance will lead to the accelerated deterioration of City streets, thereby, costing more to repair in the long-term.

Funding of \$550,000 is included for an initial environmental document and preliminary level bridge design for the Main Street extension from

Heritage Road to La Media Road, including the Wolf Canyon Bridge.

- *Local Streets*

The \$8.8 million in funding includes the Pavement Minor Rehabilitation Project, replacement of sidewalks (citywide) and ADA curb ramps (citywide), and installation of sidewalk improvements along portions of Palomar Street and Orange Avenue.

Funding of more than \$6 million is included for the Willow Street Bridge Widening Project.

- *Traffic*

The \$3.2 million in funding includes the Traffic Calming Program, Traffic Signal System Optimization, Traffic Signal and Streetlight Systems Upgrade and Modification Program, Neighborhood Traffic and Pedestrian Safety Program, and traffic signal modifications at various locations.

Funding of \$517,000 is included to complete traffic signal modifications at two intersections: Broadway & F Street and Broadway & G Street.

A total of \$437,000 is programmed to complete pedestrian crosswalk and traffic signal enhancements at various uncontrolled intersections throughout the City.

Funding of \$430,100 is included to modify traffic

signal and pedestrian facilities along Palomar Street between Broadway and Industrial Boulevard.

Funding of \$390,000 is programmed to update timing for signals regrading yellow, pedestrian change intervals, and bicycle intervals, and bicycles at various traffic signals throughout the city.

WASTEWATER MANAGEMENT SYSTEM (WMS)

The second highest commitment of CIP funding is for the Wastewater Management System (WMS). The appropriation for Wastewater Management System (WMS) is \$1.7 million, which represents 8% of the proposed CIP budget. The single project type within the WMS is Sewer.

WMS Projects

- Funding of \$1.65 million is programmed to install dual 12" force mains for the G Street Pump Station (the City's largest pump station) serving the Bayfront area.
- Funding of \$50,000 is included in support of the initial environmental document and preliminary level bridge and utility design for the Main Street extension from Heritage Road to La Media Road, including the Wolf Canyon Bridge.
- A total of \$25,000 is included for advanced planning associated with the sewer system.

This year, staff is completing the current phase of the rehabilitation program in key locations. The City's Closed Circuit TV's efforts will continue in order to further evaluate the wastewater assets. Said evaluation efforts will continue to guide the focus of the next phase of work in the coming year.

DRAINAGE MANAGEMENT SYSTEM (DMS)

The appropriation for Drainage Management System (DMS) projects is \$1.6 million which represents 7.3% of the proposed CIP budget. The single project type within the DMS is Drainage.

DMS Projects

- *Drainage*
A total of \$1.5 million in Gas Tax funds has been committed for CMP rehabilitation. This project is to address rehabilitation of CMP at specific locations, as well as for emergency repairs.

Funding of \$100,000 is included to complete drainage infrastructure assessments within the right-of-way.

BUILDING MANAGEMENT SYSTEM (BMS)

Due to budget constrictions, staff has had to identify alternatives to fund building maintenance. Although funding is needed for maintenance on City facilities, the fiscal year 2016-17 proposed CIP budget does not include appropriations for Building Management System (BMS) projects. The goal is to better manage City assets with dedicated funding for replacement of components or entire facilities when they reach the end of their useful life.

FLEET MANAGEMENT SYSTEM (FMS)

The City owns and operates over 540 vehicles, from police cars to fire trucks to dump trucks. Maintenance of these vehicles is funded via the individual City department's budgets that operate vehicles. Replacement of the vehicles is funded by the Equipment Replacement Fund, which the City Council established in 1985. However, due to budget constraints, staff has continued to extend the replacement of vehicles over the past several years. However, failure to replace vehicles when needed will result in higher maintenance costs to keep those vehicles running and impact productivity of crews.

PARKS MANAGEMENT SYSTEM (PMS)

The City owns and operates 54 Parks covering more than 500 acres of land including amenities such as sports fields, lighting, play equipment, basketball and tennis courts, skate features, restrooms, parking lots landscaping, picnic areas and shelters. The preservation and rehabilitation funding for these assets predominantly is from the General Fund. Over the years, the City has also successfully competed for State Grants used for park improvements and received philanthropic donations. Unfortunately, all of these funding sources have been stressed with the economy and the actual maintenance investment has decreased in each of the last four budget cycles. As a result, the condition of the parks and amenities, throughout the system, is suffering visible deterioration.

A study was presented to the City Council in 2000, which recommended appropriate staffing levels for

adequately maintaining the parks system. Current staffing levels are down by 16 positions from the recommended levels. Additionally, critical needs are estimated to cost \$405,000 and include tot lot replacements at Valle Lindo and Los Ninos Parks, tot lot soft fall replacements at various parks, repairs to steps that join Loma Verde Recreation Center to Rienstra fields, sidewalk repairs at Rohr and Tiffany Parks, jogging trail, restroom and a pump replacement at Rohr Park.

PMS Projects

- *Parks*
The City has received \$2.8 million in Proposition 84 State Parks Grant funds to design and construct Orange Park, south of the South Chula Vista Library, within an SDGE easement. The construction of Orange Park has been completed and is scheduled to be turned over to the City for maintenance in the summer of 2016.

OPEN SPACE MANAGEMENT SYSTEM (OSMS)

The Open Space Districts and Community Facility Districts (CFD's) were established with new subdivisions beginning in the 1980s. These funding mechanisms were established to ensure sustainable improvements in the natural and landscaped areas in and around the new developments. These fees were structured to allow incremental adjustment with inflation and have generally kept pace with the maintenance needs of the districts.

URBAN FORESTRY MANAGEMENT SYSTEM (UFMS)

The Urban Forestry Management System is responsible for monitoring the overall health of trees throughout the City, including street trees, park trees, and trees located on City property. The City continues to maintain City street trees in order to:

- Ensure ongoing traffic safety along City streets;
- Enhance the appearance and image of the City;
- Improve the air quality and the environment for City residents; and
- Clear right-of-way obstructions.

Industry standard sets the ideal schedule for periodic tree trimming as follows: Palms need to be trimmed every 1 or 2 years. Non-palms are recommended to be

trimmed every 3-5 years (eucalyptus and pine every 2-3 and broadleaf every 5-6). Based on an inventory of about 27,500 trees and using 5 years, the annual goal is 5,500 trees. Due to multi-year budget constraints, we are currently backlogged by over 13,000 trees. Maintenance of City trees is primarily funded via Gas Tax Funds.

GENERAL GOVERNMENT MANAGEMENT SYSTEM (GGMS)

The appropriation for General Government System (GGS) projects is \$85,000, which represents 0.4% of the proposed CIP budget. The single project type within the GGS is General Government.

GGMS Projects

- *General Government*
Funding of \$85,000 will be used for advance planning associated with the citywide CIP Program.

There is no CIP funding for Utility Undergrounding Districts in the coming year. The City has approximately 164 Miles of aboveground electric distribution wires with an estimated cost to underground of \$275 million. The Franchise Agreement with SDGE Allocation is \$2 million per year from 20A Funds. Almost \$40 million has been expended in undergrounding projects since the 1990's. The most recent completed projects are the Phase I Bayfront project at \$20 million, and Fourth Avenue from L Street to Orange Avenue and L Street from Monserate Avenue to Nacion Avenue, at \$9.3 million. The City's 20A fund allocation has a negative balance of (\$9,629,977). According to Rule 20A, municipalities are allowed to incur debt up to five times the annual allocation. Since the City's annual allocation is \$2.0 million, this is within the five-year limit (\$10.0 million) allowed by the Public Utilities Commission (PUC). However, it means that, until at least next year, the City cannot currently borrow ahead any additional funds to construct additional undergrounding facilities unless allowed by a revised agreement with SDG&E.

In an effort to contain undergrounding construction costs, the City of Chula Vista as well as several other local agencies formed a Utility Undergrounding District subcommittee to meet and discuss policies and various other methods for

controlling underground utility district costs so that additional conversion districts can be funded in the future. Future conversion districts may be established and constructed differently than how we have done previous districts. A letter to the California Public Utilities Commission (CPUC) was sent on May 17, 2011, for CPUC clarification of additional local agency eligible reimbursable expenses.

REGIONAL PROJECTS

The City of Chula Vista CIP includes funding for several studies related to regional projects. It does not include total costs of regional projects funded or led by other agencies such as Caltrans or SANDAG. However, City staff often partners or gets involved in the delivery of these projects since they provide a direct benefit to the community and sustainable infrastructure. The following is a summary of various projects:

- *Interstate-5 Multi-modal Corridor Study*
In an effort to identify all transportation related improvements needed along, across and within the four-mile long Interstate-5 and rail corridor in Chula Vista, the City has combined efforts with Caltrans, Metropolitan Transit System (MTS) and SANDAG to undertake this planning level study. Funding is provided by a combination of TransNet and two Federal grants. The study has several phases of work and the first two phases have been completed. Phase III commenced in FY13/14 and is for the environmental work and preliminary engineering of grade-separating the Palomar Street light rail crossing near the intersection with Industrial Blvd.

Phase I identified and prioritized needed transportation improvements to improve mobility and goods movement within the study area bounded by SR-54 and Main Street. The results of the first phase study completed in December 2010 have already been included in the 2050 Regional Transportation Plan adopted by SANDAG in October 2011. This report is used as a technical appendix to the SANDAG 2050 Regional Transportation Plan. Rail improvements were identified as the highest near term need.

<http://www.sandag.org/index.asp?projectid=387&fuseaction=projects.detail>

Phase II, the Chula Vista Light Rail Corridor Improvements Project Study Report, is a grade separation study for each of the three light rail trolley stations at E Street, H Street and Palomar Street. This document, completed in August 2012, has planning level work for the ultimate rail corridor improvements in Chula Vista. Final recommendations from the LRT Improvement study are being incorporated into the Phase III environmental work for the Palomar Street location as well as future regional plans and as individual projects into the Bayfront Development Impact Fee Program, the Western Transportation Development Impact Fee (WTDIF) Program and the CIP program.

<http://www.chulavistaca.gov/departments/public-works/engineering/chula-vista-light-rail-corridor-improvements-project-study-report>

The completed Phase I and Phase II studies serve to identify an accurate project description for Phase III, a future LRT grade-separation Environmental Impact Report (EIR) that commenced in FY 2013-14 and completed in FY 2015-16. This environmental and preliminary design work is the last phase of the I-5 Multi-modal Corridor Study. The Palomar Street crossing is the highest priority LRT grade-separation project out of 27 study locations within San Diego County. The H Street and the E street locations rank fourth and sixth, respectively.

Furthermore, the Blue Line Improvement Corridor has seen many upgrades and continues with several improvements regionally and state funded. SANDAG has current freight rail improvements throughout the Blue Line corridor that are in various stages of design and/or construction.

- In addition to the roadway and freeway network, Light Rail Trolley (LRT) maintenance upgrades at all Chula Vista at-grade rail crossings began by MTS/SANDAG in FY 2012-13 and work on the Anita Street crossing and the Main Street Freight Rail bridge are wrapping up in calendar 2016.
- *Anita Street signal modifications and rail crossing improvements.* The city and SANDAG entered into a MOU so that the two projects could be combined

into one construction contract. SANDAG was the lead agency due to the rail crossing work. Improvements included updated rail crossing equipment, tracks, new sidewalks, upgraded traffic signals and a widened intersection at Anita Street/Industrial Blvd

- *Main Street Freight Rail Bridge.* These improvements include making improvements to the rail siding south of Anita Street to provide a new freight rail over-crossing (bridge structure) at Main Street as well as new railroad signaling equipment and at-grade improvements for pedestrians and vehicles. The freight rail bridge began construction in 2014.
- *Main Street Extension from Heritage Road to La Media Road Main Street Freight Rail Bridge.* The project is phased and includes a bridge over Wolf Canyon and associated utilities. The initial work will be to complete the environmental document and preliminary level bridge and utility design (see STM 357).
- *Interstate-805/East Palomar Street Direct Access Ramp (DAR) Project*
The Caltrans work on Interstate-805 will provide a new access point to/from the East Palomar Street Bridge to and from the north freeway via Direct Access Ramps which are ramps that lead to/from the center median area of the freeway instead of from the right side of the freeway. The project started construction in April 2013 and construction will be completed by late summer 2015. When completed, the freeway DAR project will connect to the recently completed High Occupancy Vehicle (HOV) lanes that extend from East Naples Street to State Route-94.
- *The South Bay Bus Rapid Transit (SBBRT) Project*
The SBBRT project, coordinated by SANDAG, is expected to follow the Caltrans I-805 Direct Access Ramp project. SANDAG, as the project manager, will design and build a 21-mile BRT line between the Otay Mesa Port of Entry and downtown San Diego via eastern Chula Vista, I-805 and SR-94. The eastern Chula Vista section extends from the intersection of East Palomar Street and Oleander Avenue through Otay Ranch Town Center and the Millennia Project to SR-125. The project will include

arterial "transit only" lanes, transit signal priority, special shoulder lanes for busses-only on the freeway, and enhanced customer amenities.

City staff is providing design and surveying for the portion of the project within the Otay Ranch Shopping Center and Birch Road. Design is complete and the project will be advertised for construction in mid-2015 by SANDAG. Construction is expected to begin in the fall of 2015 and be in operation by summer 2017.

- *State Route – 125 (SR-125)*

In December 2011, SANDAG purchased the lease to operate the SR-125 toll road (South Bay Expressway). Soon thereafter, the SANDAG Board of Directors did approve the lowering of tolls effective June 30, 2012. Traffic volumes since the new toll schedule went into effect show that traffic volumes have increased from approximately 25,000 vehicles per day to over 40,000 vehicles per day. More recent counts show that traffic volumes are still increasing on this facility.

As SANDAG completes its transition with South Bay Expressway, city staff will work with Caltrans and SANDAG to pursue construction of the northbound off-ramp and the southbound on-ramp at the San Miguel Ranch subdivision. City staff will be providing cost estimates for completing these ramps and work with Caltrans and SANDAG to agree on financing and expediting completion of this work. For more information, including a list of frequently asked questions, visit:

www.sandag.org/southbayexpressway

At the south end of the toll road, City staff has continued to work with Caltrans and the development community to determine the ultimate on-ramp and off-ramp needs and geometric configurations where the future Main Street (Rock Mountain Road/Hunte Parkway) and Otay Valley Road local streets eventually will cross the SR-125 corridor. On November 18, 2014, these on-ramps and off-ramps were added into the Transportation Development Impact Fee (TDIF) Program.

- *Bayshore Bikeway Project*

The City completed a preliminary engineering study for the segment between E and H Streets, working with SANDAG and a consultant. The study was presented to the SANDAG Bayshore Bikeway Working Group in FY13/14 and was accepted. Staff is looking at grants to fund the preliminary engineering and environmental phase. The multi-purpose bike path segment between H Street and Palomar Street was completed by SANDAG in March 2012 and has high usage rates, especially on the weekends. The City of San Diego is responsible for working with SANDAG on the segment south of Palomar Street to Main Street, which is currently in the environmental and design phases.

In 2014, the San Diego Unified Port District completed the bike path on the H Street segment between Bay Blvd to the intersection of Marina Parkway. Future segments of the Bayshore Bikeway along the Chula Vista Bayfront waterfront will be part of the development of that area and a general alignment of that facility can be seen on the City’s 2011 Bikeway Master Plan map.

CIP DOCUMENT

The initial proposed capital improvement project detail sheets are posted annually in April of each year on the Public Works website for public comment and review.

<http://www.chulavistaca.gov/departments/public-works/projects>

Additionally, the Public Works Department publishes an annual proposed CIP budget. The document is made available at the City Clerk’s Office, the Civic Center Library, Otay Ranch Mall Library, and the South Chula Vista Library. The proposed CIP is presented at a Council Budget Workshop in May and adopted in June of every year.





CAPITAL IMPROVEMENT BUDGET

Funding Summary by Project Type

DRAINAGE

		FY 2016-17 PROPOSED
DR206	CMP Rehabilitation in ROW FY2016/17	\$1,500,000
DR207	Drainage Infrastructure Assesment In ROW	\$100,000
DRAINAGE TOTAL		\$1,600,000

GENERAL GOVERNMENT

		FY 2016-17 PROPOSED
OP202	CIP Advanced Planning	\$85,000
GENERAL GOVERNMENT TOTAL		\$85,000

CAPITAL IMPROVEMENT BUDGET

Funding Summary by Project Type

ROADWAY

		FY 2016-17 PROPOSED
STL261	Willow St Bridge	\$6,187,759
STL396	Jefferson Avenue Improvements 1000 to 1050 Block	\$106,000
STL409	Pavement Minor Rehabilitation Program FY2015/16	\$1,300,000
STL415	ADA Curb Ramps Program FY2016/2017	\$300,000
STL418	Bonita Road and Allen School Lane Intersection Improvements	\$155,000
STL420	PalomarSt / Orange Ave Sidewalk Improvements	\$815,000
STM357	Rock Mtn Rd Heritage-La Media	\$550,000
STM369	Bikeway Facilities Gap Project	\$10,000
STM384	Bike Lanes on Broadway Feasibility Study	\$250,000
STM386	Heritage Bridge	\$644,600
STM390	Major Pavement Rehabilitation FY 2016/17	\$3,808,582
TF321	Citywide Traffic Count Program	\$50,000
TF327	Neighborhood Traffic and Pedestrian Safety Program	\$200,000
TF332	Signing and Striping Program	\$50,000
TF345	Traffic Calming Program	\$100,000
TF350	Traffic Signal System Optimization Program	\$184,500
TF366	Traffic Signal and Streetlight Systems Upgrade and Modification Program	\$250,000
TF384	Hazel G Cook Elementary School Pedestrian Improvements	\$133,000
TF390	Trfc Sgnl & Ped Fac Modf Palomr	\$430,100
TF393	Internally Illuminated SNS Conversion	\$100,000
TF394	Pedestrian Crosswalk and Traffic Signal Enhancement Various Locations	\$437,300
TF399	Signing/Striping Program for Schools	\$250,000
TF400	Signal Retiming of Yellow, Pedestrian Change Interval, and Bicycle Timing Citywide	\$390,000
TF401	Installation of Pedestrian Countdown Indications Citywide	\$152,000
TF402	Traffic Signal Modifications Broadway/F Street and Broadway/G Street	\$517,000
ROADWAY TOTAL		\$17,370,841

WASTEWATER

		FY 2016-17 PROPOSED
SW275	Reline Force Mn @G St Pump Stn	\$1,650,000
WASTEWATER TOTAL		\$1,650,000

GRAND TOTAL - ALL PROJECTS

\$20,705,841

SUMMARY TABLES

Fund Appropriations by Department and
Expenditure Category

Schedule of Revenues

Schedule of Interfund Transfers

Authorized Positions by Department

**FUND APPROPRIATIONS BY
DEPARTMENT AND EXPENDITURE
CATEGORY**

PROPOSED EXPENDITURES BY DEPARTMENT / CATEGORY

Fiscal Year 2016-17

DEPT / FUND	PERSONNEL SERVICES	SUPPLIES & SERVICES	UTILITIES	OTHER EXPENSES	OPERATING CAPITAL	TRANSFERS OUT	CIP PROJECTS	NON-CIP PROJECTS	TOTAL FY 2016-17
01100 City Council	1,453,622	108,479	1,245		3,190				1,566,536
02000 Boards and Commissions	103	10,076							10,179
03000 City Clerk	838,066	212,116	655						1,050,837
04000 City Attorney	2,574,061	400,557	1,768		4,948				2,981,334
05000 Administration	1,913,461	109,688	792		3,416				2,027,357
06000 Information Technology Svcs	2,500,388	1,323,821	40,902		87,890				3,953,001
07000 Human Resources	2,252,700	417,570	1,388		8,920				2,680,578
08000 Finance	3,468,392	172,001	2,107		15,499				3,657,999
09000 Non-Departmental	209,800	1,678,828	9,167	167,500	1,285,053	5,545,081	39,951		8,935,380
10000 Animal Care Facility	2,412,611	499,215	53,131	4,500	6,282				2,975,739
11000 Economic Development	1,784,753	152,310	2,378		1,520				1,940,961
12000 Planning and Building Services	2,467,001	191,959	2,263	12,000	500				2,673,723
14000 Police	46,172,219	2,818,864	535,042	123,243		162,989			49,812,357
15000 Fire	24,830,902	2,257,550	228,188		150,000	62,326			27,528,966
16000 Public Works	18,898,240	2,948,488	3,885,161	128,000	15,171	391,900	18,700		26,285,660
17000 Recreation	3,173,814	605,457	396,345	123,657	12,692				4,311,965
18000 Library	3,350,254	206,983	351,050	400					3,908,687
100 GENERAL FUND TOTAL	118,300,386	14,113,962	5,511,582	559,300	1,595,081	6,162,296	39,951	18,700	146,301,258
221 Gas Tax						4,259,428	1,300,000		5,559,428
225 Traffic Signal				15,000			495,010		510,010
227 Transp Sales Tax Fund							8,072,131		8,072,131
234 Advanced Life Support Program	225,447	196,512			193,469	936,039			1,551,467
235 Legislative Counsel Fund		5,000				41,050			46,050
241 Parking Meter		260,300	12,448	168,500					441,248
245 Traffic Safety		38,500				399,140			437,640
251 Supp Law Enforcement Serv Fund	472,513	75,000			112,400	36,690			696,603
252 Police Dept Grants Fund	5,749,716	600,744		192,626	134,919				6,678,005
253 Inmate Welfare Fund		60,000							60,000
254 Local Law Enforc blk Grant Pro	94,857								94,857
256 Asset Seizure		274,017			342,400				616,417
267 McCandliss memorial Cult Arts		400		1,200					1,600
223 TUT Common Fund		466,500			7,326				473,826
269 Other Grants Fund	45,000	5,000		50,000					100,000
270 Mobilehome Admin fee fund		28,000		63,000					91,000

PROPOSED EXPENDITURES BY DEPARTMENT / CATEGORY

Fiscal Year 2016-17

DEPT / FUND	PERSONNEL SERVICES	SUPPLIES & SERVICES	UTILITIES	OTHER EXPENSES	OPERATING CAPITAL	TRANSFERS OUT	CIP PROJECTS	NON-CIP PROJECTS	TOTAL FY 2016-17
272	Federal Grants Fund	383,349	680,185						1,063,534
273	State Grants Fund	18,754	40,000	20,000					78,754
274	Amer. Recovery & Reinvest. Act			22,333					22,333
281	Waste Mgmt & Recycling	24,196	469,220	62,275					555,691
282	Environmental Services	665,936	896,788	5,100	64,600	107,585			1,913,211
285	Energy Conserv Fund	270,922	671,377	618,693	2,593				1,563,585
301	Storm Drain Revenue		348,100	800		210,000			558,900
313	CV Housing Authority Fund	630,252	88,800	1,100		254,697			974,849
316	Public Educational & Govt. Fee		300,000		300,000				600,000
318	Redv Obligation Retirement Fnd		54,218	1,700	6,040	4,504,931			5,279,851
319	Housing - SA		63,000		3,561,064				3,630,064
311	CDBG Housing Program Fund		5,100		46,000			277,474	328,574
314	Emergency Shelter Grnt Prog				11,945			147,320	159,265
321	Home Program Fund		5,000		146,742		62,473	300,000	514,215
333	Comm Dev Block Grant Fund		13,427		367,126		12,946	400,000	1,881,361
341	Public Liability Trust		713,439		940,000				1,653,439
342	CFD 11-M RHR McMillin		108,246	21,101	23,174				152,521
343	CFD 12-M Village 7 MM		263,891	138,120	67,951				469,962
344	CFD 13-M Otay Ranch Village 2		125,345	69,800	27,785				222,930
345	CFD 12M Village 7 Otay Ranch		234,492	165,500	63,269				463,261
346	CFD 14M- A - EUC Millenia		126,905	10,500	1,000				138,405
352	Bay Blvd Ldscpgng Dist Fund		2,848	7,666	1,780				12,294
353	Eastlake Maintenance District		227,623	116,616	64,504				408,743
354	Open Space District #1		54,787	39,670	17,677				112,134
355	Open Space District #2		21,534	6,925	7,143				35,602
356	Open Space District #3		34,759	28,041	11,969				74,769
357	Open Space District #4		70,431	26,550	20,003				116,984
358	Open Space District #5		34,618	17,905	12,106				64,629
359	Open Space District #6		20,647	13,000	10,402				44,049
361	Open Space District #7		4,974	2,240	4,237				11,451
362	Open Space District #8		60,455	27,060	17,434				104,949
363	Open Space District #9		59,150	31,802	16,300				107,252
364	Open Space District #10		57,852	33,034	16,890				107,776
365	Open Space District #11		117,524	67,675	29,043				214,242
367	Open Space District #14		217,536	185,260	68,760				471,556
368	Open Space District #15		30,240	10,375	9,497				50,112

PROPOSED EXPENDITURES BY DEPARTMENT / CATEGORY

Fiscal Year 2016-17

DEPT / FUND	PERSONNEL SERVICES	SUPPLIES & SERVICES	UTILITIES	OTHER EXPENSES	OPERATING CAPITAL	TRANSFERS OUT	CIP PROJECTS	NON-CIP PROJECTS	TOTAL FY 2016-17
369	Open Space District #17 Fund	21,032		5,859					26,891
371	Open Space District #18 Fund	77,928	66,485	27,103					171,516
372	Open Space District #20 Fund	1,035,393	397,904	230,921					1,664,218
373	Open Space District #23 Fund	33,096	9,815	8,519					51,430
374	Open Space District #24 Fund	38,885	20,115	7,643					66,643
375	Open Space District #26	12,683	4,125	3,846					20,654
376	Open Space District #31 Fund	74,398	50,708	35,066					160,172
378	CFD 07M Improvement Areas	375,798	128,346	157,632					661,776
379	CFD 08M Village 6	507,062	288,490	198,903					994,455
380	CFD 09M OR Vig II Brookfld She	648,455	216,193	160,619					1,025,267
382	CFD 99-2 Otay Ranch Vig 1 West	516,528	198,575	110,588					825,691
386	Otay Ranch Preserve	457,000		54,000					511,000
387	CFD 98-3 Sunbow 2	558,143	200,924	125,314					884,381
388	Community Facility Dst 97-1 OR	1,525,124	454,475	324,078					2,303,677
389	Otay Ranch Village 1,2,6,7,12	6,528	5,220	2,343					14,091
391	Central Garage Fund	1,093,165	2,349,779	172,572	400				3,615,916
393	Technology Replacement	127,349							127,349
398	Workers Compensation	810,197		2,669,000					3,479,197
408	Development Services Fund	6,827,378	5,000	195,000	85,500	1,796,648			9,471,511
413	Trunk Sewer Capital Reserve			225,000			1,650,000		1,875,000
414	Sewer Service Revenue	4,653,442	22,713,688	60,000	18,000	3,141,270	25,000		30,611,715
428	Sewer Facility Replacement					150,000			150,000
432	Poggi Cyn Sewer Basin DIF			10,000					10,000
433	Salt Creek Sewer Basin DIF			25,000		1,120,000	50,000		1,195,000
442	CDBG Section 108 Loan			759,900		4,099,587			759,900
451	Long-term Advances DSF - City								4,099,587
452	Equipment Lease			641,500					641,500
453	Energy Conservation Loans			642,000					642,000
473	2006 COP Civ Ctr Proj Ph 2		5,005	389,100					394,105
474	2010 COP Refinance		5,000	2,495,000					2,500,000
475	2014 Refunding COP		5,000	3,615,000					3,620,000
476	2015 Refunding COP		5,000	2,918,030					2,923,030
507	Otay Vly Rd AD 90-2 Impvnt Fund		2,500						2,500
542	Tele Cyn Drainage Plan Dif Fun			10,000					10,000
571	PFDIF General Administration			300,000					355,300
572	PFDIF - Civic Center Expansion					4,296,905			4,296,905

PROPOSED EXPENDITURES BY DEPARTMENT / CATEGORY

Fiscal Year 2016-17

DEPT / FUND	PERSONNEL SERVICES	SUPPLIES & SERVICES	UTILITIES	OTHER EXPENSES	OPERATING CAPITAL	TRANSFERS OUT	CIP PROJECTS	NON-CIP PROJECTS	TOTAL FY 2016-17
573						1,605,470			1,605,470
574						847,641			847,641
576						1,045,000			1,045,000
587				30,000					30,000
588				30,000					30,000
591				350,000			2,036,102		2,386,102
593				50,000					50,000
663		5,000		1,014,000					1,019,000
664		5,000		987,000					992,000
665		5,000		1,525,000					1,530,000
692				350,000		963,931			1,313,931
715		50,000		25,000					75,000
716				25,000		515,000			540,000
717						666,415			666,415
718				30,000					30,000
723		65,000							65,000
736							6,637,647		6,637,647
GRAND TOTAL ALL FUNDS	139,455,313	55,005,302	8,770,832	29,046,256	2,943,747	37,919,623	20,705,841	1,071,456	294,918,370

SCHEDULE OF REVENUES

SCHEDULE OF REVENUES

FUND/ACCOUNT	FY 2012-13 ACTUAL	FY 2013-14 ACTUAL	FY 2014-15 ACTUAL	FY 2015-16 ADOPTED	FY 2016-17 ESTIMATED
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100 GENERAL FUND

<u>Property Taxes</u>					
3000	Property Tax	27,451,232	28,616,729	29,896,924	31,174,827
	TOTAL	\$27,451,232	\$28,616,729	\$29,896,924	\$31,174,827
<u>Other Local Taxes</u>					
3010	Sales Tax	29,985,219	31,257,515	31,830,591	33,182,552
3020	Franchise Fees	8,845,067	10,831,671	11,426,283	11,795,951
3030	Utility Taxes	4,428,794	6,364,691	6,500,000	6,379,964
3040	Business License Tax	1,260,622	1,328,554	1,429,643	1,424,643
3050	Transient Occupancy Tax	2,471,252	3,136,847	2,890,853	3,654,779
3070	Real Property Transfer Tax	1,125,252	949,603	832,822	1,023,661
	TOTAL	\$47,964,589	\$54,011,395	\$54,910,192	\$57,461,550
<u>Licenses and Permits</u>					
3100	Licenses	143,871	150,879	134,042	132,600
3120	Dev / Improvement Permits	275,133	267,938	251,375	266,455
3140	Regulatory Permits	976,515	896,628	967,530	922,030
	TOTAL	\$1,395,519	\$1,281,656	\$1,309,447	\$1,321,085
<u>Fines, Forfeitures, Penalties</u>					
3200	Community Appearance Penalties	368,357	494,211	781,454	420,700
3210	Law Enforcement Penalties	245,808	99,627	457,077	232,000
3240	Parking Penalties	213,162	279,084	273,220	250,000
3250	Other Penalties	175,620	136,814	126,500	118,000
	TOTAL	\$1,002,947	\$1,009,736	\$1,638,251	\$1,020,700
<u>Use of Money & Property</u>					
3300	Investment Earnings	143,601	356,840	317,745	200,000
3310	Sale of Real Property	0	0	161,240	0
3320	Sale of Personal Property	26,866	58,043	78,501	8,000
3330	Rental/Lease of Equipment	49,262	52,449	51,548	58,772
3350	Rental/Lease of Land and Space	957,564	963,843	1,044,271	1,091,397
3370	Rental/Lease of Buildings	1,024,197	1,091,740	1,178,734	1,373,432
	TOTAL	\$2,201,490	\$2,522,915	\$2,832,039	\$2,731,601

SCHEDULE OF REVENUES

FUND/ACCOUNT	FY 2012-13 ACTUAL	FY 2013-14 ACTUAL	FY 2014-15 ACTUAL	FY 2015-16 ADOPTED	FY 2016-17 ESTIMATED
Revenue from Other Agencies					
3400 State Grants	667,263	567,615	597,219	652,000	568,826
3440 State Tax Sharing	231,546	226,938	225,986	243,309	228,246
3460 Motor Vehicle License Fees	16,253,826	16,773,957	17,884,321	18,597,204	19,692,436
3480 State Reimbursements	4,331	51,284	6,408	300,408	7,233
3500 Federal Grants	641,161	486,626	458,484	885,824	524,824
3580 Federal Reimbursements	66,936	16,804	37,177	42,000	42,000
3600 Other Agency Grants	793,595	6,845	5,500	2,000	2,000
3690 Other Agency Revenue	669,407	1,348,040	828,326	664,000	664,000
TOTAL	\$19,328,065	\$19,478,109	\$20,043,421	\$21,386,745	\$21,729,565
Charges for Services					
3700 Zoning Fees	1,080,516	1,449,571	1,213,086	1,213,064	875,564
3720 Document Fees	111,791	87,522	136,164	133,337	207,237
3730 Plan Checking Fees	10,973	6,790	3,696	12,000	0
3740 Inspection Fees	594,411	366,158	454,851	322,580	334,580
3770 Other Dev Fees	205	9,886	600	0	0
3800 Animal Shelter Contracts	1,716,857	1,667,067	1,560,827	1,686,600	1,131,600
3830 Services to the Port District	943,530	957,682	973,964	986,625	1,010,304
3900 Recreation Program Fees	922,828	868,164	879,535	938,940	947,502
3950 Class Admission Fees	424,640	403,218	427,894	407,780	443,941
3970 Referral Fees	311,153	164,768	246,068	188,000	188,000
4200 Staff Services Reimbursements	1,896,995	1,684,748	1,739,327	1,491,750	1,494,250
4300 Fees for Other Services	343,609	276,190	259,655	320,500	267,000
TOTAL	\$8,357,508	\$7,941,764	\$7,895,667	\$7,701,176	\$6,899,978
Other Revenue					
4410 DIF Reimbursements	361,512	426,705	150,459	269,808	177,721
4420 Transit Reimbursements	283,196	292,419	189,951	0	0
4430 Redev Agency Reimbursements	630	4,468	5,397	0	1,800
4440 Open Space/Assess Dist Reimb	2,095,461	1,884,161	2,055,227	2,049,410	2,084,087
4450 CIP Reimbursements	3,921,563	4,273,692	4,758,399	4,097,905	4,544,009
4460 CDBG/Home Reimbursements	709,814	443,524	62,970	68,100	60,100
4480 Other City Funds Reimbursement	3,360,321	2,874,051	4,290,278	3,342,614	2,923,829
4600 Assessments	0	0	0	0	30,000
4700 Collection Charges	368,520	61,864	74,928	80,000	80,000

SCHEDULE OF REVENUES

FUND/ACCOUNT	FY 2012-13 ACTUAL	FY 2013-14 ACTUAL	FY 2014-15 ACTUAL	FY 2015-16 ADOPTED	FY 2016-17 ESTIMATED
4800 Sale of Goods	1,718	4,643	3,781	250	2,650
4900 Other Revenue	1,920,944	1,010,207	2,176,178	860,720	2,081,574
TOTAL	\$13,023,679	\$11,275,734	\$13,767,568	\$10,768,807	\$11,985,770
<u>Transfers In</u>					
5000 Transfers In	9,661,447	10,097,493	10,550,802	10,022,271	11,976,182
TOTAL	\$9,661,447	\$10,097,493	\$10,550,802	\$10,022,271	\$11,976,182
TOTAL - 100 GENERAL FUND	\$130,811,778	\$142,358,939	\$140,637,528	\$139,806,169	\$146,301,258
220 TRANSPORTATION FUNDS					
3010 Sales Tax	6,196,036	898,172	11,489,633	5,886,000	8,239,131
3300 Investment Earnings	(36,887)	76,338	59,901	0	0
3400 State Grants	0	4,319,400	0	0	0
3440 State Tax Sharing	5,666,602	7,890,623	6,483,721	5,514,157	5,258,582
3600 Other Agency Grants	1,582,504	294,165	358,787	128,343	47,969
3770 Other Dev Fees	240,397	207,016	279,738	200,000	200,000
4440 Open Space/Assess Dist Reimb	3,679	1,778	1,455	0	0
4450 CIP Reimbursements	24,945	24,085	126,426	0	0
4480 Other City Funds Reimbursement	2,068	330,081	384,446	0	0
5000 Transfers In	0	19,999	29,814	0	0
TOTAL - 220 TRANSPORTATION FUNDS	\$13,679,344	\$14,061,657	\$19,213,921	\$11,728,500	\$13,745,682
230 DEVELOPER DEPOSITS					
3300 Investment Earnings	17,745	16,914	19,324	0	0
3760 Other Dev Fees	7,720,822	8,022,857	8,378,324	0	0
TOTAL - 230 DEVELOPER DEPOSITS	\$7,738,567	\$8,039,771	\$8,397,648	\$0	\$0
234 ADVANCED LIFE SUPPORT					
3690 Other Agency Revenue	214,000	1,316,182	1,534,430	1,475,907	1,552,918
TOTAL - 234 ADVANCED LIFE SUPPORT	\$214,000	\$1,316,182	\$1,534,430	\$1,475,907	\$1,552,918
235 LEGISLATIVE COUNSEL FUND					
5000 Transfers In	80,000	0	0	0	0

SCHEDULE OF REVENUES

FUND/ACCOUNT	FY 2012-13 ACTUAL	FY 2013-14 ACTUAL	FY 2014-15 ACTUAL	FY 2015-16 ADOPTED	FY 2016-17 ESTIMATED
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TOTAL - 235 LEGISLATIVE COUNSEL FUND

	\$80,000	\$0	\$0	\$0	\$0
240 PARKING					
3160 Other Permits	42,489	39,897	40,598	35,000	35,000
3240 Parking Penalties	209,862	232,857	173,565	200,000	200,000
3300 Investment Earnings	(4,433)	12,518	7,372	0	0
3350 Rental/Lease of Land and Space	353,896	379,690	375,405	350,000	350,000
4900 Other Revenue	0	2,001	6	0	0
TOTAL - 240 PARKING	\$601,814	\$666,963	\$596,946	\$585,000	\$585,000

250 PUBLIC SAFETY

3210 Law Enforcement Penalties	426,373	427,460	441,515	437,640	437,640
3300 Investment Earnings	(5,281)	10,352	8,428	0	0
3320 Sale of Personal Property	0	0	1,030	0	0
3350 Rental/Lease of Land and Space	11,232	12,173	9,379	20,000	20,000
3400 State Grants	353,753	383,103	923,169	401,014	401,014
3500 Federal Grants	3,900,989	4,302,468	4,952,526	4,996,087	5,959,862
3600 Other Agency Grants	741,765	869,705	832,729	425,032	425,032
3690 Other Agency Revenue	7,757	170,476	260,823	194,272	162,600
4200 Staff Services Reimbursements	52,975	144,800	134,120	123,046	134,755
4480 Other City Funds Reimbursement	0	0	1,023	0	0
4800 Sale of Goods	2,920	1,868	38,819	10,000	10,000
4900 Other Revenue	13,026	36,221	21,862	50,000	20,000
5000 Transfers In	115,522	42,753	51,226	228,124	249,055
TOTAL - 250 PUBLIC SAFETY	\$5,621,031	\$6,401,379	\$7,676,649	\$6,885,215	\$7,819,958

260 LIBRARY/CULTURAL ARTS FUNDS

3300 Investment Earnings	(1,254)	1,820	392	0	0
5000 Transfers In	59,545	0	0	0	0
TOTAL - 260 LIBRARY/CULTURAL ARTS FUNDS	\$58,291	\$1,820	\$392	\$0	\$0

270 SUNDRY GRANTS & MISC

3300 Investment Earnings	(187)	21,077	21,685	0	0
3400 State Grants	514,588	157,945	2,776,762	60,000	60,000

SCHEDULE OF REVENUES

FUND/ACCOUNT	FY 2012-13 ACTUAL	FY 2013-14 ACTUAL	FY 2014-15 ACTUAL	FY 2015-16 ADOPTED	FY 2016-17 ESTIMATED
3500 Federal Grants	1,446,120	1,531,268	1,367,569	1,254,484	1,001,208
3600 Other Agency Grants	314,264	14,737	26,858	26,858	50,000
4200 Staff Services Reimbursements	129,650	117,055	84,180	73,500	65,000
4480 Other City Funds Reimbursement	17,200	1,633	0	0	0
4900 Other Revenue	2,219,471	23,434	46,817	22,333	22,333
5000 Transfers In	52,226	8,060,513	51,615	62,326	112,326
TOTAL - 270 SUNDRY GRANTS & MISC	\$4,693,332	\$9,927,662	\$4,375,486	\$1,499,501	\$1,310,867

280 CONSERVATION

3300 Investment Earnings	(7,528)	16,680	9,672	0	0
3400 State Grants	240,962	174,843	661,008	987,385	336,091
3500 Federal Grants	20,539	0	0	0	0
3600 Other Agency Grants	1,341,043	1,050,492	796,133	1,675,694	1,783,185
3700 Zoning Fees	0	128	0	0	0
4200 Staff Services Reimbursements	3,290	1,830	1,610	0	0
4300 Fees for Other Services	1,068,434	1,102,615	1,086,836	1,262,279	1,262,279
4480 Other City Funds Reimbursement	306,839	232,231	141,585	110,000	139,726
4900 Other Revenue	0	2,121,500	0	0	0
5000 Transfers In	13,374	0	0	0	0
TOTAL - 280 CONSERVATION	\$2,986,953	\$4,700,319	\$2,696,844	\$4,035,358	\$3,521,281

301 STORM DRAIN REVENUE FUND

3120 Dev / Improvement Permits	(1,180)	0	0	23,750	23,750
3230 Environmental Fines Penalties	600	(4,341)	24,431	5,000	5,000
3300 Investment Earnings	(961)	1,850	(833)	0	0
4020 Storm Drain Fees	587,887	600,025	624,232	555,500	555,500
4700 Collection Charges	0	0	290	0	0
TOTAL - 301 STORM DRAIN REVENUE FUND	\$586,346	\$597,534	\$648,120	\$584,250	\$584,250

310 HOUSING PROGRAM FUND

3300 Investment Earnings	(5,868)	5,355	15,940	0	0
3700 Zoning Fees	25,215	18,349	7,458	0	0
3760 Other Dev Fees	0	372,660	0	0	0
4200 Staff Services Reimbursements	93,568	1,000	1,000	0	0

SCHEDULE OF REVENUES

FUND/ACCOUNT	FY 2012-13 ACTUAL	FY 2013-14 ACTUAL	FY 2014-15 ACTUAL	FY 2015-16 ADOPTED	FY 2016-17 ESTIMATED
4300 Fees for Other Services	111,730	230,781	113,335	100,000	100,000
4430 Redev Agency Reimbursements	83,238	160,044	201,438	161,669	326,236
4460 CDBG/Home Reimbursements	281,346	405,254	443,175	513,220	455,613
4480 Other City Funds Reimbursement	46,365	56,421	44,602	75,000	93,000
4900 Other Revenue	45,556	100,008	26,722	0	0
5000 Transfers In	97,000	0	0	0	0
TOTAL - 310 HOUSING PROGRAM FUND	\$778,150	\$1,349,872	\$853,670	\$849,889	\$974,849
316 PUBLIC EDUCATIONAL & GOVT. FEE					
3020 Franchise Fees	627,766	654,842	679,354	600,000	600,000
3300 Investment Earnings	(675)	4,924	4,141	0	0
TOTAL - 316 PUBLIC EDUCATIONAL & GOVT. FEE	\$627,091	\$659,766	\$683,495	\$600,000	\$600,000
318 REDV OBLIGATION RETIREMENT FND					
3000 Property Tax	4,456,770	6,144,146	6,179,288	6,407,939	4,967,149
3300 Investment Earnings	(23,899)	10,640	15,778	0	0
4480 Other City Funds Reimbursement	322	0	0	0	0
5000 Transfers In	641,835	0	0	0	0
TOTAL - 318 REDV OBLIGATION RETIREMENT FND	\$5,075,028	\$6,154,786	\$6,195,066	\$6,407,939	\$4,967,149
319 HOUSING - SA					
3300 Investment Earnings	653,730	423,627	749,380	0	0
3310 Sale of Real Property	0	56,612	0	0	0
3350 Rental/Lease of Land and Space	17,232	14,944	13,954	15,000	15,000
3370 Rental/Lease of Buildings	0	0	21	0	0
4200 Staff Services Reimbursements	0	20,979	3,358	0	0
4420 Transit Reimbursements	0	2,192	0	0	0
4480 Other City Funds Reimbursement	400	0	0	0	0
4900 Other Revenue	90,052	103,872	199,741	0	0
5000 Transfers In	237,450	0	0	1,927,748	963,931
TOTAL - 319 HOUSING - SA	\$998,864	\$622,226	\$966,454	\$1,942,748	\$978,931

SCHEDULE OF REVENUES

FUND/ACCOUNT	FY 2012-13 ACTUAL	FY 2013-14 ACTUAL	FY 2014-15 ACTUAL	FY 2015-16 ADOPTED	FY 2016-17 ESTIMATED
320 COMM DEV BLOCK GRANTS FUND					
3300 Investment Earnings	40,950	12,067	31,114	0	0
3350 Rental/Lease of Land and Space	0	0	35,569	79,000	79,000
3500 Federal Grants	3,055,233	3,415,216	2,109,028	3,019,493	2,853,055
3720 Document Fees	30	0	0	0	0
4200 Staff Services Reimbursements	102	140	0	0	0
4460 CDBG/Home Reimbursements	14,114	0	0	0	0
4480 Other City Funds Reimbursement	7,227	441	0	0	0
4900 Other Revenue	183,843	55,269	103,714	0	0
5000 Transfers In	27,538	0	9,597	9,598	0
TOTAL - 320 COMM DEV BLOCK GRANTS FUND	\$3,329,037	\$3,483,133	\$2,289,022	\$3,108,091	\$2,932,055
341 PUBLIC LIABILITY TRUST					
4480 Other City Funds Reimbursement	0	304,810	0	0	0
5000 Transfers In	1,164,000	1,321,009	442,646	520,000	520,000
TOTAL - 341 PUBLIC LIABILITY TRUST	\$1,164,000	\$1,625,819	\$442,646	\$520,000	\$520,000
350 OPEN SPACE DISTRICT FUNDS					
3300 Investment Earnings	(82,226)	169,089	91,222	0	0
3350 Rental/Lease of Land and Space	0	57	0	0	0
4600 Assessments	12,142,259	9,203,769	8,682,473	12,759,483	12,759,483
4900 Other Revenue	0	834	0	0	0
TOTAL - 350 OPEN SPACE DISTRICT FUNDS	\$12,060,033	\$9,373,749	\$8,773,695	\$12,759,483	\$12,759,483
390 FLEET MANAGEMENT					
3300 Investment Earnings	(8,832)	13,613	6,106	0	0
3320 Sale of Personal Property	1,582	1,576	1,312	0	0
4200 Staff Services Reimbursements	26,203	55,542	91,950	35,000	35,000
4420 Transit Reimbursements	274,715	368,561	168,980	0	0
4480 Other City Funds Reimbursement	0	175	0	0	0
4900 Other Revenue	3,233,517	3,224,285	3,543,500	3,456,585	3,604,454
5000 Transfers In	404,000	0	82,000	330,000	0
TOTAL - 390 FLEET MANAGEMENT	\$3,931,185	\$3,663,752	\$3,893,848	\$3,821,585	\$3,639,454

SCHEDULE OF REVENUES

FUND/ACCOUNT	FY 2012-13 ACTUAL	FY 2013-14 ACTUAL	FY 2014-15 ACTUAL	FY 2015-16 ADOPTED	FY 2016-17 ESTIMATED
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393 TECHNOLOGY REPLACEMENT

5000	Transfers In	0	600,000	0	0
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TOTAL - 393 TECHNOLOGY REPLACEMENT

		\$0	\$600,000	\$0	\$0
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398 WORKERS COMPENSATION

4480	Other City Funds Reimbursement	6,757	2,318	0	25,000
4900	Other Revenue	2,903,074	2,106,790	2,631,734	3,475,638

TOTAL - 398 WORKERS COMPENSATION

		\$2,909,831	\$2,109,108	\$2,631,734	\$3,249,426
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400 TRANSIT FUNDS

3300	Investment Earnings	(4,223)	7,903	1,236	0
3320	Sale of Personal Property	0	0	24,377	0
3400	State Grants	3,095,626	3,800,358	2,531,799	0
4200	Staff Services Reimbursements	0	4,654	3,956	0
4300	Fees for Other Services	2,841,619	2,667,576	1,499,307	0
4480	Other City Funds Reimbursement	0	0	81,885	0
4900	Other Revenue	303,968	212,196	256,222	0
5000	Transfers In	0	23,701	0	0

TOTAL - 400 TRANSIT FUNDS

		\$6,236,990	\$6,716,388	\$4,398,782	\$0
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408 DEVELOPMENT SERVICES FUND

3780	Other State Revenue	6,796	7,845	7,226	7,000
3120	Dev / Improvement Permits	2,399,259	1,735,402	1,949,675	1,905,312
3700	Zoning Fees	2,477,356	2,312,855	2,041,237	3,030,577
3720	Document Fees	208	154	90	500
3730	Plan Checking Fees	939,330	1,360,370	1,143,633	2,504,755
3740	Inspection Fees	71,213	69,449	84,726	154,040
3770	Other Dev Fees	890	1,038	297	2,000
4200	Staff Services Reimbursements	13,062	32,493	0	0
4410	DIF Reimbursements	53,360	50,065	52,160	489,407
4440	Open Space/Assess Dist Reimb	19,066	2,170	9,901	175,000
4450	CIP Reimbursements	229,741	271,980	233,200	510,255
4460	CDBG/Home Reimbursements	15,818	1,123	0	0

SCHEDULE OF REVENUES

FUND/ACCOUNT	FY 2012-13 ACTUAL	FY 2013-14 ACTUAL	FY 2014-15 ACTUAL	FY 2015-16 ADOPTED	FY 2016-17 ESTIMATED
4480 Other City Funds Reimbursement	428,167	493,551	596,419	339,000	34,485
4900 Other Revenue	70	117	11,904	0	0
5000 Transfers In	439,238	628,181	448,687	526,614	841,959
TOTAL - 408 DEVELOPMENT SERVICES FUND	\$7,093,574	\$6,966,793	\$6,579,155	\$7,303,694	\$9,655,290

410 SEWER FUNDS

3120 Dev / Improvement Permits	40,500	11,120	28,520	40,000	40,000
3300 Investment Earnings	314,191	1,373,068	628,219	301,726	301,726
3700 Zoning Fees	4,811	21,976	15,365	18,500	18,500
4000 Sewer Fees	34,319,945	33,039,714	35,925,367	32,862,699	33,212,699
4040 Industrial Waste Fees	6,100	(2,525)	0	0	0
4100 Pump Station Fees	48,616	50,625	36,597	0	0
4200 Staff Services Reimbursements	3,448	4,550	726	0	0
4410 DIF Reimbursements	2,425	7,200	0	0	0
4440 Open Space/Assess Dist Reimb	25,962	58,818	33,475	0	0
4450 CIP Reimbursements	51,602	20,717	9,413	15,000	15,000
4480 Other City Funds Reimbursement	42,434	0	594	0	0
4600 Assessments	700	441	4,547	0	0
4700 Collection Charges	464,725	626,854	441,418	310,000	330,000
4900 Other Revenue	4,327	6,822,903	1,973,793	0	0
5000 Transfers In	3,578	565,495	3,368,250	1,279,047	1,480,000
TOTAL - 410 SEWER FUNDS	\$35,333,364	\$42,600,956	\$42,466,284	\$34,826,972	\$35,397,925

430 SEWER DIF FUNDS

3300 Investment Earnings	(48,615)	102,104	12,522	0	0
4350 Sewer / Drainage DIF	645,015	268,092	166,333	70,000	70,000
TOTAL - 430 SEWER DIF FUNDS	\$596,400	\$370,196	\$178,855	\$70,000	\$70,000

440 DEBT SERVICE - CITY FUNDS

3300 Investment Earnings	(679)	1,055	684	0	0
3600 Other Agency Grants	1,149	0	0	0	0
4480 Other City Funds Reimbursement	0	145,494	153,684	183,262	173,001
5000 Transfers In	2,164,114	2,741,033	3,498,135	4,928,498	5,933,194

SCHEDULE OF REVENUES

FUND/ACCOUNT	FY 2012-13 ACTUAL	FY 2013-14 ACTUAL	FY 2014-15 ACTUAL	FY 2015-16 ADOPTED	FY 2016-17 ESTIMATED
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TOTAL - 440 DEBT SERVICE - CITY FUNDS **\$2,164,584** **\$2,887,582** **\$3,652,503** **\$5,111,760** **\$6,106,195**

470 DEBT SERV-CV PUBLIC FINANCING AUTHORITY

3300	Investment Earnings	276,668	111,629	188,921	0	0
4900	Other Revenue	0	49,457,111	0	0	0
5000	Transfers In	7,769,142	12,842,973	9,547,649	9,760,794	9,437,135

TOTAL - 470 DEBT SERV-CV PUBLIC FINANCING AUTHORITY **\$8,045,810** **\$62,411,713** **\$9,736,570** **\$9,760,794** **\$9,437,135**

500 ASSESS DIST IMPROVEMENT FUNDS

3300	Investment Earnings	(12,228)	24,792	14,745	0	0
4600	Assessments	18,836	18,784	18,865	19,285	0

TOTAL - 500 ASSESS DIST IMPROVEMENT FUNDS **\$6,608** **\$43,576** **\$33,610** **\$19,285** **\$0**

542 TELEGRAPH CANYON DRAINAGE DIF

3300	Investment Earnings	(32,730)	66,577	39,520	0	0
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TOTAL - 542 TELEGRAPH CANYON DRAINAGE DIF **\$(32,730)** **\$66,577** **\$39,520** **\$0** **\$0**

560 PUBLIC FACILITIES DIF

3300	Investment Earnings	(220,306)	256,279	86,036	0	0
3320	Sale of Personal Property	0	3,730	0	0	0
4330	Public Facilities DIF	6,808,865	4,554,723	5,371,592	2,850,000	2,850,000
4900	Other Revenue	0	146,608	0	0	0
5000	Transfers In	0	0	140,338	0	0

TOTAL - 560 PUBLIC FACILITIES DIF **\$6,588,559** **\$4,961,340** **\$5,597,966** **\$2,850,000** **\$2,850,000**

580 PEDESTRIAN BRIDGE DIF

3300	Investment Earnings	(18,213)	40,741	26,230	0	0
4380	OR Pedestrian Bridge DIF	251,872	345,770	189,430	90,000	110,000

TOTAL - 580 PEDESTRIAN BRIDGE DIF **\$233,659** **\$386,511** **\$215,660** **\$90,000** **\$110,000**

590 TRANSPORTATION DIF FUND

3300	Investment Earnings	(79,286)	138,990	159,300	0	0
4340	Transportation DIF	2,527,830	2,001,362	726,812	1,831,600	1,591,600

SCHEDULE OF REVENUES

FUND/ACCOUNT	FY 2012-13 ACTUAL	FY 2013-14 ACTUAL	FY 2014-15 ACTUAL	FY 2015-16 ADOPTED	FY 2016-17 ESTIMATED
4900 Other Revenue	71,902	0	0	0	0
5000 Transfers In	0	36,851	6,444	0	1,045,000
TOTAL - 590 TRANSPORTATION DIF FUND	\$2,520,446	\$2,177,203	\$892,556	\$1,831,600	\$2,636,600
600 REDEVELOPMENT AGENCY FUND					
3300 Investment Earnings	(147)	578	371	0	0
TOTAL - 600 REDEVELOPMENT AGENCY FUND	\$(147)	\$578	\$371	\$0	\$0
660 DEBT SERVICE - SUCCESSORY AGENCY					
3300 Investment Earnings	101,938	102,377	88,504	0	0
4480 Other City Funds Reimbursement	22	541	0	0	0
5000 Transfers In	8,917,421	3,122,996	5,561,843	5,601,309	4,504,931
TOTAL - 660 DEBT SERVICE - SUCCESSORY AGENCY	\$9,019,381	\$3,225,914	\$5,650,347	\$5,601,309	\$4,504,931
700 MISCELLANEOUS CIP FUNDS					
3060 Residential Construction Tax	413,552	209,075	366,650	325,505	325,505
3300 Investment Earnings	(130,310)	310,082	265,345	0	0
4370 Park Acquisition & Develop Fee	4,433,468	2,614,066	1,072,237	625,000	675,000
4480 Other City Funds Reimbursement	0	0	0	0	87,609
5000 Transfers In	100,001	383,900	302,779	352,700	855,910
TOTAL - 700 MISCELLANEOUS CIP FUNDS	\$4,816,711	\$3,517,123	\$2,007,011	\$1,303,205	\$1,944,024
730 OTHER TRANSPORTATION PROGRAMS					
3300 Investment Earnings	(4,664)	5,085	503	0	0
3400 State Grants	324,684	362,284	1,178	0	0
3500 Federal Grants	1,972,197	1,232,550	2,925,033	9,048,589	6,637,647
3600 Other Agency Grants	(72,231)	0	0	0	65,000
4450 CIP Reimbursements	0	0	858	0	0
4900 Other Revenue	0	300,000	0	0	0
5000 Transfers In	79,838	0	0	0	0
TOTAL - 730 OTHER TRANSPORTATION PROGRAMS	\$2,299,824	\$1,899,919	\$2,927,572	\$9,048,589	\$6,702,647

SCHEDULE OF REVENUES

FUND/ACCOUNT	FY 2012-13 ACTUAL	FY 2013-14 ACTUAL	FY 2014-15 ACTUAL	FY 2015-16 ADOPTED	FY 2016-17 ESTIMATED
GRAND TOTAL ALL FUNDS	\$282,867,708	\$355,946,806	\$296,884,356	\$277,676,268	\$285,708,520

SCHEDULE OF INTERFUND TRANSFERS

SCHEDULE OF INTERFUND TRANSFERS IN

FUND/ACCOUNT	DESCRIPTION	FY 2016-17 PROPOSED
100 GENERAL FUND		
221 Gas Tax	Reimbursement for street related staff time, materials, and utilities	\$ 4,259,428
234 Advanced Life Support Fund	Staff time reimbursement	\$ 936,039
235 Legislative Council Fund	Transfer to partially offset Cultural Arts Manager	\$ 41,050
245 Traffic Safety	Reimbursement for Police fleet maintenance costs	\$ 399,140
282 Environmental Services	Reimbursement for allocated overhead costs	\$ 107,585
313 CV Housing Authority Fund	Reimbursement for allocated overhead costs	\$ 181,572
408 Development Services	Reimbursement for allocated overhead costs	\$ 1,796,648
414 Sewer Service Revenue	Reimbursement for Sewer related staff time and materials	\$ 3,045,133
451 Long-term Advances DSF - City	Interfund loan payment	\$ 1,209,587
TOTAL TRANSFERS IN - 100 GENERAL FUND		\$ 11,976,182
252 POLICE DEPARTMENT GRANTS		
100 General Fund	Funding for personnel costs	\$ 162,989
251 Supp Law Enforcement Serv Fund	Funding for personnel costs	\$ 36,690
TOTAL TRANSFERS IN - 252		\$ 199,679
254 LOCAL LAW ENFORCEMENT BLOCK GRANT		
100 General Fund	General Fund support of grant funded positions	\$ 49,376
TOTAL TRANSFERS IN - 254		\$ 49,376
269 Other Grant Funds		
100 General Fund	General Fund match for grant	\$ 50,000
TOTAL TRANSFERS IN - 269		\$ 50,000
272 FEDERAL GRANTS FUND		
100 General Fund	General Fund match for grant	\$ 62,326
TOTAL TRANSFERS IN - 272		\$ 62,326
319 LOW & MOD INCOME HOUSING		

SCHEDULE OF INTERFUND TRANSFERS IN

FUND/ACCOUNT	DESCRIPTION	FY 2016-17 PROPOSED
692 Long-term Advances DSF-RDA SA TOTAL TRANSFERS IN - 319	Repayment of SERAF Loan from Low and Mod Income Housing fund to former Redevelopment Agency	\$ 963,931 \$ 963,931
341 PUBLIC LIABILITY TRUST		
100 General Fund	General Fund transfer for public liability expenses	\$ 440,000
414 Sewer Service Revenue	Sewer Fund transfer for public liability expenses	\$ 80,000
TOTAL TRANSFERS IN - 341		\$ 520,000
408 DEVELOPMENT SERVICES FUND		
100 General Fund	Staff time reimbursement	\$ 352,697
100 General Fund	Permit subsidy	\$ 400,000
313 CV Housing Authority Fund	Reimbursement for allocated overhead costs	\$ 73,125
414 Sewer Service Revenue	Staff time reimbursement	\$ 16,137
TOTAL TRANSFERS IN - 408		\$ 841,959
413 TRUNK SEWER CAPITAL RESERVE		
451 Long-term Advances DSF - City	Interfund loan payment	\$ 1,120,000
TOTAL TRANSFERS IN - 413		\$ 1,120,000
414 SEWER SERVICE REVENUE		
428 Sewer Facility Replacement	Staff time reimbursement	\$ 150,000
TOTAL TRANSFERS IN - 414		\$ 150,000
428 SEWER FACILITY REPLACEMENT		
451 Long-term Advances DSF - City	Interfund loan payment	\$ 210,000
TOTAL TRANSFERS IN - 428		\$ 210,000
442 CDBG SECTION 108 LOAN		
333 Community Development Block Grant	Debt service payment - Section 108 loan	\$ 759,900
TOTAL TRANSFERS IN - 442		\$ 759,900

SCHEDULE OF INTERFUND TRANSFERS IN

FY 2016-17
PROPOSED

DESCRIPTION

FUND/ACCOUNT

451 LONG-TERM ADVANCES DSF - CITY

301 Storm Drain Revenue	Interfund loan payment - Trunk Sewer Capl Res-Reso 18996	\$ 210,000
433 Salt Creek Sewer Basin DIF	Interfund loan payment - Trunk Sewer Capl Res-FY00-01 Budget Reso	\$ 1,120,000
572 PFDIF - Civic Center Expansion	Interfund loan payment	\$ 1,209,587
576 Fire Suppression Sytem Expansion	Interfund loan payment	\$ 1,045,000
716 Western - Park Acquisition & Dev	Interfund loan payment	\$ 515,000
TOTAL TRANSFERS IN - 451		\$ 4,099,587

452 EQUIPMENT LEASE FUND

100 General Fund	Debt service payment - Fire equipment & QECB	\$ 560,708
TOTAL TRANSFERS IN - 452		\$ 560,708

453 ENERGY LOAN REPAYMENTS

100 General Fund	Debt service payment - California Energy Commission loan	\$ 512,999
TOTAL TRANSFERS IN - 453		\$ 512,999

473 2006 COP CIV CTR PROJECT PHASE 2

100 General Fund	Debt service payment - Civic Center Phase 2	\$ 79,680
572 PFDIF - Civic Center Expansion	Debt service payment - Civic Center Phase 2	\$ 314,425
TOTAL TRANSFERS IN - 473		\$ 394,105

474 2010 COP REFINANCE

100 General Fund	Debt Service Payment - Civic Center Phase 3/2000 COP Refunding Corp Yard	\$ 711,511
572 PFDIF - Civic Center Expansion	Debt Service Payment - Civic Center Phase 3/2000 COP Refunding Corp Yard	\$ 940,848
574 Corporation Yard Relocation	Debt Service Payment - Civic Center Phase 3/2000 COP Refunding Corp Yard	\$ 847,641
TOTAL TRANSFERS IN - 474		\$ 2,500,000

475 2014 REFUNDING COP

100 General Fund	Debt Service Payment - 2002 COP Refunding - Police Facility	\$ 2,014,530
573 Police Facilities Remodel	Debt Service Payment - 2002 COP Refunding - Police Facility	\$ 1,605,470

SCHEDULE OF INTERFUND TRANSFERS IN

FUND/ACCOUNT	DESCRIPTION	FY 2016-17 PROPOSED
TOTAL TRANSFERS IN - 475		
		\$ 3,620,000
476 2015 REFUNDING COP		
100 General Fund	Debt Service Payment - 2015 Refunding COP	\$ 424,570
572 PFDIF - Civic Center Expansion	Debt Service Payment - 2015 Refunding COP	\$ 1,832,045
717 Resid. Construction/Conversion	Debt Service Payment - 2015 Refunding COP	\$ 666,415
TOTAL TRANSFERS IN - 476		\$ 2,923,030
591 TRANSPORTATION DIF		
451 Long-term Advances DSF - City	Interfund loan payment	\$ 1,045,000
TOTAL TRANSFERS IN - 475		\$ 1,045,000
663 06 TABS SERIES A - SA		
318 Redevelopment Obligation Retirement Fund	Debt service payment	\$ 1,019,000
TOTAL TRANSFERS IN - 663		\$ 1,019,000
664 06 TABS SERIES B - SA		
318 Redevelopment Obligation Retirement Fund	Debt service payment	\$ 992,000
TOTAL TRANSFERS IN - 664		\$ 992,000
665 08 TABS - SA		
318 Redevelopment Obligation Retirement Fund	Debt service payment	\$ 1,530,000
TOTAL TRANSFERS IN - 665		\$ 1,530,000
692 LONG-TERM ADVANCES DSF-RDA SA		
318 Redevelopment Obligation Retirement Fund	Repayment of SERAF Loan from Low and Mod to former RDA	\$ 963,931
TOTAL TRANSFERS IN - 692		\$ 963,931
715 PARK ACQUISITION & DEVELOPMENT		
451 Long-term Advances DSF - City	Interfund loan payment	\$ 515,000
TOTAL TRANSFERS IN - 717		\$ 515,000

SCHEDULE OF INTERFUND TRANSFERS IN

FUND/ACCOUNT	DESCRIPTION	FY 2016-17 PROPOSED
717 RESID. CONSTRUCTION/CONVERSION		
100 General Fund	General Fund transfer for debt service expense	\$ 340,910
TOTAL TRANSFERS IN - 717		\$ 340,910
GRAND TOTAL ALL FUNDS		\$ 37,919,623

SCHEDULE OF INTERFUND TRANSFERS OUT

FUND/ACCOUNT	DESCRIPTION	FY 2016-17 PROPOSED
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100 GENERAL FUND		
252 Police Department Grants	Funding for personnel costs	\$ 162,989
254 Local Law Enforcement Block Grant	General Fund support of grant funded positions	\$ 49,376
269 Other Grant Fund	General Fund match for grant	\$ 50,000
272 Federal Grants Fund	General Fund match for grant	\$ 62,326
341 Public Liability Trust	General Fund transfer for public liability expenses	\$ 440,000
408 Development Services	Staff time reimbursement	\$ 752,697
452 Equipment Lease Fund	Debt Serv Pymt - Fire Equipment	\$ 560,708
453 Energy Loan Repayments	Debt service payment - California Energy Commission loan	\$ 512,999
473 2006 COP Civic Center Project Phase II	Debt service payment - Civic Center Phase 2	\$ 79,680
474 2010 COP Refinance	Debt Service Payment - Civic Center Phase 3/2000 COP Refunding Corp Yard	\$ 711,511
475 2014 Refunding COP	Debt Service Payment - 2002 COP Refunding - Police Facility	\$ 2,014,530
476 2015 Refunding COP	Debt Service Payment - 2015 Refunding COP	\$ 424,570
717 Resid. Construction/Conversion	General Fund transfer for debt service expense	\$ 340,910
TOTAL TRANSFERS OUT - 100		\$ 6,162,296

221 GAS TAX FUND		
100 General Fund	Reimbursement for street related staff time, materials, and utilities	\$ 4,259,428
TOTAL TRANSFERS OUT - 221		\$ 4,259,428

234 ADVANCED LIFE SUPPORT FUND		
100 General Fund	Staff time reimbursement	\$ 936,039
TOTAL TRANSFERS OUT - 234		\$ 936,039

235 LEGISLATIVE COUNCIL FUND		
100 General Fund	Transfer to partially offset Cultural Arts Manager	\$ 41,050
TOTAL TRANSFERS OUT - 235		\$ 41,050

245 TRAFFIC SAFETY		
100 General Fund	Reimbursement for Police fleet maintenance costs	\$ 399,140
TOTAL TRANSFERS OUT - 245		\$ 399,140

SCHEDULE OF INTERFUND TRANSFERS OUT

FUND/ACCOUNT	DESCRIPTION	FY 2016-17 PROPOSED
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251 SUPP LAW ENFORCEMENT SERV FUND

252 Police Department Grants	Funding for personnel costs	\$ 36,690
TOTAL TRANSFERS OUT - 251		\$ 36,690

282 ENVIRONMENTAL SERVICES

100 General Fund	Reimbursement for allocated overhead costs	\$ 107,585
TOTAL TRANSFERS OUT - 282		\$ 107,585

301 ENVIRONMENTAL SERVICES

451 Long-term Advances DSF - City	Interfund loan payment - Trunk Sewer Capl Res-Reso 18996	\$ 210,000
TOTAL TRANSFERS OUT - 301		\$ 210,000

313 CV HOUSING AUTHORITY

100 General Fund	Reimbursement for allocated overhead costs	\$ 181,572
408 Development Services	Reimbursement for allocated overhead costs	\$ 73,125
TOTAL TRANSFERS OUT - 313		\$ 254,697

318 REDV OBLIGATION RETIREMENT FUND

663 06 TABs Series A - SA	Debt service payment	\$ 1,019,000
664 06 TABs Series B - SA	Debt service payment	\$ 992,000
665 08 TABs - SA	Debt service payment	\$ 1,530,000
692 Long-term Advances DSF-RDA SA	Repayment of SERAF Loan from Low and Mod Income Housing fund to former Redevelopment Agency	\$ 963,931
TOTAL TRANSFERS OUT - 318		\$ 4,504,931

333 COMM DEV BLOCK GRANT FUND

442 CDBG Section 108 Loan	Project cost reimbursement from AD	\$ 759,900
TOTAL TRANSFERS OUT - 333		\$ 759,900

408 DEVELOPMENT SERVICES

SCHEDULE OF INTERFUND TRANSFERS OUT

FUND/ACCOUNT	DESCRIPTION	FY 2016-17 PROPOSED
100 General Fund	Reimbursement for allocated overhead costs	\$ 1,796,648
TOTAL TRANSFERS OUT - 408		\$ 1,796,648
414 SEWER SERVICE REVENUE		
100 General Fund	Reimbursement for Sewer related staff time and materials	\$ 3,045,133
341 Public Liability Trust	Sewer Fund transfer for public liability expenses	\$ 80,000
408 Development Services	Staff time reimbursement	\$ 16,137
TOTAL TRANSFERS OUT - 414		\$ 3,141,270
428 SEWER FACILITY REPLACEMENT		
414 Sewer Service Revenue	Staff time reimbursement	\$ 150,000
TOTAL TRANSFERS OUT - 428		\$ 150,000
433 SALT CREEK SEWER BASIN DIF		
451 Long-term Advances DSF - City	Interfund loan payment - Trunk Sewer Capl Res-FY00-01 Budget Reso	\$ 1,120,000
TOTAL TRANSFERS OUT - 433		\$ 1,120,000
451 LONG TERM ADVANCES DSF - CITY		
100 General Fund	Interfund loan payment	\$ 1,209,587
413 Trunk Sewer Capital Reserve	Interfund loan payment	\$ 1,120,000
428 Sewer Facility Replacement	Interfund loan payment	\$ 210,000
591 Transportation DIF	Interfund loan payment	\$ 1,045,000
715 Park Acquisition & Development	Interfund loan payment	\$ 515,000
TOTAL TRANSFERS OUT - 451		\$ 4,099,587
572 PFDIF - CIVIC CENTER EXPANSION		
451 Long-term Advances DSF - City	Interfund loan payment	\$ 1,209,587
473 2006 COP Civic Center Project Phase II	Debt service payment - Civic Center Phase 2	\$ 314,425
474 2010 COP Refinance	Debt Service Payment - Civic Center Phase 3/2000 COP Refunding Corp Yard	\$ 940,848
476 2015 Refunding COP	Debt Service Payment - 2015 Refunding COP	\$ 1,832,045

SCHEDULE OF INTERFUND TRANSFERS OUT

FUND/ACCOUNT	DESCRIPTION	FY 2016-17 PROPOSED
TOTAL TRANSFERS OUT - 572		\$ 4,296,905
573 POLICE FACILITIES REMODEL		
475 2014 Refunding COP	Debt Service Payment - 2002 COP Refunding - Police Facility	\$ 1,605,470
TOTAL TRANSFERS OUT - 573		\$ 1,605,470
574 2014 REFUNDING COP		
474 2010 COP Refinance	Debt Service Payment - Civic Center Phase 3/2000 COP Refunding Corp Yard	\$ 847,641
TOTAL TRANSFERS OUT - 574		\$ 847,641
576 FIRE SUPPRESSION SYS EXPANSION		
451 Long-term Advances DSF - City	Interfund loan payment	\$ 1,045,000
TOTAL TRANSFERS OUT - 576		\$ 1,045,000
692 LONG-TERM ADVANCES DSF-RDA SA		
319 Housing - SA	Repayment of SERAF Loan from Low and Mod Income Housing fund to former Redevelopment Agency	\$ 963,931
TOTAL TRANSFERS OUT - 692		\$ 963,931
716 06 TABS SERIES B - SA		
451 Long-term Advances DSF - City	Interfund loan payment	\$ 515,000
TOTAL TRANSFERS OUT - 716		\$ 515,000
717 RESID. CONSTRUCTION/CONVERSION		
476 2015 Refunding COP	Debt Service Payment - 2015 Refunding COP	\$ 666,415
TOTAL TRANSFERS OUT - 717		\$ 666,415
GRAND TOTAL ALL FUNDS		\$ 37,919,623



**AUTHORIZED POSITIONS BY
DEPARTMENT**

AUTHORIZED POSITIONS BY DEPARTMENT

CLASSIFICATION	FY 2015-16 ADOPTED BUDGET	FY 2015-16 MIDYEAR CHANGES	FY 2016-17 PROPOSED CHANGES	FY 2016-17 PROPOSED BUDGET
CITY COUNCIL				
Admin Secretary (Mayor At Will)	1.00	-	-	1.00
Chief Of Staff	1.00	-	-	1.00
Councilperson	4.00	-	-	4.00
Executive Secretary	1.00	-	-	1.00
Mayor	1.00	-	-	1.00
Office Specialist (Myr/@Will)	1.00	-	-	1.00
Policy Aide	1.00	-	-	1.00
Sr Council Asst	4.00	-	-	4.00
CITY COUNCIL	TOTAL	14.00	-	14.00
CITY CLERK				
Assistant City Clerk	1.00	-	-	1.00
City Clerk	1.00	-	-	1.00
Deputy City Clerk I	2.00	(1.00)	-	1.00
Deputy City Clerk II	-	1.00	-	1.00
Records Manager	1.00	-	-	1.00
Sr Records Specialist	1.00	-	-	1.00
CITY CLERK	TOTAL	6.00	-	6.00
CITY ATTORNEY				
Asst City Attorney	1.00	-	-	1.00
City Attorney (Elected)	1.00	-	-	1.00
Deputy City Attorney II	3.00	-	-	3.00
Deputy City Attorney III	3.00	-	-	3.00
Law Office Manager	1.00	-	-	1.00
Legal Assistant	2.00	-	-	2.00
Sr Asst City Attorney	1.00	-	-	1.00
Sr Legal Assistant	1.00	-	-	1.00
Sr Risk Management Specialist	1.00	-	-	1.00
CITY ATTORNEY	TOTAL	14.00	-	14.00
ADMINISTRATION				
Asst City Manager/Admin	1.00	-	-	1.00
Chief Sustainability Officer	1.00	-	(1.00)	-
City Manager	1.00	-	-	1.00
Cultural Arts Program Mgr	1.00	-	(1.00)	-
Deputy City Manager	2.00	-	-	2.00
Dir Of Econ Development	1.00	-	(1.00)	-
Enviro Sustainability Mgr	-	-	-	-

AUTHORIZED POSITIONS BY DEPARTMENT

CLASSIFICATION	FY 2015-16 ADOPTED BUDGET	FY 2015-16 MIDYEAR CHANGES	FY 2016-17 PROPOSED CHANGES	FY 2016-17 PROPOSED BUDGET
Executive Secretary	1.00	-	-	1.00
Marketing & Communications Mgr	1.00	-	-	1.00
Principal Economic Dev Spec	1.00	-	(1.00)	-
Project Coordinator I	1.00	-	(1.00)	-
Public Information Specialist	1.00	-	-	1.00
Real Property Manager	1.00	-	(1.00)	-
Special Events Coordinator	1.00	-	-	1.00
Sr Economic Dev Specialist	1.00	-	(1.00)	-
Sr Graphic Designer	1.00	-	-	1.00
Sr Webmaster	1.00	-	-	1.00
ADMINISTRATION				
TOTAL	17.00	-	(7.00)	10.00

INFORMATION TECHNOLOGY SRVCS

Dir Of Info Tech Svcs	1.00	-	-	1.00
GIS Manager	1.00	-	-	1.00
GIS Specialist	2.00	-	-	2.00
Info Tech Support Specialist	3.00	-	-	3.00
Information Technology Manager	1.00	-	-	1.00
Ops&Telecom Mgr	1.00	-	-	1.00
Sr Application Support Spec	1.00	-	-	1.00
Sr Info Tech Support Spec	4.00	-	-	4.00
Sr Programmer Analyst	2.00	-	-	2.00
Telecommunications Specialist	1.00	-	-	1.00
INFORMATION TECHNOLOGY SRVCS				
TOTAL	17.00	-	-	17.00

HUMAN RESOURCES

Benefits Manager	1.00	-	-	1.00
Dir Of Human Resources	1.00	-	-	1.00
HR Analyst	2.00	-	(1.00)	1.00
HR Technician	2.00	-	1.00	3.00
Human Resources Ops Manager	-	-	1.00	1.00
Performance & Org Dev Mgr	1.00	-	-	1.00
Principal Hr Analyst (MMCF)	-	1.00	(1.00)	-
Principal Hr Analyst (PRCF)	1.00	(1.00)	-	-
Risk Manager	1.00	-	(1.00)	-
Senior HR Technician	1.00	-	(1.00)	-
Sr Fiscal Office Specialist	2.00	-	-	2.00
Sr Hr Analyst	2.00	-	2.00	4.00
Sr Risk Management Specialist	2.00	-	-	2.00
HUMAN RESOURCES				
TOTAL	16.00	-	-	16.00

AUTHORIZED POSITIONS BY DEPARTMENT

CLASSIFICATION	FY 2015-16 ADOPTED BUDGET	FY 2015-16 MIDYEAR CHANGES	FY 2016-17 PROPOSED CHANGES	FY 2016-17 PROPOSED BUDGET
FINANCE				
Accountant	1.00	1.00	(1.00)	1.00
Accounting Assistant	6.00	-	-	6.00
Accounting Technician	5.00	(2.00)	1.00	4.00
Accounts Payable Supervisor	-	1.00	-	1.00
Asst Dir Of Finance	-	-	1.00	1.00
Budget & Analysis Manager	1.00	-	-	1.00
Business License Rep	1.00	-	-	1.00
Collections Supervisor	1.00	-	-	1.00
Director Of Finance	1.00	-	-	1.00
Finance & Purchasing Mgr	1.00	-	-	1.00
Fiscal & Management Analyst	4.00	-	-	4.00
Fiscal Office Specialist	1.00	-	-	1.00
Principal Management Analyst	-	-	1.00	1.00
Procurement Specialist	1.00	-	-	1.00
Sr Accountant	2.00	-	-	2.00
Sr Procurement Specialist	1.00	-	-	1.00
Treasury And Business Manager	1.00	-	(1.00)	-
FINANCE	27.00	-	1.00	28.00
ANIMAL CARE FACILITY				
Animal Adoption Counselor	1.00	-	-	1.00
Animal Care Fac Administrator	1.00	-	-	1.00
Animal Care Specialist	5.00	-	-	5.00
Animal Care Supervisor	1.00	-	-	1.00
Animal Control Officer	3.00	-	-	3.00
Animal Ctrl Officer Supervisor	1.00	-	-	1.00
Fiscal Office Specialist	1.00	-	-	1.00
Office Specialist	0.50	-	-	0.50
Registered Veterinary Tech	3.50	-	-	3.50
Sr Animal Care Specialist	2.00	-	-	2.00
Sr Office Specialist	1.00	-	-	1.00
Veterinarian (Permitted)	1.00	-	0.75	1.75
ANIMAL CARE FACILITY TOTAL	21.00	-	0.75	21.75
ECONOMIC DEVELOPMENT				
Chief Sustainability Officer	-	-	1.00	1.00
Conservation Specialist I	-	-	4.00	4.00
Cultural Arts Program Mgr	-	-	1.00	1.00
Dir Of Econ Development	-	-	1.00	1.00
Enviro Sustainability Mgr	-	-	-	-

AUTHORIZED POSITIONS BY DEPARTMENT

CLASSIFICATION	FY 2015-16 ADOPTED BUDGET	FY 2015-16 MIDYEAR CHANGES	FY 2016-17 PROPOSED CHANGES	FY 2016-17 PROPOSED BUDGET
Environmental Services Mgr	-	-	1.00	1.00
Principal Economic Dev Spec	-	-	-	-
Project Coordinator I	-	-	2.00	2.00
Real Property Manager	-	-	1.00	1.00
Sr Conservation Specialist	-	-	1.00	1.00
Sr Economic Dev Specialist	-	-	1.00	1.00
Sr Secretary	-	-	1.00	1.00
ECONOMIC DEVELOPMENT TOTAL	-	-	14.00	14.00

PLANNING AND BUILDING SERVICES

Administrative Technician	1.00	-	-	1.00
Assistant Dir Development Svcs	1.00	-	-	1.00
Associate Planner	1.75	-	0.25	2.00
Code Enf Offcr II	6.00	-	-	6.00
Development Svcs Dept Director	1.00	-	-	1.00
Development Svcs Tech II	-	-	1.00	1.00
Office Specialist	1.00	-	-	1.00
Planning Manager	0.50	-	(0.50)	-
Planning Technician	2.00	-	(1.00)	1.00
Principal Planner	1.00	-	-	1.00
Sr Administrative Secretary	1.00	-	-	1.00
Sr Code Enforcement Officer	2.00	-	-	2.00
Sr Office Specialist	-	-	1.00	1.00
Sr Planner	1.00	-	(1.00)	-
Sr Planning Technician	1.00	-	-	1.00
PLANNING AND BUILDING SERVICES TOTAL	20.25	-	(0.25)	20.00

POLICE

Automated Fingerprint Tech	2.00	-	-	2.00
Chief Of Police	1.00	-	-	1.00
Civilian Background Investigtr	1.00	-	-	1.00
Community Service Officer	8.00	-	-	8.00
Crime Laboratory Manager	1.00	-	-	1.00
Detention Facility Manager	1.00	-	-	1.00
Facility & Supply Specialist	1.00	-	-	1.00
Fiscal Office Specialist	1.00	-	-	1.00
Forensics Specialist	2.00	-	-	2.00
Latent Print Examiner	2.00	-	(1.00)	1.00
Parking Enforcement Officer	1.00	-	-	1.00
Peace Officer	146.00	-	2.00	148.00
Police Admin Svcs Administrato	1.00	-	-	1.00

AUTHORIZED POSITIONS BY DEPARTMENT

CLASSIFICATION	FY 2015-16 ADOPTED BUDGET	FY 2015-16 MIDYEAR CHANGES	FY 2016-17 PROPOSED CHANGES	FY 2016-17 PROPOSED BUDGET	
Police Agent	49.00	-	-	49.00	
Police Captain	3.00	-	-	3.00	
Police Comm Systems Manager	1.00	-	-	1.00	
Police Data Specialist	2.00	-	(2.00)	-	
Police Dispatcher	20.00	-	-	20.00	
Police Dispatcher Supervisor	6.00	-	-	6.00	
Police Lieutenant	9.00	-	-	9.00	
Police Records Specialist	8.50	-	2.00	10.50	
Police Sergeant	23.00	-	-	23.00	
Police Services Officer	10.00	-	-	10.00	
Police Support Services Mgr	1.00	-	-	1.00	
Police Svcs Officer Supervisor	2.00	-	-	2.00	
Police Technology Specialist	1.00	-	-	1.00	
Principal Management Analyst	1.00	-	-	1.00	
Public Safety Analyst	3.00	(2.00)	-	1.00	
Secretary	3.00	-	-	3.00	
Sr Administrative Secretary	1.00	-	-	1.00	
Sr Fiscal Office Specialist	1.00	-	-	1.00	
Sr Latent Print Examiner	-	-	1.00	1.00	
Sr Management Analyst	-	1.00	-	1.00	
Sr Office Specialist	4.00	-	-	4.00	
Sr Police Data Specialist	1.00	-	(1.00)	-	
Sr Police Records Spec	-	-	1.00	1.00	
Sr Police Technology Spec	1.00	-	-	1.00	
Sr Prop & Evidence Specialist	2.00	-	-	2.00	
Sr Public Safety Analyst	1.00	1.00	-	2.00	
Training Programs Spec	1.00	-	-	1.00	
POLICE	TOTAL	322.50	-	2.00	324.50
FIRE					
Deputy Fire Chief	1.00	-	-	1.00	
Facility & Supply Specialist	1.00	-	-	1.00	
Fire Battalion Chief (112 Hr)	6.00	-	-	6.00	
Fire Battalion Chief (80 Hr)	1.00	-	-	1.00	
Fire Captain (112 Hr)	33.00	-	-	33.00	
Fire Captain (80 Hr)	2.00	-	-	2.00	
Fire Chief	1.00	-	-	1.00	
Fire Division Chief	1.00	-	-	1.00	
Fire Eng (112 Hr)	33.00	-	-	33.00	
Fire Eng (80 Hr)	1.00	-	-	1.00	
Fire Insp/Invest I	1.00	-	-	1.00	
Fire Insp/Invest II	5.00	-	-	5.00	

AUTHORIZED POSITIONS BY DEPARTMENT

CLASSIFICATION	FY 2015-16 ADOPTED BUDGET	FY 2015-16 MIDYEAR CHANGES	FY 2016-17 PROPOSED CHANGES	FY 2016-17 PROPOSED BUDGET
Fire Prev Eng/Invest	1.00	-	-	1.00
Fire Prevention Aide	1.00	-	-	1.00
Firefighter (112 Hr)	34.00	(25.00)	-	9.00
Firefighter/Paramedic (112 Hr)	8.00	25.00	-	33.00
Principal Management Analyst	1.00	-	-	1.00
Public Safety Analyst	1.00	-	-	1.00
Sr Administrative Secretary	1.00	-	-	1.00
Sr Fire Insp/Invest	1.00	-	-	1.00
Sr Office Specialist	1.00	-	-	1.00
Training Programs Spec	1.00	-	-	1.00
FIRE				
TOTAL	136.00	-	-	136.00

PUBLIC WORKS

Administrative Secretary	1.00	-	-	1.00
Administrative Services Managr	1.00	-	-	1.00
Assoc Engineer	10.00	-	-	10.00
Assoc Land Surveyor	1.00	-	-	1.00
Asst Dir Of Public Works	1.00	-	-	1.00
Asst Director Of Engineering	1.00	-	-	1.00
Asst Engineer	1.00	-	-	1.00
Bldg Project Manager	1.00	-	-	1.00
Conservation Specialist I	3.00	-	(3.00)	-
Construction & Repair Supvsr	1.00	-	-	1.00
Custodial Supervisor	2.00	-	-	2.00
Custodian	11.50	-	-	11.50
Dir Of Public Works	1.00	-	-	1.00
Electrician	2.00	-	-	2.00
Electronics Technician	1.00	(1.00)	-	-
Engineering Tech II	2.00	-	-	2.00
Environmental Hlth Spec	2.00	-	-	2.00
Equipment Operator	2.00	-	-	2.00
Facilities Manager	1.00	-	-	1.00
Gardener II	22.00	-	-	22.00
Graffiti Abatement Coordinator	1.00	-	-	1.00
HVAC Techncian	2.00	-	-	2.00
Lead Custodian	4.00	-	-	4.00
Locksmith	2.00	-	-	2.00
Maintenance Worker I	1.00	-	-	1.00
Maintenance Worker II	9.00	-	-	9.00
Management Analyst	3.00	-	-	3.00
Open Space Inspector	5.00	-	-	5.00
Open Space Manager	1.00	-	-	1.00

AUTHORIZED POSITIONS BY DEPARTMENT

CLASSIFICATION	FY 2015-16 ADOPTED BUDGET	FY 2015-16 MIDYEAR CHANGES	FY 2016-17 PROPOSED CHANGES	FY 2016-17 PROPOSED BUDGET	
Park Ranger Supervisor	1.00	-	-	1.00	
Parks Operations Manager	1.00	-	-	1.00	
Parks Supervisor	4.00	-	-	4.00	
Plumber	1.00	-	-	1.00	
Principal Civil Engineer	3.00	-	1.00	4.00	
Pub Works Specialist	1.00	-	-	1.00	
Public Works Insp II	6.00	-	-	6.00	
Public Works Manager	1.00	-	-	1.00	
Public Works Supervisor	2.00	-	-	2.00	
Pump Maint Technician	5.00	-	-	5.00	
Pump Maintenance Supervisor	1.00	-	-	1.00	
Secretary	1.00	-	-	1.00	
Signing&Striping Supervisor	1.00	-	-	1.00	
Sr Administrative Secretary	1.00	-	-	1.00	
Sr Civil Engineer	5.00	-	-	5.00	
Sr Electronics Tech	-	1.00	-	1.00	
Sr Engineering Technician	2.00	-	-	2.00	
Sr Fiscal Office Specialist	2.00	-	-	2.00	
Sr Gardener	9.00	-	-	9.00	
Sr Hvac Technician	1.00	-	-	1.00	
Sr Landscape Inspector	1.00	-	-	1.00	
Sr Maintenance Worker	8.00	-	-	8.00	
Sr Management Analyst	1.00	-	-	1.00	
Sr Open Space Inspector	1.00	-	-	1.00	
Sr Park Ranger	-	-	1.00	1.00	
Sr Public Works Insp	2.00	-	-	2.00	
Sr Secretary	1.00	-	(1.00)	-	
Survey Technician II	1.00	-	-	1.00	
Traffic Devices Tech	3.00	-	-	3.00	
Traffic Devices Tech Supv	1.00	-	-	1.00	
Tree Trimmer Supervisor	1.00	-	-	1.00	
Wastewater Collections Manager	1.00	-	(1.00)	-	
Wastewater/Stormwater Ops Mgr	-	-	1.00	1.00	
PUBLIC WORKS	TOTAL	164.50	-	(2.00)	162.50
RECREATION					
Administrative Secretary	1.00	-	-	1.00	
Aquatic Supv I	1.00	-	(1.00)	-	
Aquatic Supv II	2.00	-	-	2.00	
Aquatic Supv III	1.00	-	-	1.00	
Director Of Recreation	1.00	-	-	1.00	
Principal Recreation Manager	2.00	-	-	2.00	

AUTHORIZED POSITIONS BY DEPARTMENT

CLASSIFICATION	FY 2015-16 ADOPTED BUDGET	FY 2015-16 MIDYEAR CHANGES	FY 2016-17 PROPOSED CHANGES	FY 2016-17 PROPOSED BUDGET
Recreation Supervisor III	7.00	-	1.00	8.00
Sr Fiscal Office Specialist	1.00	-	-	1.00
Sr Recreation Mgr	1.00	-	-	1.00
RECREATION				
TOTAL	17.00	-	-	17.00
LIBRARY				
Dir Of Library	1.00	-	-	1.00
Librarian I	1.00	-	-	1.00
Librarian II	5.00	-	-	5.00
Librarian III	2.00	-	-	2.00
Library Associate	7.50	-	-	7.50
Library Digital Services Mgr	1.00	-	-	1.00
Management Analyst	1.00	-	-	1.00
Principal Librarian	1.00	-	-	1.00
Sr Librarian	3.00	-	-	3.00
LIBRARY				
TOTAL	22.50	-	-	22.50
GENERAL FUND SUBTOTAL				
	814.75	-	8.50	823.25
ADVANCED LIFE SUPPORT PROGRAM				
Ems Nurse Coordinator	1.00	-	-	1.00
ADVANCED LIFE SUPPORT PROGRAM TOT	1.00	-	-	1.00
POLICE DEPT GRANTS FUND				
CBAG Deputy Director SD LECC	1.00	-	(1.00)	-
CBAG Deputy Exec Dir	1.00	-	(1.00)	-
CBAG Director Of IV-LECC	1.00	(1.00)	-	-
CBAG Executive Director	1.00	-	(1.00)	-
FA Admin Analyst II	2.00	(1.00)	-	1.00
FA Analyst	2.00	-	-	2.00
FA Deputy Director SD LECC	-	-	1.00	1.00
FA Deputy Exec Dir	-	-	1.00	1.00
FA Director Of SD LECC	1.00	-	-	1.00
FA Executive Director	-	-	1.00	1.00
FA Financial Manager	-	1.00	-	1.00
FA Geospatial Intel Analyst	1.00	-	-	1.00
FA Graphic Designer/Wbmstr	1.00	-	-	1.00
FA Info Security Program Mgr	1.00	-	-	1.00
FA LECC IT Manager	1.00	-	-	1.00
FA Ntwrk Administrator II	4.00	-	-	4.00
FA Program Analyst	1.00	(1.00)	-	-

AUTHORIZED POSITIONS BY DEPARTMENT

CLASSIFICATION	FY 2015-16 ADOPTED BUDGET	FY 2015-16 MIDYEAR CHANGES	FY 2016-17 PROPOSED CHANGES	FY 2016-17 PROPOSED BUDGET
FA Program Assistant	2.00	-	-	2.00
FA Program Manager	1.00	-	-	1.00
FA Pub/Prv & Exercise Prog Mgr	-	-	1.00	1.00
FA RCFL Network Engineer	2.00	-	-	2.00
FA Sr Financial Analyst	-	1.00	-	1.00
FA Sr Intelligence Analyst	5.00	-	2.00	7.00
FA Sr Secretary	1.00	-	-	1.00
FA Supv Intelligence Analyst	-	1.00	1.00	2.00
FAIVDC-LECC Exec Director	-	1.00	-	1.00
Peace Officer	3.00	-	-	3.00
Police Agent	1.00	-	-	1.00
Police Comm Relations Spec	1.00	-	-	1.00
Police Lieutenant	-	-	1.00	1.00
Police Sergeant	2.00	-	(1.00)	1.00
POLICE DEPT GRANTS FUND TOTAL	36.00	1.00	4.00	41.00
FEDERAL GRANTS FUND				
Emergency Svcs Coordinator	1.00	-	-	1.00
GIS Specialist	2.00	-	(1.00)	1.00
FEDERAL GRANTS FUND TOTAL	3.00	-	(1.00)	2.00
ENVIRONMENTAL SERVICES				
Environmental Services Mgr	1.00	-	(1.00)	-
Recycling Specialist I	1.00	-	2.00	3.00
Recycling Specialist II	4.00	(1.00)	-	3.00
Sr Recycling Specialist	-	1.00	-	1.00
ENVIRONMENTAL SERVICES TOTAL	6.00	-	1.00	7.00
CV HOUSING AUTHORITY FUND				
Housing Manager	1.00	-	-	1.00
Project Coordinator II	2.00	(2.00)	-	-
Sr Management Analyst	-	2.00	-	2.00
Sr Project Coordinator	1.00	-	-	1.00
CV HOUSING AUTHORITY FUND TOTAL	4.00	-	-	4.00
FLEET MANAGEMENT				
Equipment Mechanic	4.00	-	-	4.00
Fire Apparatus Mech	2.00	-	-	2.00
Fiscal Office Specialist	1.00	-	-	1.00
Fleet Inventory Control Spec	1.00	-	-	1.00

AUTHORIZED POSITIONS BY DEPARTMENT

CLASSIFICATION	FY 2015-16 ADOPTED BUDGET	FY 2015-16 MIDYEAR CHANGES	FY 2016-17 PROPOSED CHANGES	FY 2016-17 PROPOSED BUDGET
Fleet Manager	1.00	-	-	1.00
Sr Equipment Mechanic	1.00	-	-	1.00
FLEET MANAGEMENT TOTAL	10.00	-	-	10.00

DEVELOPMENT SERVICES FUND

Assoc Engineer	3.00	-	1.00	4.00
Assoc Plan Check Engineer	3.00	-	-	3.00
Associate Planner	4.00	-	1.00	5.00
Building Inspection Mgr	1.00	-	-	1.00
Building Inspector II	4.00	-	-	4.00
Building Inspector III	1.00	-	1.00	2.00
Building Off/Code Enf Mgr	1.00	-	-	1.00
Development Services Tech I	1.00	-	-	1.00
Development Svcs Tech II	4.00	-	(1.00)	3.00
Development Svcs Tech III	2.00	-	-	2.00
Devlpmt Svcs Counter Mgr	1.00	-	-	1.00
Engineering Tech II	1.00	-	-	1.00
Landscape Architect	2.50	-	1.50	4.00
Management Analyst	-	-	1.00	1.00
Plan Check Supervisor	1.00	-	-	1.00
Planning Manager	1.00	-	-	1.00
Principal Civil Engineer	1.00	-	-	1.00
Principal Planner	2.00	-	-	2.00
Secretary	1.00	-	-	1.00
Sr Building Inspector	1.00	-	-	1.00
Sr Civil Engineer	-	-	1.00	1.00
Sr Engineering Technician	1.00	-	-	1.00
Sr Office Specialist	1.00	-	(1.00)	-
Sr Plan Check Technician	1.00	-	-	1.00
Sr Planner	3.00	-	1.00	4.00
Sr Project Coordinator	1.00	-	-	1.00
Sr Secretary	1.00	-	-	1.00
Transportation Engineer W/Cert	1.00	-	-	1.00
DEVELOPMENT SERVICES FUND TOTAL	44.50	-	5.50	50.00

SEWER FUNDS

Assoc Engineer	2.00	-	-	2.00
Engineering Tech II	2.00	-	-	2.00
Equipment Operator	3.00	-	-	3.00
Maintenance Worker II	18.00	-	-	18.00
Pub Works Specialist	1.00	-	-	1.00

AUTHORIZED POSITIONS BY DEPARTMENT

CLASSIFICATION	FY 2015-16 ADOPTED BUDGET	FY 2015-16 MIDYEAR CHANGES	FY 2016-17 PROPOSED CHANGES	FY 2016-17 PROPOSED BUDGET
Public Works Supervisor	4.00	-	-	4.00
Sr Civil Engineer	1.00	-	-	1.00
Sr Fiscal Office Specialist	1.00	-	-	1.00
Sr Maintenance Worker	14.00	-	-	14.00
SEWER FUNDS TOTAL	46.00	-	-	46.00
NON-GENERAL FUND SUBTOTAL	150.50	1.00	9.50	161.00
TOTAL AUTHORIZED POSITIONS	965.25	1.00	18.00	984.25



APPENDIX

Fiscal Policies

Investment Policies

Debt Administration

GANN Appropriations Limit

Legal Debt Margin

Accounting Systems and Budgetary Control

List of Acronyms

Glossary

Chula Vista at a Glance

Fiscal Policies

This section of the budget document reiterates the fiscal policies that were reviewed, acknowledged, or approved/adopted by the City Council. These policies form the overall framework within which the operating budget was formulated. The fiscal policies, most of which are already codified in one form or another, are not considered new or controversial, but are summarized here to assist you to better understand the basis for the resource allocation decisions that were made.

General

1. The City's financial assets will be managed in a sound and prudent manner in order to ensure the continued viability of the organization.
2. A comprehensive operating and capital budget for all City funds will be developed annually and presented to the City Council for approval. The purpose of the annual budget will be to:
 - a. Identify community needs for essential services.
 - b. Identify the programs and specific activities required to provide these essential services.
 - c. Establish program policies and goals that define the nature and level of program services required.
 - d. Identify alternatives for improving the delivery of program services.
 - e. Identify the resources required to fund identified programs and activities, and enable accomplishment of program objectives.
 - f. Set standards to facilitate the measurement and evaluation of program performance.
3. The City's annual operating budget will be balanced whereby planned expenditures do not exceed anticipated revenues.
4. Recurring revenues will fund recurring expenditures. One-time revenues will be used for capital, reserve augmentation, or other non-recurring expenditures.
5. Accounting systems will be maintained in accordance with Generally Accepted Accounting Principles.
6. Investment policy and practice will be in accordance with State statutes that emphasize safety and liquidity over yield, including quarterly status reports to the City Council. (*Council Policy*)
7. City operations will be managed and budgets prepared with the goal of maintaining an available fund balance in the General Fund of no less than fifteen percent of the General Fund operating budget. (*Council Policy*)
8. General Fund fiscal status reports reflecting comparisons of actual and projected performance with budget allocations for both revenue and expenditures will be presented to the City Council on a quarterly basis. (*City Charter*)

Revenue

1. The City will endeavor to maintain a diversified and stable revenue base in order to minimize the impact to programs from short-term economic fluctuations.
2. Revenue projections will be maintained for the current year and four future fiscal years, and estimates will be based on a conservative, analytical, and objective process.
3. In order to maintain flexibility, except as required by law or funding source, the City will avoid earmarking any restricted revenues for specific purpose or program.
4. The City has established user fees to best ensure that those who use a proprietary service pay for that service in proportion to the benefits received. With few exceptions, such as those services provided for low-income residents, fees have been set to enable the City to recover the full cost of providing those services. (*Citywide*)

Cost Recovery Policy, Council Policy Number 159-03)

5. User fees will be reviewed and updated on an ongoing basis to ensure that program costs continue to be recovered and that the fees reflect changes in levels of service delivery. *(Master Fee Schedule)*
6. The City will recover the cost of new facilities and infrastructure necessitated by new development consistent with State law and the City's Growth Management Program. Development Impact Fees will be closely monitored and updated to ensure that they are maintained at a level adequate to recover costs. *(GMOC Ordinance)*
7. When considering new development alternatives, the City will attempt to determine the fiscal impact of proposed projects, annexations, etc. and ensure that mechanisms are put in place to provide funding for any projected negative impacts on City operations. *(GMOC Ordinance)*

Expenditures

1. Budgetary control will be exercised at the Department/category level, meaning that each department is authorized to spend up to the total amount appropriated for that department within the expenditure categories of Personnel Costs, Supplies & Services, Other Charges, Utilities, and Capital. Transfers of appropriations between expenditure categories of up to \$15,000 may be approved by the City Manager. Transfers of appropriations between expenditure categories in excess of \$15,000, between departments, and transfers from CIP projects require City Council approval. *(City Charter & Council Policy)*
2. Appropriations, other than for capital projects, remaining unspent at the end of any fiscal year will be cancelled and returned to Available Fund Balance with the exception of any appropriations encumbered as the result of a valid purchase order or as approved for a specific project or purpose by the City Council or the City Manager.

Appropriations for capital projects will necessarily be carried over from year to year until the project is deemed to be complete. *(Council Policy)*

3. The City will establish and maintain equipment replacement and facility maintenance funds as deemed necessary to ensure that monies are set aside and available to fund ongoing replacement needs.
4. The City will attempt to compensate non-safety employees at rates above the middle of the labor market as measured by the median rate for similar jurisdictions. *(Council Policy)*

Capital Improvement Program (CIP)

1. Major capital projects will be included in a CIP Budget reflecting a five-year period. The CIP budget will be updated annually and presented to City Council for approval. Resources will be formally appropriated (budgeted) for the various projects on an annual basis in accordance with the five-year plan.

City Debt Policy & Debt Management

1. The City will consider the use of debt financing primarily for capital improvement projects (CIP) when the project's useful life will exceed the term of the financing and when resources are identified sufficient to fund the debt service requirements. Some exceptions to this CIP driven focus are the issuance of debt such as Pension Obligation Bonds, where the financial benefits are significantly greater than the costs and where the benefits are determined to be a financially prudent option; and short-term instruments such as tax and revenue anticipation notes, which are to be used for prudent cash management purposes. Bonded debt should not be issued for projects with minimal public benefit or support, or to finance normal operating expenses. *(Council Policy)*

If a department has any project which is expected to use debt financing, the department director is responsible for expeditiously providing the Finance Department with reasonable cost

estimates, including specific revenue accounts that will provide payment for the debt service. This will allow the Finance Department to do an analysis of the project's potential impact on the City's debt capacity and limitations. *(Council Policy)*

2. Debt capacity and affordability will be determined by conducting various analyses prior to the issuance of bonds. The analysis of debt capacity should cover a broad range of factors including but limited to the following:
 - Statutory or constitutional limitations affecting the amount that can be issued, such as legally authorized debt limits and tax or expenditure ceilings
 - Other legal limitations, such as coverage requirements or additional bonds tests imposed by bond covenants
 - Evaluation of trends relating to the government's financial performance, such as revenues and expenditures, net revenues available after meeting operating requirements, reliability of revenues expected to pay debt service and unreserved fund balance levels
 - Debt service as a percentage of total General Fund Revenues

The City will attempt to limit the total amount of annual debt service payments payable by the General Fund to no more than 10% of estimated total General Fund revenues. Under State Law, general obligation bonds shall not exceed 15% of total assessed valuation within the City.

An analysis using current market rates and conservative projections showing compliance with the debt affordability limitations included in this Debt Policy shall be conducted before the issuance of any debt with a maturity longer than two years from date of issue.

Data showing direct and overlapping debt levels for the City of Chula Vista and surrounding agencies that affect the residents of the City shall be compiled for inclusion in the Comprehensive

Annual Financial Report (CAFR) of the City. *(Council Policy)*

3. In order to maximize the financial options available to benefit the public, it is the policy of the City of Chula Vista to allow for the consideration of issuing all generally accepted types of debt, including, but not exclusive to the following:
 - General Obligation (GO) Bonds: General Obligation Bonds are suitable for use in the construction or acquisition of improvements to real property that benefit the public at large. Examples of projects include libraries, parks, and public safety facilities. All GO bonds require a 2/3 vote in order to pass.
 - Revenue Bonds: Revenue Bonds are limited-liability obligations tied to a specific enterprise revenue stream where the projects financed clearly benefit or relate to the enterprise. An example of projects that would be financed by a Revenue Bond would be improvements to the sewer system, which would be paid back with money raised from the property owner's sewer bills. Generally, no voter approval is required to issue this type of obligation but must comply with proposition 218 regarding rate adjustments.
 - Lease-Backed Debt/Certificates of Participation (COP): Issuance of COP debt is a commonly used form of debt that allows a City to finance projects where the debt service is secured via a lease or installment agreement and where the payments are budgeted in the annual budget appropriation by the City from the general fund. Lease-Backed debt does not constitute indebtedness under the state or the City's constitutional debt limit and does not require voter approval.
 - Special Assessment/Special District Debt: the City will consider requests from developers for the use of debt financing secured by property based assessments or special taxes in order to provide for necessary infrastructure for new development only under strict guidelines adopted by City Council, which may include minimum value-

to-lien ratios and maximum tax burdens. Examples of this type of debt are Assessment Districts (AD) and Community Facilities Districts (CFD) or more commonly known as Mello-Roos Districts. In order to protect bondholders as well as the City's credit rating, all Rate and Method of Apportionment (RMA) documents must include the provision that the maximum projected annual special tax revenues must equal 110% of the projected annual gross debt service on any bonds of the community facilities district. The City will also comply with all State guidelines regarding the issuance of special district or special assessment debt. For further information, refer to the City of Chula Vista Statement of Goals and Policies Regarding the Establishment of Community Facility Districts.

- Industrial Development Bonds – Industrial Development Bonds (IDBs) are tax-exempt securities which can fund manufacturing businesses or energy development projects which provides a public benefit. While the authorization to issue IDBs is provided by a state statute, the tax-exempt status of these bonds is derived from federal law (IRS Code Section 103(b) (2).
 - Tax Allocation Bonds – Tax Allocation Bonds are special obligations that are secured by the allocation of tax increment revenues that were generated by increased property taxes in the designated redevelopment area. Tax Allocation Bonds are not debt of the City. Due to changes in the law affecting California Redevelopment agencies with the passage of ABX1 26 as codified in the California Health and Safety Code, the City of Chula Vista Redevelopment Agency (RDA) was dissolved as of February 1, 2012, and its operations substantially eliminated but for the continuation of certain enforceable RDA obligations to be administered by the City of Chula Vista Successor Agency. The terms of ABX 1 26 requires successor agencies perform all obligations with respect to enforceable debt obligations, which include
 - Multi-Family Mortgage Revenue Bonds – The City Housing Authority is authorized to issue mortgage revenue bonds to finance the development, acquisition and rehabilitation of multi-family rental projects. The interest on the bonds can be exempt from Federal and State taxation. As a result, bonds provide below market financing for qualified rental projects. In addition, the bonds issued can qualify projects for allocations of Federal low-income housing tax credits, which can provide a significant portion of the funding necessary to develop affordable housing. For further information, refer to the Chula Vista Housing Authority – Multi-Family Administrative Bond Policies.
 - HUD Section 108 Loan Guarantee Program – The U.S. Department of Housing and Urban Development (HUD) Section 108 Loan Guarantee Program allows cities to use their annual Community Development Block Grant (CDBG) entitlement grants to obtain federally guaranteed funds large enough to stimulate or pay for major community development and economic development projects. The program does not require a pledge of the City's General Fund, only of future CDBG entitlements. By pledging future CDBG entitlement grants as security, the City can borrow at favorable interest rates because of HUD's guarantee of repayment to investors. *(Council Policy)*
4. The City will strive to minimize borrowing costs by:
 - Seeking the highest credit rating possible;
 - Maintaining transparency and excellent communications with credit rating agencies regarding the City's fiscal condition;
 - Purchasing bond insurance or taking action to upgrade the City's current credit rating *(Council Policy)*
 5. The City will comply with Rule 15(c) 2-12 of the Securities Exchange Commission (SEC) and provide timely disclosure of relevant information on an annual basis as well as any material event

notices as required. *(Council Policy)*

6. In addition to externally financed debt, the City utilizes inter-fund loans whenever possible to reduce borrowing costs or provide for shorter term loans. When interest is charged on internal loans, it is done at the same rate the City earns from its pooled investments.

Sewer Service Revenue Fund Reserve Policy

1. Working Capital and Rate Stabilization Reserve
Working Capital and Rate Stabilization reserves in the Sewer Service Revenue Fund will be restricted to maintaining operating the wastewater collection system and paying treatment charges to City of San Diego Metropolitan Wastewater (“Metro”). The reserve will be funded from revenues accumulated in the Sewer Service Revenue Fund. IT is intended to accommodate any natural variability in revenues and expenditures, including potential disruptions of cash flows due to varied billing methodology, short term fluctuations and annual cycles. The reserve will also assist in addressing shortfalls which may occur due to unanticipated cost increases in labor or energy and other consumption based goods and services, such as wastewater treatment services provided by Metro. The reserves represent unrestricted resources available for appropriation by the City Council addressing unforeseen needs for sewer services.

The Working Capital and Rate Stabilization Reserves will assist the City in addressing the following items:

- Rate Stabilization – the reserves will allow the City the flexibility to “smooth” rates and phase increases in over multiple years, which is prudent given the potential variability in the City’s payments to Metro.
- Revenue Collection Fluctuations – the reserves will be used to protect the City from natural fluctuations in revenue and expenditure cycles which is prudent given that the City bills customers at different points in time but incurs expenses continuously throughout the year.

- Rates of delinquencies – delays in collection of outstanding revenues.
- Payroll cycles – the timing of fixed cash requirement for payroll, as related to the timing of revenue cycles.
- Unanticipated expenses – expenses whose characteristics make accurate estimation difficult, such as increases in wastewater treatment services provided by the City of San Diego, energy costs, labor benefits and other consumption based goods and services.

The City shall maintain a Sewer Revenue reserve equivalent to 90 days of operating expenditures and a Rate Stabilization reserve equivalent to 90 days of operating expenditures for a minimum combined total of 180 days and a maximum reserve balance of 125% of the minimum balance.

If funds are appropriated from the Sewer Revenue Working Capital and Rate Stabilization Reserves, the funds should be replenished in the budget process during subsequent fiscal years to the minimum reserve balance. If the magnitude of the event caused the Sewer Revenue Working Capital and a Stabilization Reserves to be less than 30 days of operating and maintenance budget, the Finance Director shall provide the City Council with a plan to incrementally replenish the reserves to the 180 days minimum reserve balance. *(Council Policy)*

2. Emergency Reserve
The Sewer Service Revenue Fund Emergency Reserve is necessary to secure funding for insurance deductibles, unforeseen liabilities/litigation and settlement costs related to the City’s wastewater system.

The City shall maintain a minimum Sewer Service Revenue Fund Emergency Reserve target level of 5% of the operating and maintenance budget and a maximum reserve balance of 125% of the minimum balance. If the funds are appropriated from the Sewer Revenue Emergency Reserves due to unanticipated needs, the Finance Director

shall provide the City Council with a plan to incrementally replenish the reserves to the minimum reserve balance. *(Council Policy)*

3. Vehicle Replacement Reserve

The Sewer Service Revenue Fund Vehicle Replacement Reserves represents monies set aside to fund the replacement of aging vehicles. The allocation is funded from revenues accumulated in the Sewer Service Revenue Fund.

The City shall maintain a minimum Sewer Services Fund Vehicle Replacement Reserve target of 2% of the operating and maintenance budget. This reserve will ensure that vehicles utilized for sewer operations are replaced as scheduled and available to deploy as needed.

To achieve a minimum impact to cost of services and rates, funds will be included in the proposed budget on an annual basis as identified in the City's Vehicle Replacement schedule. The cost of replacing all vehicles will be averaged over the lifespan of the existing fleet. This will generate a more normalized cost of services by evenly distributing revenue requirements on a year-to-year-basis offsetting temporary cash flow deficiencies and avoid significant increases in rate charges to customers in the years the replacement cost are incurred. *(Council Policy)*

4. USEPA Permit Renewal Liability Reserve

The Sewer Service Revenue Fund USEPA Permit Renewal Liability Reserve will account for monies set aside to fund the City of San Diego Metropolitan Wastewater costs related to the potential upgrade of the Point Loma Wastewater Treatment Plant (PLWTP) or other alternative for secondary treatment. The reserve will be funded from revenues accumulated in the Sewer Service Revenue Fund.

Metro's USEPA waiver expires in FY 2015 and may not be renewed. If denied, Metro would need to develop and implement improvements to achieve secondary treatment level at PLWTP. Current cost estimates to establish full secondary treatment at PLWTP as well as possible

alternatives are all significant (>\$1 Billion). As a contributing member to the regional treatment plant, the City of Chula Vista's share in the cost of any upgrade would be approximately 10 percent for the capital improvements and any increase in the overall treatment cost. It is expected that Metro will have 10 years after the expiration of the USEPA waiver to institute secondary treatment or alternative. This reserve establishes a dedicated fund that will offset a portion of the City's share of any obligation related to the PLWTP USEPA waiver. By actively planning for the PLWTP upgrade or alternative the City will be in a stronger financial position to afford such costs while mitigating impacts to ratepayers.

The Permit Renewal Liability Reserve will be funded through annual contributions with the intent to reach a target balance of 20% of Chula Vista's share of the upgrade cost by FY 2024/25 (10 years after the expiration of the waiver). If substantial increases in Metro-related costs occur sooner than expected, the City may draw down reserve levels prior to FY 2024/25 to manage impacts to ratepayers. To be consistent with the City's policy for managing balances for its other utility reserves, if funds are appropriated from the reserve before its intended use, the funds should be replenished in subsequent fiscal years. If the magnitude of withdrawal is material, the Finance Director shall provide the City Council with a plan to incrementally replenish the reserves.

If the actual costs for the PLWTP upgrade or alternative are less than anticipated, any unspent reserves will be rolled into the Working Capital and Rate Stabilization Reserve and utilized to fund City sewer programs, including maintenance and expansion of the City's conveyance system and payment of San Diego Metro wastewater treatment costs. *(Council Policy)*

Investment Policies

1.0 Purpose

This “Investment Policy and Guidelines” (the “Investment Policy”) Policy is intended to provide guidelines for the prudent investment of the City of Chula Vista’s (the “City”) cash balances, and outline policies to assist in maximizing the efficiency of the City’s cash management system, while meeting the daily cash flow demands of the City.

2.0 Policy

The investment practices and policies of the City of Chula Vista are based upon state law and prudent money management.

3.0 Scope

This Investment Policy applies to all financial assets of the City of Chula Vista, as indicated in 3.1 below. These funds are accounted for in the City’s Comprehensive Annual Financial Report.

3.1 Funds

The Director of Finance/Treasurer is responsible for investing the unexpended cash in the City Treasury for all funds, except for the employee’s retirement funds, which are administered separately, and those funds which are managed separately by trustees appointed under indenture agreements. The Director of Finance/Treasurer will strive to maintain the level of investment of this cash as close as possible to 100%. These funds are described in the City’s annual financial report and include:

- General Fund
- Special Revenue Funds
- Capital Project Funds
- Enterprise Funds
- Trust and Agency Funds
- Any new fund created by the legislative body, unless specifically exempted

This Investment Policy applies to all transactions involving the financial assets and related activity of the foregoing funds.

4.0 Prudence

The standard of prudence to be used by the Director of Finance/Treasurer shall be the “**prudent investor standard**”. This shall be applied in the context of managing an overall portfolio. The “**prudent investor standard**” is applied to local agencies, pursuant to California Government Code Section 53600.3 which provides, in pertinent part:

“ ... all governing bodies of local agencies or persons authorized to make investment decisions on behalf of those local agencies investing public funds pursuant to this chapter are trustees and therefore fiduciaries subject to the prudent investor standard. When investing, reinvesting, purchasing, acquiring, exchanging, selling, or managing public funds, a trustee shall act with care, skill, prudence, and diligence under the circumstances then prevailing, including, but not limited to, the general economic conditions and the anticipated needs of the agency, that a prudent person acting in a like capacity and familiarity with those matters would use in the conduct of funds of a like character and with like aims, to safeguard the principal and maintain the liquidity needs of the agency...”

4.1 Personal Responsibility

The Director of Finance/Treasurer, Assistant Director of Finance, Treasury Manager and Finance Manager as investment officers acting in accordance with written procedures and the Investment Policy and exercising due diligence, shall be relieved of personal responsibility for an individual security’s credit risk or market price changes, provided deviations from expectations are reported to the City Council in a timely fashion and appropriate action is taken to control adverse developments.

5.0 Objective

Consistent with this aim, investments are made under the terms and conditions of California Government Code Section 53600, et seq. Criteria for selecting investments and the absolute order of priority are:

5.1 Safety

Safety of principal is the foremost objective of the investment program. Investments of the City of Chula Vista shall be undertaken in a manner that seeks to ensure the preservation of capital in the overall portfolio. To attain this objective, diversification is required in order that potential losses on individual securities do not exceed the income generated from the remainder of the portfolio.

5.2 Liquidity

The City of Chula Vista's investment portfolio will remain sufficiently liquid to enable the City to meet all operating requirements which might be reasonably anticipated and to maintain compliance with any indenture agreement, as applicable. Liquidity is essential to the safety of principal.

5.3 Return on Investments

The City of Chula Vista's investment portfolio shall be designed with the objective of attaining a market-average rate of return throughout budgetary and economic cycles (market interest rates), within the City's Investment Policy's risk parameters and the City's cash flow needs. See also Section 16.0.

6.0 Delegation of Authority

The Director of Finance/Treasurer shall be responsible for all transactions undertaken and shall establish a system of controls and written procedures to regulate the activities of subordinate officials. The responsibility for the day-to-day investment of City funds will be delegated to the Assistant Director of Finance or their designee. The Director of Finance/Treasurer may delegate day-to-day investment decision making and execution authority to an investment advisor. The advisor shall follow the Investment Policy and such other written instructions as are provided.

7.0 Ethics and Conflicts of Interest

In addition to state and local statutes relating to conflicts of interest, all persons involved in the investment process shall refrain from personal business activity that could conflict with proper execution of the investment program, or which could

impair their ability to make impartial investment decisions. Employees and investment officers, including investment advisors, are required to file annual disclosure statements as required for "public officials who manage public investments" [as defined and required by the Political Reform Act and related regulations, including Government Code Sections 81000, et seq., and the rules, regulations and guidelines promulgated by California's Fair Political Practices Commission (FPPC)].

8.0 Authorized Financial Dealers and Institutions

The City's Director of Finance/Treasurer will maintain a list of the financial institutions and brokers/dealers authorized to provide investment and depository services and will perform an annual review of the financial condition and registrations of qualified bidders and require annual audited financial statements to be on file for each company. The City will utilize Moody's Securities or other such services to determine financially sound institutions with which to do business. The City shall annually send a copy of the current Investment Policy to all financial institutions and brokers/dealers approved to do business with the City.

As far as possible, all money belonging to, or in the custody of, a local agency, including money paid to the City's Director of Finance/Treasurer or other official to pay the principal, interest, or penalties of bonds, shall be deposited for safekeeping in state or national banks, savings associations, federal associations, credit unions, or federally insured industrial loan companies in this state selected by the City's Director of Finance/Treasurer; or may be invested in the investments set forth in Section 9.0. To be eligible to receive local agency money, a bank, savings association, federal association, or federally insured industrial loan company shall have received an overall rating of not less than "satisfactory" in its most recent evaluation by the appropriate federal financial supervisory agency of its record of meeting the credit needs of California's communities, including low- and moderate-income neighborhoods.

To provide for the optimum yield in the investment of City funds, the City's investment procedures shall encourage competitive bidding on transactions from

approved brokers/dealers. In order to be approved by the City, the dealer must meet the following criteria: (i) the dealer must be a “primary” dealer or regional dealer that qualifies under Securities and Exchange Commission Rule 15C3-1 (Uniform Net Capital Rule); (ii) the dealer’s institution must have an office in California; (iii) the dealer must be experienced in institutional trading practices and familiar with the California Government Code as related to investments appropriate for the City; and (iv) all other applicable criteria, as may be established in the investment procedures. All brokers/dealers and financial institutions who desire to become qualified bidders for investment transactions must submit a “Broker/Dealer Application” and related documents relative to eligibility including a current audited annual financial statement, U4 form for the broker, proof of state registration, proof of Financial Industry Regulatory Authority (FINRA) certification and a certification of having read and understood the City’s Investment Policy and agreeing to comply with the Investment Policy. The City’s Director of Finance/Treasurer shall determine if they are adequately capitalized (i.e. minimum capital requirements of \$10,000,000 and five years of operation).

If the City has an investment advisor, the investment advisor may use its own list of authorized broker/dealers to conduct transactions on behalf of the City.

9.0 Authorized & Suitable Investments

The City is authorized by California Government Code Section 53600, et. seq., to invest in specific types of securities. Where this section specifies a percentage limitation for a particular security type, that percentage is applicable only on the date of purchase. Credit criteria listed in this section refers to the credit rating at the time the security is purchased. If an investment’s credit rating falls below the minimum rating required at the time of purchase, the Director of Finance/Treasurer will perform a timely review and decide whether to sell or hold the investment.

Investments not specifically listed below are deemed inappropriate and prohibited:

- A. BANKERS’ ACCEPTANCES. A maximum of 40% of the portfolio may be invested in bankers’ acceptances. The maximum maturity is 180 days. Eligible bankers’ acceptances shall have the highest ranking or the highest letter and number rating as provided by a nationally recognized statistical rating organization (NRSRO).
- B. NEGOTIABLE CERTIFICATES OF DEPOSIT. A maximum of 30% of the portfolio may be invested in negotiable certificates of deposit (NCD’s). The maximum maturity of a NCD issue shall be 5 years. These are issued by commercial banks and thrift institutions against funds deposited for specified periods of time and earn specified or variable rates of interest. Negotiable certificates of deposit (NCD) differ from other certificates of deposit by their liquidity. NCD’s are traded actively in secondary markets. NCD’s with maturities under one year must be rated at least “A-1,” its equivalent, or better by a NRSRO. NCD’s with maturities in excess of one year must be rated “A,” its equivalent or better by a NRSRO. In compliance with California Code 53601.8, all FDIC insured CD’s, when placed through a deposit placement service, will be measured for compliance with NCD’s.
- C. COMMERCIAL PAPER. A maximum of 25% of the portfolio may be invested in commercial paper. The maximum maturity is 270 days. Commercial paper of prime quality of the highest ranking or of the highest letter and number rating as provided for by a NRSRO. The entity that issues the commercial paper shall meet all of the following conditions in either paragraph (1) or paragraph (2):
 - 1) The entity meets the following criteria:
 - a. Is organized and operating in the United States as a general corporation.
 - b. Has total assets in excess of five hundred million dollars (\$500,000,000).
 - c. Has debt other than commercial paper, if any, that is rated “A” or higher, or the equivalent, by a NRSRO.

- 2) The entity meets the following criteria:
- a. Is organized within the United States as a special purpose corporation, trust, or limited liability company.
 - b. Has program wide credit enhancements including, but not limited to, over collateralization, letters of credit, or surety bond.
 - c. Has commercial paper that is rated "A-1" or higher, or equivalent, by a NRSRO.
- D. BONDS ISSUED BY THE CITY OR ANY LOCAL AGENCY WITHIN THE STATE OF CALIFORNIA. Bonds must have an "A" rating or better from a NRSRO. There is no limit on the percentage of the portfolio that can be invested in this category.
- E. OBLIGATIONS OF THE UNITED STATES TREASURY. United States Treasury Notes, bonds, bills or certificates of indebtedness, or those for which the faith and credit of the United States are pledged for the payment of principal and interest. There is no limit on the percentage of the portfolio that can be invested in this category.
- F. FEDERAL AGENCIES. Federal agency or United States government-sponsored enterprise obligations, participations, or other instruments, including those issued by or fully guaranteed as to principal and interest by federal agencies or United States government-sponsored enterprises. There is no limit on the percentage of the portfolio that can be invested in this category.
- G. REPURCHASE AGREEMENT, maximum term 3 months. Investments in repurchase agreements may be made, on any investment authorized in this section, when the term of the agreement does not exceed 3 months. A Master Repurchase Agreement must be signed with the bank or broker/dealer who is selling the securities to the City. There is no limit on the percentage of the portfolio that can be invested in this category.
- H. REVERSE-REPURCHASE AGREEMENTS (Requires Council approval for each transaction). Reverse repurchase agreements or securities lending agreements may be utilized only when all of the following conditions are met:
- a) The security to be sold on reverse repurchase agreement or securities lending agreement has been owned and fully paid for by the local agency for a minimum of 30 days prior to sale.
 - b) The total of all reverse repurchase agreements and securities lending agreements on investments owned by the local agency does not exceed 20% of the base value of the portfolio.
 - c) The agreement does not exceed a term of 92 days, unless the agreement includes a written codicil guaranteeing a minimum earning or spread for the entire period between the sale of a security using a reverse repurchase agreement or securities lending agreement and the final maturity date of the same security.
 - d) Funds obtained or funds within the pool of an equivalent amount to that obtained from selling a security to a counter party by way of a reverse repurchase agreement or securities lending agreement, shall not be used to purchase another security with a maturity longer than 92 days from the initial settlement date of the reverse repurchase agreement or securities lending agreement, unless the reverse repurchase agreement or securities lending agreement includes a written codicil guaranteeing a minimum earning or spread for the entire period between the sale of a security using a reverse repurchase agreement or securities lending agreement and the final maturity date of the same security. Investments in reverse repurchase agreements, securities lending agreements, or similar investments in which the local agency sells securities prior to purchase with a simultaneous agreement to repurchase the security shall only be made with primary dealers of the Federal Reserve Bank of New York or with a nationally or

state-chartered bank that has or has had a significant banking relationship with a local agency.

- e) For purposes of this policy, “significant banking relationship” means any of the following activities of a bank:
 - i. Involvement in the creation, sale, purchase, or retirement of a local agency’s bonds, warrants, notes, or other evidence of indebtedness.
 - ii. Financing of a local agency’s activities.
 - iii. Acceptance of a local agency’s securities or funds as deposits.

- I. MEDIUM-TERM CORPORATE NOTES. A maximum of 30% of the portfolio may be invested in medium-term corporate notes, with a maximum remaining maturity of five years or less. Notes eligible for investment shall be rated “A,” its equivalent or better by a NRSRO

- J. TIME DEPOSITS-CERTIFICATES OF DEPOSIT (non-negotiable certificates of deposit). The maximum maturity is 3 years. Certificates of deposit are required to be collateralized as specified under Government Code Section 53630 et seq. The City, at its discretion, may waive the collateralization requirements for any portion that is covered by Federal Deposit Insurance Corporation (FDIC) insurance. The City shall have a signed agreement with any depository accepting City funds per Government Code Section 53649. No deposits shall be made at any time in certificates of deposit issued by a state or federal credit union if a member of the City Council or the Chief Financial Officer serves on the board of directors or any committee appointed by the board of directors of the credit union. In accordance with Government Code Section 53638, any deposit shall not exceed that total shareholder’s equity of any depository bank, nor shall the deposit exceed the total net worth of any institution. There is no limit on the percentage of the portfolio that can be invested in this category

- K. OBLIGATIONS OF THE STATE OF CALIFORNIA. Including bonds payable solely out of revenues from a revenue producing property owned, controlled or operated by the state, or by a department, board, agency or authority of the state. Obligations must be “A” rated or better by a NRSRO. There is no limit on the percentage of the portfolio that can be invested in this category.

- L. OBLIGATIONS OF THE OTHER 49 STATES Including bonds payable solely out of revenues from a revenue producing property owned, controlled or operated by any of these states, or by a department, board, agency or authority of the state. Obligations must be “A” rated or better by a NRSRO. There is no limit on the percentage of the portfolio that can be invested in this category.

- M. MONEY MARKET FUNDS. A maximum of 20% of the portfolio may be invested in money market funds. No more than 10% of the City’s portfolio may be invested in shares of beneficial interest of any one Money Market fund. Local agencies may invest in “shares of beneficial interest” issued by diversified management companies which invest only in direct obligations in U.S. Treasury bills, notes and bonds, and repurchase agreements collateralized with U.S. Treasuries with a weighted average of 60 days or less. They must have the highest rating from two NRSRO’s or have retained an investment advisor registered or exempt from registration with the Securities and Exchange Commission with not less than five years of experience managing money market mutual funds and with assets under management in excess of \$500,000,000. The purchase price of the shares may not include commission.

- N. SAN DIEGO COUNTY TREASURER’S POOLED MONEY FUND. Also known as the San Diego County Investment Pool, the pool is a local government money fund created to invest the assets of the County of San Diego and other public agencies located within the County. The three primary objectives of the County Pool are to safeguard principal; to meet liquidity needs of Pool participants; and to achieve an investment

return on the funds within the guidelines of prudent risk management. Investment in the County Pool is highly liquid and the City may invest with no portfolio percentage limit.

O. THE LOCAL AGENCY INVESTMENT FUND (LAIF). LAIF is a special fund of the California State Treasury through which any local government may pool investments. The City may invest up to \$50 million in this fund. Investments in LAIF are highly liquid and may be converted to cash within 24 hours.

P. SHARES OF BENEFICIAL INTEREST ISSUED BY A JOINT POWERS AUTHORITY (Local Government Investment Pools [LGIP]). There is no limit on the percentage of the portfolio that can be invested in this category. LGIP's organized pursuant to Government Code Section 6509.7 that invests in the securities and obligations authorized in subdivisions (a) to (o) of California Government Code Section 53601, inclusive. Each share will represent an equal proportional interest in the underlying pool of securities owned by the joint powers authority. To be eligible under this section the joint powers authority issuing the shares will have retained an investment adviser that meets all of the following criteria:

- The adviser is registered or exempt from registration with the Securities and Exchange Commission.
- The adviser has not less than five years of experience investing in the securities and obligations authorized in subdivisions (a) to (o) Government Code Section 53601, inclusive.
- The adviser has assets under management in excess of five hundred million dollars (\$500,000,000).

Q. ASSET BACKED SECURITIES (ABS). A maximum of 20% of the portfolio may be invested in ABS. The maximum maturity is five years. Securities eligible for investment under this subdivision shall be issued by an issuer having an "A" or higher rating for the issuer's debt as provided by an NRSRO and rated in a rating category of "AA" or its equivalent or better by an NRSRO. ABS

constitutes a mortgage pass-through security, collateralized mortgage obligation, mortgage-backed or other pay-through bond, equipment lease-backed certificate, consumer receivable pass-through certificate, or consumer receivable-backed bond.

R. SUPRANATIONALS. A maximum of 30% of the portfolio may be invested in supranationals. The maximum maturity is five years. Securities eligible for purchase under this subdivision shall be United States dollar denominated senior unsecured unsubordinated obligations issued or unconditionally guaranteed by the International Bank for Reconstruction and Development, International Finance Corporation, or Inter-American Development Bank that are eligible for purchase and sale within the United States. Investments under this subdivision shall be rated "AA" or better by an NRSRO.

9.1 Investment Pools

The City's Director of Finance/Treasurer or designee shall be required to investigate all local government investment pools and money market mutual funds prior to investing and performing at least a quarterly review thereafter while the City is invested in the pool or the money market fund. LAIF is authorized under provisions in Section 16429.1 of the California Government Code as an allowable investment for local agencies even though some of the individual investments of the pool are not allowed as a direct investment by a local agency.

10.0 Portfolio Adjustments

Should any investment listed in section 9.0 exceed a percentage-of-portfolio limitation due to an incident such as fluctuation in portfolio size, the affected securities may be held to maturity to avoid losses. When no loss is indicated, the Director of Finance/Treasurer shall consider reconstructing the portfolio basing his or her decision on the expected length of time the portfolio will be unbalanced. If this occurs, the City Council shall be notified.

11.0 Collateralization

Under provisions of the California Government Code, California banks, and savings and loan associations

are required to secure the City's deposits by pledging government securities with a value of 110 % of principal and accrued interest. California law also allows financial institutions to secure City deposits by pledging first trust deed mortgage notes having a value of 150% of the City's total deposits. Collateral will always be held by an independent third party. A clearly marked evidence of ownership (safekeeping receipt) must be supplied to the City and retained. The market value of securities that underlay a repurchase agreement shall be valued at 102% or greater of the funds borrowed against those securities and the value shall be adjusted no less than quarterly. Since the market value of the underlying securities is subject to daily market fluctuations, the investments in repurchase agreements shall be in compliance if the value of the underlying securities is brought back up to 102% no later than the next business day. The Director of Finance/Treasurer, at his or her discretion, may waive the collateral requirement for deposits that are fully insured up to \$250,000 by the Federal Deposit Insurance Corporation. The right of collateral substitution is granted.

12.0 Safekeeping and Custody

All City investments shall identify the City of Chula Vista as the registered owner, and all interest and principal payments and withdrawals shall indicate the City of Chula Vista as the payee. All securities shall be safe kept with the City itself or with a qualified financial institution, contracted by the City as a third party. All agreements and statements will be subject to review annually by external auditors in conjunction with their audit. In the event that the City has a financial institution hold the securities, a separate custodial agreement shall be required. All securities shall be acquired by the safekeeping institution on a "Delivery-Vs-Payment" (DVP) basis. For Repurchase Agreements, the purchase may be delivered by book entry, physical delivery or by third-party custodial agreement consistent with the Government Code. The transfer of securities to the counter party bank's customer book entry account may be used for book entry delivery.

13.0 Diversification

The City's investment portfolio will be diversified to avoid incurring unreasonable and avoidable risks associated with concentrating investments in specific security types, maturity segment, or in individual financial institutions. No more than 5% of the investment portfolio shall be in securities of any one issuer except for U.S. Treasuries, U.S. Government Agency issues, and investment pools such as LAIF, the San Diego County Pool, money market funds, and local government investment pools (LGIP's).

- A. Credit risk, defined as the risk of loss due to failure of the insurer of a security, shall be mitigated by investing in those securities with an "A" or above rating and approved in the Investment Policy and by diversifying the investment portfolio so that the failure of any one issuer would not unduly harm the City's cash flow.
- B. Market risk, defined as the risk of market value fluctuations due to overall changes in the general level of interest rates, shall be mitigated by implementing a long-term investment strategy. It is explicitly recognized herein, however, that in a diversified portfolio, occasional measured losses are inevitable and must be considered within the context of overall investment return. The City's investment portfolio will remain sufficiently liquid to enable the City to meet all operating requirements which might be reasonably anticipated.

14.0 Maximum Maturities

To the extent possible, the City will attempt to match its investments with anticipated cash flow requirements. Unless matched to a specific cash flow, the City will not directly invest in securities maturing more than five (5) years from the date of purchase, unless, the legislative body has granted express authority to make that investment either specifically, or as a part of an investment program approved by the City Council at least three (3) months prior to the investment.

15.0 Internal Control

The Director of Finance/Treasurer shall establish a system of internal controls designed to prevent loss

of public funds due to fraud, employee error, or misrepresentation by third parties. No investment personnel, including an investment advisor, may engage in an investment transaction except as provided for under the terms of this Investment Policy and the procedure established by the Director of Finance/Treasurer.

The external auditors shall annually review the investments with respect to the Investment Policy. This review will provide internal control by assuring compliance with policies and procedures for the investments that are selected for testing. Additionally, account reconciliation and verification of general ledger balances relating to the purchasing or maturing of investments and allocation of investments to fund balances shall be performed by the Finance Department and approved by the Director of Finance/Treasurer. To provide further protection of City funds, written procedures prohibit the wiring of any City funds without the authorization of at least two of the following four designated City staff:

1. Director of Finance/Treasurer
2. Assistant Director of Finance
3. Treasury Manager
4. Finance Manager

16.0 Performance Standards

The investment portfolio shall be managed to attain a market-average rate of return throughout budgetary and economic cycles, taking into account the City's investment risk constraints and cash flow. Investment return becomes a consideration only after the basic requirements of investment safety and liquidity have been met. In evaluating the performance of the City's portfolio in complying with this policy, the City shall establish an appropriate performance benchmark and compare the return of its portfolio to the return of the benchmark.

17.0 Reporting

The Director of Finance/Treasurer shall submit a quarterly investment report to the City Council and City Manager following the end of each quarter. This report will include the following elements:

- Type of investment
- Institutional issuer

- Purchase date
- Date of maturity
- Amount of deposit or cost of the investment
- Face value of the investment
- Current market value of securities and source of valuation
- Rate of interest
- Interest earnings
- Statement relating the report to its compliance with the Statement of Investment Policy or the manner in which the portfolio is not in compliance
- Statement on availability of funds to meet the next six month's obligations
- Monthly and year-to-date budget amounts for interest income
- Percentage of portfolio by investment type
- Days to maturity for all investments
- Comparative report on monthly investment balances & interest yields
- Monthly transactions
- Compare portfolio total return to market benchmark total return

In addition, a commentary on capital markets and economic conditions may be included with the report.

18.0 Investment Policy Review and Adoption

This Investment Policy shall be reviewed at least annually by the Director of Finance/Treasurer to ensure its consistency with the overall objective of preservation of principal, liquidity, and return, and its relevance to current law and financial and economic trends. Each fiscal year, the Finance Director shall provide a copy of the City's current Investment Policy and Guidelines to the City Council. By virtue of a resolution of the City Council of the City of Chula Vista, the Council shall acknowledge the receipt of the Policy for the respective fiscal year.

Updated: March 15, 2016 via City Council Resolution No. 2016-046

Debt Administration

Based on the most recent audited financial statements, which were for the year ended June 30, 2015, the City and the former Redevelopment Agency (Agency) borrowed funds through several long-term debt issues

and held other obligations which are to be funded over a period of time longer than one year, are categorized as follows:

Description	Principal Outstanding	Interest Outstanding	Total Debt Outstanding
Tax Allocation Bonds	\$ 39,230,000	\$ 18,130,854	\$ 57,360,854
Certificates of Participation	\$ 117,590,000	\$ 59,999,104	\$ 177,589,104
Bond Premium	\$ 3,297,626	\$ -	\$ 3,297,626
Bond Discount	\$ (596,261)	\$ -	\$ (596,261)
Capital Leases	\$ 2,393,674	\$ 657,003	\$ 3,050,677
Notes/Loans Payable	\$ 5,153,569	\$ 725,480	\$ 5,879,049
CDBG Section 108 Loan	\$ 7,546,000	\$ 3,068,251	\$ 10,614,251
Miscellaneous Claims Payable	\$ 22,610,305	\$ -	\$ 22,610,305
Compensated Absences (Employee Leave)	\$ 6,810,556	\$ -	\$ 6,810,556
Subtotal	\$ 204,035,469	\$ 82,580,692	\$ 286,616,161
Advances from Other Funds	\$ 56,866,974	\$ -	\$ 56,866,974
TOTAL LONG TERM DEBT	\$ 260,902,443	\$ 82,580,692	\$ 343,483,135

This section discusses the various types of long-term debt that the City has incurred. Bond financings, notes payable, capital leases and advances from other funds are the traditional forms of long-term debt that the City has incurred. However, also captured in this section are professional estimates derived from actuarial studies for workers compensation and general liability claims. In addition, the Finance Department provides an estimate of the City's liability for compensated absences as of the end of each fiscal year. The following sections discuss the details of the City's long-term debt.

Tax Allocation Bonds (\$39.2 million)

Tax Allocation Bonds (TABS) are issued by the Agency and utilize tax increment revenue for debt service. The 2006 Senior TABS, Series A and 2006 Subordinate TABS, Series B were issued to refund the 1994 TABS Series A, C and D that were issued to refund prior obligations of the Bayfront and Town Center 1 project areas. In July 2008 the Agency issued the 2008 Tax Allocation Refunding Bonds to refund the 2000 TABS that were issued by the Southwest, Otay Valley and Town Center 2 project areas to finance certain redevelopment activities in those areas.

Certificates of Participation (\$117.6 million)

As of June 30, 2015, the City currently has four outstanding Certificates of Participation. The Chula Vista Public Financing Authority (Authority) issued the 2004 COP to finance the Phase 1 reconstruction, renovation and equipping of the City's Civic Center Complex. In March 2006, the Authority issued the 2006 COP to finance the Phase 2 construction and equipping of certain improvements to the Civic Center Complex of the City and other existing City Facilities. In February 2010, the Authority issued the 2010 COP to refund the 2000 COP and to provide funds for the construction, reconstruction, modernization and equipping of Phase 3 of the Civic Center Complex, reimburse the PFDIF funds, fund capitalized interest, fund a reserve fund, and pay the costs incurred in connection with the execution and delivery of the Certificates. In February 2014, the authority issued the 2014 COP to refund the 2002 COP (Police Facility Project), fund a reserve fund, and pay the costs incurred in connection with the execution and delivery of the Certificates.

Bond Premium (\$3.3 million)

The premium is composed of two bond issuances. One is for the premium on the issuance of the 2004 COP Civic Center Phase 1. Original amount was \$35,254. This amount is amortized over 30 years. The other premium is in connection with the 2014 COP refunding bonds. The original amount of the premium is \$3,537,111 and will be amortized over the life of the bonds.

Bond Discount (-\$0.6 million)

This is the discount on the issuance of the 2006 COP Civic Center Phase II and the 2010 COP Civic Center Phase III. The original amounts were \$77,820 and \$709,819 respectively. These amounts are amortized over the life of the bonds.

Capital Leases (\$2.4 million)

In July 2013, the City Council authorized a 16 year lease purchase agreement with Banc of America to fund various solar energy projects for City facilities. The original amount of the loan was \$2,121,500 and will be repaid through future energy savings.

In September 2013, the City entered into a lease purchase agreement with Osh Kosh Capital for the acquisition of a Pierce Arrow XT Triple Combination Pumper Fire Engine.

Notes/Loans Payable (\$5.2 million)

The Redevelopment Agency participated in a Loan Agreement with the California Statewide Communities Development Authority to finance the 2006 share of the Educational Revenue Augmentation Fund (ERAF) payments to the County Auditor (\$930,000).

In September 2007, the City Council authorized the City's participation in the California Energy Commission and San Diego Gas and Electric On-Bill Financing program. The loans were to bridge the financial gap between energy conservation project capital costs and available rebates for energy conservation equipment. The original loan amount was \$665,884 for the On-Bill Financing program. In fiscal year 2011-12 additional loans were entered into with the California Energy Commission (\$3.7 million) and San Diego Gas & Electric On-Bill Financing Program (\$256,302).

In December 2012, the City entered into a lease purchase agreement with Bank of America to purchase

certain energy conservation equipment. The agreement would bridge the financial gap between the Municipal Streetlight Retrofit Project capital costs and the available rebates for energy conservation equipment. As of June 30, 2015 the outstanding balance is \$1,820,357.

CDBG Section 108 Loan (\$7.5 million)

The City entered into a contract for Loan Guarantee Assistance with the U.S. Department of Housing and Urban Development (HUD) as part of the Section 108 Loan Program in the amount of \$9,500,000 in June 2008. The Section 108 Loan is an “advance” of future CDBG entitlement funds and as such is repaid with a portion of the City’s annual entitlement. Proceeds of the loan will be used to fund multiple capital improvement projects. Debt service payments will be made with future CDBG entitlements for 20 years.

Miscellaneous Claims Payable (\$22.6 million)

The Miscellaneous Claims Payable represents the probable amount of loss as estimated by legal counsel and risk management staff due to worker’s compensation and general liability claims filed against the City.

Compensated Absences (\$6.8 million)

The obligation for Compensated Absences represents the current dollar value of accumulated leave balances, primarily vacation leave, for employees that would have to be paid off if all permanent employees were terminated as of June 30, 2015.

Advances From Other Funds (\$56.9 million)

The Agency has entered into reimbursement agreements with the City to reimburse the City for certain lease payments made by the City under various lease agreements. The balance as of June 30, 2015, was \$9.6 million

City Council authorized loans to the Public Facilities DIF in the amount of \$1,528,969 to help fund the Civic Center expansion. The loan will be repaid as funds become available, through the payment of DIF fees by developers. The balance was \$1,496,657 at June 30, 2015. In accordance with Council Policy No. 220-06, approved via Resolution 2015-028, the financing costs shall be calculated using the City’s pooled investment earning rate on a quarterly basis.

Per Resolution 2015-035 of the City Council, interfund loans from the Transportation Development Impact Fee to the Fire Suppression System expansion component of the Public Development Impact Fee were consolidated into one loan totaling \$10,500,000. The balance for the loan was \$10,385,959 at June 30, 2015. In accordance with Council Policy No. 220-06, approved via Resolution 2015-028, the financing costs shall be calculated using the City’s pooled investment earning rate on a quarterly basis.

City Council authorized a loan to Western PAD from Eastern PAD in the amount of \$9,630,000 to acquire the 14.41 acre site located in the lower Sweetwater Valley owned by the Redevelopment Agency and \$310,000 to acquire the 1.89 acre site located at Auto Park Place, Chula Vista. Per Resolution 2015-035 of the City Council, these loans were consolidated. The loan will be repaid as funds become available, either as a result of credit acquisitions by the Agency or the payment of PAD fees by developers in western Chula Vista; in conjunction with Council Policy No 200-06, approved via Resolution 2015-028, the financing costs shall be calculated using the City’s pooled investment earning rate on a quarterly basis. The balance was \$10,150,827 at June 30, 2015. The Agency will ensure that PAD funds are repaid to fully fund the development of the park for which they were originally collected.

The City Council authorized and set terms for loans from the Trunk Sewer fund to Salt Creek for \$16,848,381, to the Storm Drain fund for \$744,612, and \$803,331 from the Sewer Facility fund for capital improvement projects, via Resolution 2015-035. In accordance with Council Policy No. 220-06, approved via Resolution 2015-028, the financing costs shall be calculated using the City’s pooled investment earning rate on a quarterly basis. The balance was \$25,241,869 at June 30, 2015.

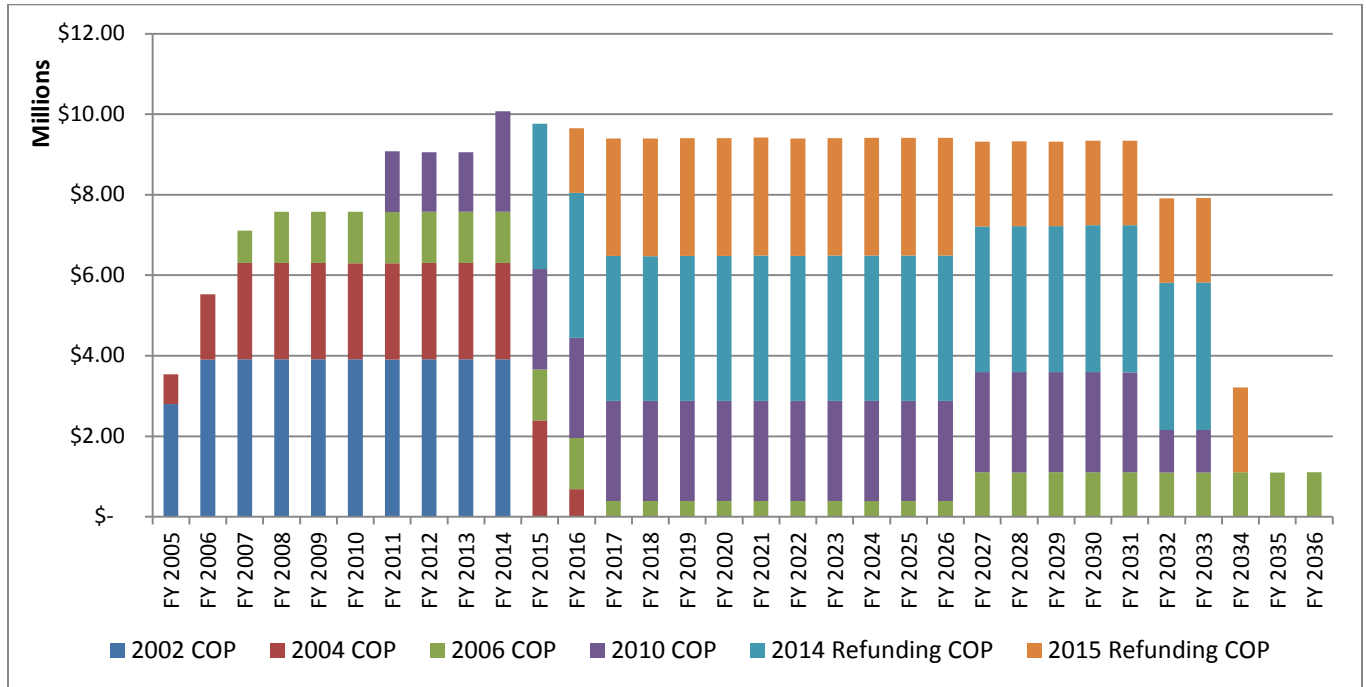
General Fund Long-Term Debt for Fiscal Year 2016-17

The General Fund’s annual debt service “commitment” for the Certificates of Participation in fiscal year 2016-17 is approximately \$9.4 million, or 6.4% of the General Fund operating budget. However, it must be noted that although this amount is truly a General Fund commitment, only \$3.2 million will actually be paid from General Fund resources, with the remaining amount paid from available development impact fees

and residential construction tax. The \$3.2 million represents approximately 2.2% of the General Fund operating budget. The \$9.4 million represents ongoing

level debt service payments as depicted in the following chart.

Annual Debt Service Obligation of the General Fund
Fiscal Years 2004-05 through 2035-36



Note:

- 1) Actual payments are funded by the General Fund and Development Impact Fee Funds, however all debt service obligations are backed by the General Fund.
- 2) The 2002 COP was refunded in FY2013 and became the 2014 Refunding COP. The 2004 COP was refunded and the 2006 was partially refunded and became the 2015 Refunding COP.

GANN Appropriations Limit

Article XIII B of the California Constitution, approved by the voters in 1979, imposed the concept of spending limits on local governments. This Constitutional provision and related implementing legislation specifies that annual increases in appropriations financed from "Proceeds of Taxes" are limited to a base year (1978-79) amount increased annually by an inflation factor comprised of the change in population of the City combined with the greater of the change in new non-residential construction or the change in the California per capita personal income. By definition, "Proceeds of Taxes" includes such revenues as property taxes, sales and use taxes, utility users taxes, transient occupancy taxes, and state subventions. Revenues from other sources like fees/charges and federal grants are considered "Non-Proceeds of Taxes" and are not subject to the annual spending limit. This calculation has always been perfunctory for the City of Chula Vista,

since the proceeds of taxes for the City are far less than the statutory appropriations limit.

The State Department of Finance and the San Diego County Assessor's Office are charged with providing the data necessary for local jurisdictions to establish their appropriations limit. According to these sources, for purposes of the fiscal year 2015-2016 calculation, the population increased 1.06%. California per capita personal income increased by 3.82% and new non-residential construction increased by 1.0037%. consequently, the California per capita personal income was used in the formula to compute the limit since this increase is the greater of the two amounts.

Fiscal Year 2015-16 Appropriations Limit

The fiscal year 2015-16 Appropriations Limit has been calculated as follows:

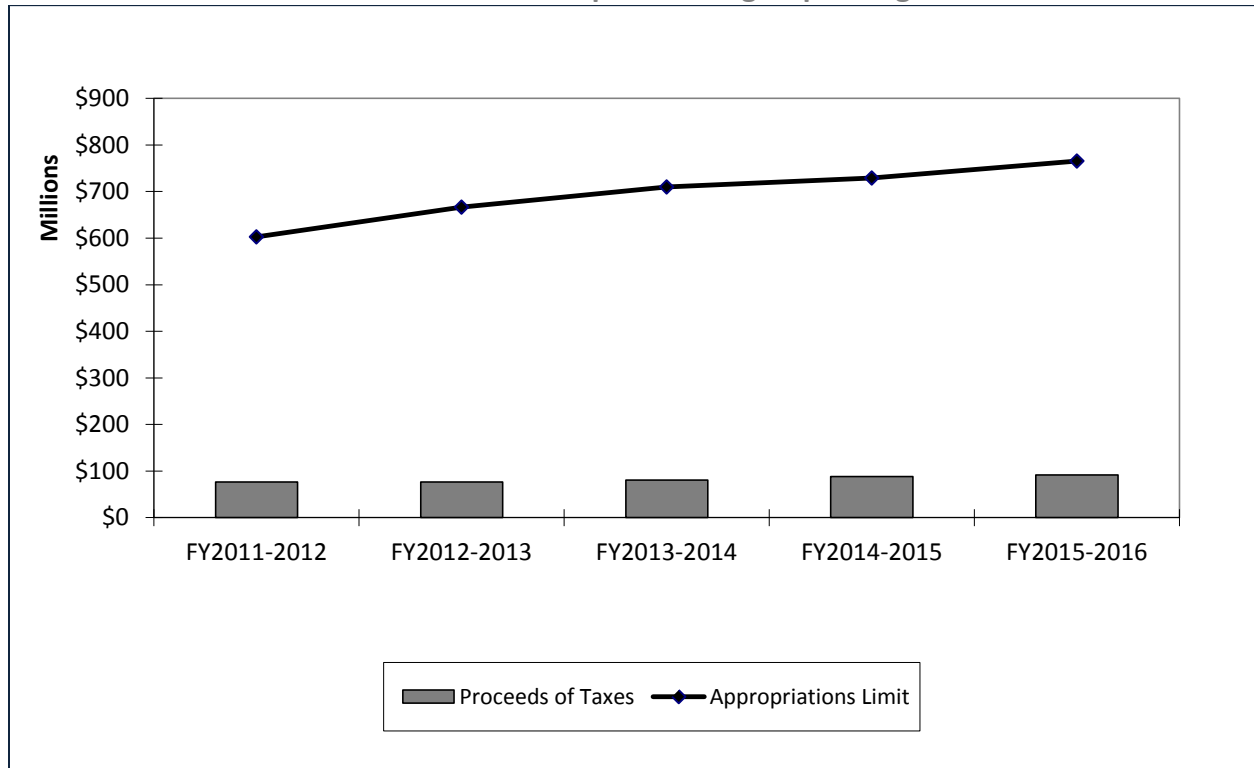
Fiscal Year 2015-16 Appropriation Limit		
Fiscal Year 2014-15 Appropriations Limit	\$	729,447,134
Increased by an inflation factor composed of the increases in population and New non-residential construction	x	1.049205
FISCAL YEAR 2015-16 APPROPRIATIONS LIMIT	\$	765,339,521

Proceeds of Taxes

The "Proceeds of Taxes" as included in the fiscal year 2015-16 Adopted Budget that are subject to the appropriations limit are estimated to be \$91,334,762. Therefore the City has what is referred to as an appropriation "gap" of \$674,004,759

(\$765,339,521 - \$91,334,762). Simply stated, this means that the City could collect and spend up to \$674,004,759 more in taxes during Fiscal Year 2015-2016 without exceeding the Constitutional limit.

Proceeds of Taxes Compared to Legal Spending Limit



Legal Debt Margin

Under State law, the City has a legal debt limitation not to exceed 15% of the total assessed valuation of taxable property within City boundaries. As of June 30, 2015 the City's legal debt limit is \$865,891,513. In accordance with California Government Code Section

43605, only the City's general obligation bonds are subject to this limit. The City of Chula Vista has no outstanding General Obligation Bonds. The table below summarizes the City's debt limit margin.

Computation of Debt Limit Margin

Fiscal Years Ended 2012 through 2014

	June 30, 2013	June 30, 2014	June 30, 2015
Total Assessed Valuation	\$ 20,942,796,908	\$ 21,646,268,909	\$ 23,090,440,353
Conversion Percentage	25%	25%	25%
Adjusted Assessed Valuation	\$ 5,235,699,227	\$ 5,411,567,227	\$ 5,772,610,088
Debt Limitation Percentage	15%	15%	15%
<i>Debt Limit</i>	\$ 785,354,884	\$ 811,735,084	\$ 865,891,513
Total Debt Applicable to Limit:			
Pension Obligation Bonds	\$ -	\$ -	\$ -
Legal Debt Margin	\$ 785,354,884	\$ 811,735,084	\$ 865,891,513

The Government Code of the State of California provides for a legal debt limit of 15% of gross assessed valuation. However, this provision was enacted when assessed valuation was based upon 25% of market value. Effective with the 1981-82 fiscal year, each parcel is now assessed at 100% of market value (as of the most recent change in ownership for that parcel). The computations shown above reflect a conversion of assessed valuation data for each fiscal year from the current full valuation perspective to the 25% level that was in effect at the time that the legal debt margin was enacted by the State of California for local governments located within the State.



Accounting Systems and Budgetary Control

The City of Chula Vista’s budget provides an overview of the fiscal and operational status of the City; highlighting policy issues, decisions, and proposed changes in service levels. The budget is comprised of a series of funds used to account for revenues and expenditures. These funds are generally classified as governmental or proprietary funds.

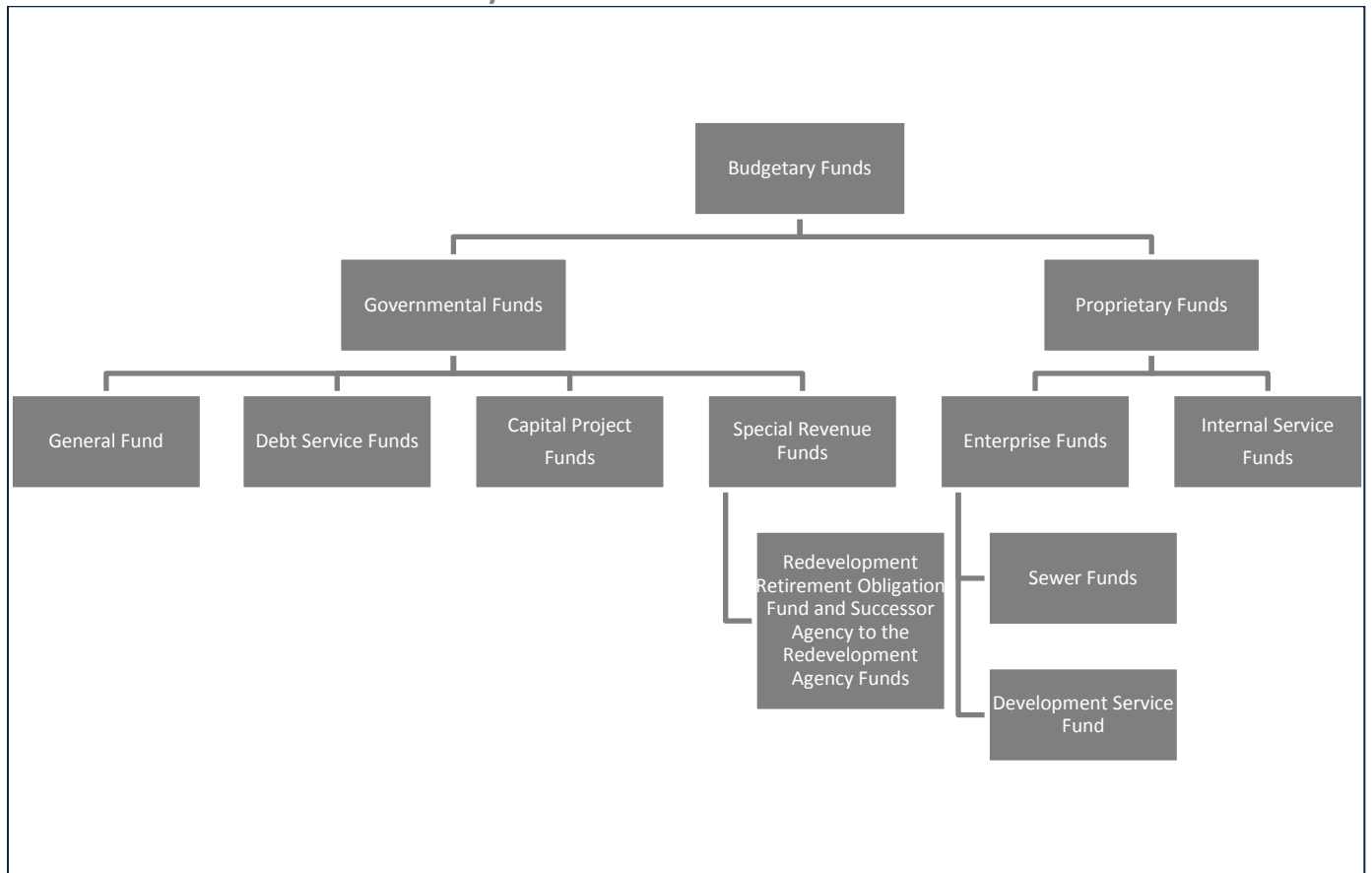
Governmental funds include activities associated with the operations of the City such as the provision of library, recreation, and public safety services. Special revenue funds, capital project funds, debt service funds, and the City’s general fund are different categories of governmental funds.

Proprietary funds are used to account for activities often found in the private sector including enterprise funds and internal service funds. Operations of the

development service and sewer systems are accounted for as enterprise funds. In prior years, the City’s transit system was also included as an enterprise fund; however the fund was closed during fiscal year 2014-2015. Examples of functions accounted for by internal service funds include fleet management and worker’s compensation.

The budget document is organized around the following major funds – General Fund, Redevelopment Retirement Obligation Fund and Successor Agency to the Redevelopment Agency Funds, Sewer Funds, Fleet Service Funds, Capital Projects Funds, Debt Service Funds, and Other Funds. Details about each of these funds can be found in the corresponding sections of the document.

City of Chula Vista Fund Structure



Each fund is considered an autonomous accounting entity. Funds are used to separate the various financial activities of the City and to demonstrate compliance with specific regulations, restrictions, or limitations. This may include demonstrating that restricted revenues are spent only for allowed purposes.

The City's accounting records and budget are prepared and maintained using a modified accrual basis of accounting, which follows the accounting practices for governmental units as recommended by the Governmental Accounting Standards Board. Basic City operations are accounted for in the City's General Fund, with other activities accounted for in separate funds as required by law or determined by management discretion. Generally, revenues are recorded when measurable and available, and liabilities are recorded when incurred.

In administering the City's accounting systems, primary consideration is given to the adequacy of internal accounting controls, which include an array of administrative procedures. These controls are designed to provide reasonable, but not absolute, assurance regarding the safeguarding of assets against loss from unauthorized use or disposition, as well as the reliability of financial records for accurate and fair presentation of financial reports. The concept of reasonable assurance recognizes that the cost of specific controls should not exceed the benefits likely to be derived from exercising the controls, and that this evaluation necessarily involves estimates and judgments by management. It is believed that the City's internal accounting controls adequately safeguard City assets and provide reasonable assurance of proper recording of financial transactions.

The City Charter charges the Director of Finance with the responsibility to supervise and be responsible for the disbursement of all monies and have control over all expenditures to ensure that budget appropriations are not exceeded. The level of budgetary control, that is the level at which expenditures are not to exceed Council approved appropriations, is established at the department and expenditure category level (e.g., personnel services, supplies and services, capital).

Any budget modification that would result in an appropriation increase requires City Council approval. The City Manager and Finance Director are jointly

authorized to transfer up to \$15,000 of appropriations between expenditure categories within a departmental budget. Any appropriations transfers between departments, in excess of \$15,000, and transfers from CIP projects, require City Council approval.

An encumbrance (commitment) accounting system is utilized as a technique to enhance budgetary control during the year. Appropriations encumbered (committed) at year-end may be carried forward with City Manager approval and are available to be used for those commitments during the subsequent year. Unspent and unencumbered appropriations lapse at year-end and become generally available for re-appropriation the following year.

List of Acronyms

A

ADA: Americans with Disabilities Act
 ALS: Advanced Life Support
 AMP: Asset Management Plan
 AMS: Asset Management System
 ARRA: American Recovery and Reinvestment Act
 ATP: Active Transportation Program

B

BIG: Business Improvement Grant
 BFDIF: Bayfront Development Impact Fee
 BMS: Building Management System
 BRT: Bus Rapid Transit
 BTA: Bicycle Transportation Account

C

CAD: Computer Aided Dispatch
 CalPERS: California Public Employees Retirement System
 CALTRUST: Investment Trust of California
 CAPPO: California Association of Public Purchasing Officers
 CBAG: California Border Alliance Group
 CDBG: Community Development Block Grant
 CEC: California Energy Commission
 CES: Conservation Environmental Services
 CFD: Community Facility District

CIP: Capital Improvement Plan/Project/Program

CLSA: California Library Services Act

CMP: Corrugated Metal Pipe

CMT: Constant Maturity Treasury

CONF: Confidential

COP: Certificate of Participation

CPI: Consumer Price Index

CTC: California Transportation Commission

CVBMP: Chula Vista Bayfront Master Plan

CVACF: Chula Vista Animal Care Facility

CVEA: Chula Vista Employee's Association

CVPD: Chula Vista Police Department

CVT: Chula Vista Transit

D

DASH: Dynamic After School Hours

DIF: Development Impact Fee

DMS: Drainage Management System

DVP: Delivery Versus Payment

E

EEBG: Energy Efficiency Block Grant

EOC: Emergency Operation Center

ERAF: Educational Revenue Augmentation Fund

EUC: Eastern Urban Center

F

FCIP: Fire Company Inspection Program
 FDIC: Federal Deposit Insurance Corporation

FF: Firefighters

FHLB: Federal Home Loan Bank

FHLMC: Federal Home Loan Mortgage Corporation

FHWA: Federal Highway Administration

FICB: Federal Intermediate Credit Bank

FLB: Federal Land Bank

FLSA: Fair Labor Standards Act

FMS: Fleet Management System

FNMA: Federal National Mortgage Association

FPPC: Fair Political Practices Commission

FREBE: Free Resource Energy Business Evaluation

FSE: Fire Safety Engineering

FTA: Federal Transit Administration

FTE: Full-Time Equivalent

FY: Fiscal Year

G

GAAP: Generally Accepted Accounting Principles

GDP: Gross Domestic Product

GFOA: Government Finance Officers of America

GGMS: General Government Management System

GIS: Geographic Information System

GMOC: Growth Management Oversight Committee

GNMA: Government National Mortgage Association

GUC: General Use Certificates

H

HBP: Highway Bridge Program

HOV: High Occupancy Vehicle

HR: Human Resources

HSIP: Highway Safety Improvement Program

HUD: Housing and Urban Development

HVAC: Heating\Ventilation\Air Conditioning

I

IAFF: International Association of Firefighters

ITS: Information and Technology Services

L

LAIF: Local Agency Investment Fund

LAN: Local Area Network

LRT: Light Rail Trolley

M

MGD: Million Gallons per Day

MHZ: Megahertz

MIS: Management and Information Systems\Services

MLA: Master Lease Agreement

MOU: Memorandum of Understanding

MSCP: Multiple Species Conservation Plan

MTDB: Metropolitan Transit Development Board

MTS: Metropolitan Transit System

N

NCD: Negotiable Certificate of Deposit

NEP: Neighborhood Reinvestment Program

NFPA: National Fire Protection Association

O

OSMS: Open Space Management System

P

PACE: Parcel Assessed Clean Energy

PAD: Park Acquisition and Development

PCI: Pavement Condition Index

PFDIF: Public Facilities Development Impact Fees

PLF: Public Library Foundation Act

PLTP: Point Loma Treatment Plant

PMS: Parks Management System

POA: Police Officer's Association

PUC: Public Utilities Commission

R

RCS: Regional Communications System

RCT: Residential Construction Tax

RDA: Redevelopment Agency

RFP: Request for Proposals

RMS: Roadway Management System

RTIP: Regional Transportation Improvement Program

S

SANDAG: San Diego Association of Governments

SANDPIPA: San Diego Pooled Insurance Policy Association

SBA: Small Business Association

SBBRT: South Bay Bus Rapid Transit

SGIP: Smart Growth Initiative Program

SHOPP: State Highway Operations and Protection Program

SLMA: Student Loan Marketing Association

SR2s: Safe Routes to School

SRO: School Resource Officer

STRETCH: Safe Time For Recreation, Enrichment And Tutoring

T

TABS: Tax Allocation Bonds

TARBS: Tax Allocation Refunding Bonds

TDA: Transportation Development Act

TDIF: Transportation Development Impact Fee

TOT: Transient Occupancy Tax

TUT: Telephone Users' Tax

TVA: Tennessee Valley Authorities

U

UUT: Utility Users Tax

V

VLF: Vehicle License Fee

W

WCE: Western Council of Engineers

WMS: Wastewater Management System

W-TDIF: Western Transportation Development Impact
Fee

Glossary

A

Accrual Basis of Accounting – The accounting basis used by the City by which transactions are recognized when they occur, regardless of the timing of cash receipts and disbursements.

Accounting System – The collective set of records and procedures used to record, classify, and report information on the financial status and operations of the City.

Accounts Payable – Amounts owed by the City to external entities for goods and services received.

Accounts Receivable – Amounts due to the City from external entities for goods and services furnished.

Adopted Budget – The title of the budget following its formal adoption by resolution of the City Council.

Ad Valorem – In proportion to value, a basis for levy of taxes on property.

Amended Budget – The title of the budget version that includes all amendments to the Adopted Budget approved by Council throughout the fiscal year.

Appropriation – A legislative act by the City Council authorizing the expenditure of a designated amount of public funds for a specific purpose.

Audit – An examination of City records and accounts by an external source to check their validity and accuracy.

B

Balanced Budget – The amount of budgeted expenditures is equal to or less than the amount of budgeted revenues plus other available sources. For budgeting purposes, the use of contingency reserves or use of fund balance will be considered revenue in defining a balanced budget.

Bond – A certificate of debt issued by a government or corporation guaranteeing payment of the original investment plus interest by a specified future date.

Budget – A spending plan and policy guide comprised of an itemized summary of the City's probable expenditures and revenues for a given fiscal year.

C

Calendar Year (CY) – The 12-month period from January through December.

Capital Expenditures – A specific undertaking involving procurement, construction or installation of facilities or related equipment which improves, preserves, enhances or modernizes the City's provision of municipal services, has a useful life of at least five years, and costs in excess of \$10,000.

Capital Improvement Program – An ongoing five-year plan of single and multiple-year capital expenditures which is updated annually.

Capital Improvement Project (CIP) – Any major capital investment with a value of \$50,000 or more and a minimum useful life of five years at a fixed location. CIPs may include construction or major repair of City buildings and facilities such as streets, roads, storm drains, traffic signals, parks, community centers, etc.

Capital Project Funds – Funds that are utilized to account for resources used for the acquisition and construction of capital facilities by the City, with the exception of those assets financed by proprietary funds.

Community Development Block Grant (CDBG) Funds – Funds received from the federal government and expenditures as prescribed under the Community Development Grant Program.

D

Debt Service Funds – Funds used for payment of interest and principal to holders of the City's various debt instruments.

Deferred Maintenance – A backlog of needed repairs to City facilities including facility maintenance, painting and structural repairs.

Depreciation – The expense incurred with the expiration of a capital asset.

Direct Costs – Operational expenditures exclusive to a specific service or program.

Discretionary Revenue – Revenues that are generated by general or specific taxing authority such as Property or Sales Taxes.

E

Encumbrance – The designation or reserving of funds to buy an item or service.

Enterprise Funds – Funds established to account for specific services funded directly by fees and charges to users such as sewer services. These funds are intended to be self-supporting.

Expenditure – The actual outlay of monies set aside by appropriation for identified goods and services.

F

Fiscal Year (FY) – The twelve-month period beginning July 1st and ending June 30th of the subsequent calendar year.

Fixed Assets – An asset with a useful life greater than three years.

Fringe Benefits – This consists of the costs to provide employee benefits that include the flexible benefit program, insurance, and retirement.

Full-time Equivalent Positions (FTE) – The conversion of part-time, temporary, or volunteer positions to a decimal equivalent of a full-time position based on an annual amount of 2,080 hours worked.

Fund – A set of interrelated accounts to record revenues and expenditures.

Fund Balance – The excess of an entity's assets over its liabilities. A negative fund balance is sometimes referred to as a deficit.

G

Generally Accepted Accounting Principles – A uniform set of minimum standards for external financial accounting and reporting.

Gann Appropriation Limit – A State of California mandated appropriation limit imposed on local jurisdictions.

General Fund – The City's main operating fund that is used to pay for City services.

General Plan – The fundamental policy document that guides the City's future growth and development.

General Revenue – See Discretionary Revenues.

Governmental Funds – Funds that are typically used to account for tax-supported activities. These include the general fund, special revenue funds, debt service funds, and capital project funds.

Grants – A contribution by a government or other organization to provide funding for a specific project. Grants can either be classified as capital projects or programmatic, depending on the grant.

I

Indirect Cost – Costs that are essential to the operation of the City but not exclusive to any specific service or program. Indirect costs are primarily associated with support departments such as City Clerk, City Attorney, Administration, Management Information Systems (MIS), Human Resources, and Finance.

Infrastructure – Basic physical assets such as buildings, streets, sewers, and parks.

Interest Expense – Interest costs paid by Chula Vista on loans and bonds.

Internal Service Funds – Funds that are used to finance and account for goods, special activities, and services performed by one City department for other City departments on a cost reimbursement basis.

L

Levy – To impose or collect a tax, special assessments, or charges for the support of City services.

Liability – Debt or other legal obligations arising out of past transactions that will be liquidated, renewed, or refunded at some future date.

M

Memorandum of Understanding – A document detailing the outcomes of labor negotiations between the City and its various bargaining units.

Modified Accrual Basis of Accounting – A method of accounting in which revenues are recognized in the period they become available and measurable, and expenditures are recognized in the period the associated liability is incurred.

Municipal Code – A collection of ordinances approved by City Council.

N

Non-Capital Improvement Project Expenditures – Expenditures in this category are for large maintenance costs, studies and various community outreach programs. By their nature these maintenance upkeeps and programs are expended beyond a one year period. Recording these types of expenditures in an operating type budget would skew the comparison of budgets from year to year, because of this, the City finds it more efficient to record these types of expenditures in the Non-Capital Improvement Project category.

O

Operating Budget – Costs associated with the on-going municipal services.

Ordinance – A formal legislative enactment by the City Council.

Other Expenditures – All budgeted expenditures that do not fall into one of the following primary expenditure categories: Personnel, Supplies and Services, Utilities, Transfers Out, CIP and Non-CIP Projects, and Capital.

P

Personnel Services Expenditures – Expenses related to employee compensation including salaries, wages, and benefits.

Program Revenue – Revenues generated by a given activity.

Proposed Budget – The title of the budget prior to its formal adoption by resolution of the City Council.

Proprietary Funds – Funds used to account for a government's business-type activities, which are supported, at least in part, by fees or charges.

R

Reserves – The portion of the General Fund balance set aside for contingencies.

Resolution – A special order of the City Council that requires less legal formality than an Ordinance.

Revenue – Funds received from various sources to finance expenditures.

S

Sewer Funds – Funds that account for revenues and expenditures related to the City's sewer programs, including maintenance and expansion of the City's conveyance system and payment of Metro Sewer treatment costs.

Special Revenue Funds – Funds that are used to account for proceeds derived from specific revenues sources, which are legally restricted to expenditures for special purposes. (e.g. Transportation Funds, parking Funds, Public Safety Funds)

Spending Plan – A preliminary budget approved by Council contingent upon subsequent adoption of appropriations.

Supplies and Services Expenditures – Expenditures for supplies required for the daily operation of the City and for contractual and professional services.

T

Transfers Out Expenditures – Expenditures in this category are the authorized exchanges of cash, positions, or other resources between organizational units.

U

Utilities Expenditures – Expenses related to the consumption of services including electricity, natural gas, water, and telephone services.

Y

Yield – The rate of return earned on an investment based on the price paid.

Chula Vista at a Glance

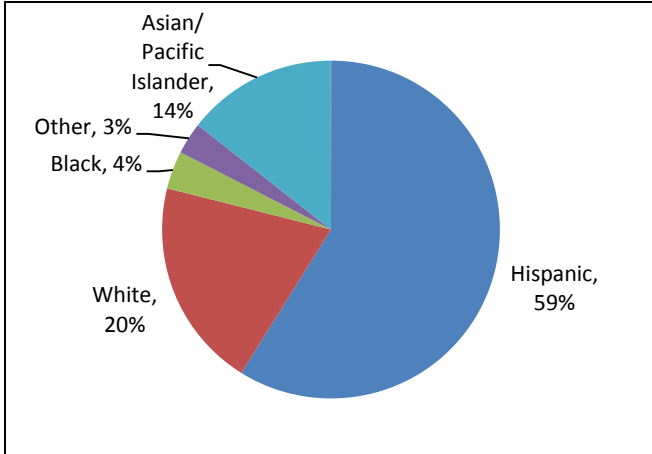
General Information

Incorporated.....1911
 Government.....Council/Manager
 Bond Rating.....AA-

Population

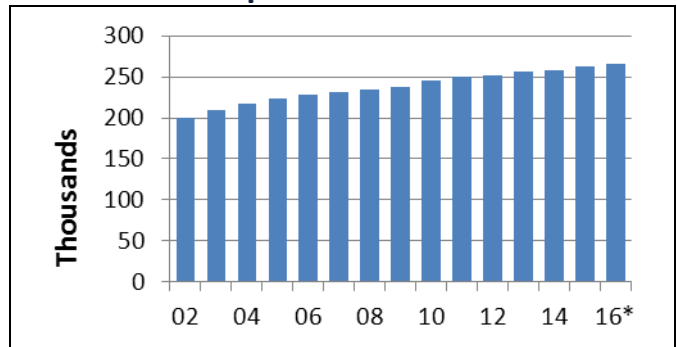
Population.....265,070
 Median Age..... 34.2
 Source: Population data, California Department of Finance.
 Median Age, San Diego Association of Governments estimates.

Population by Ethnic Group



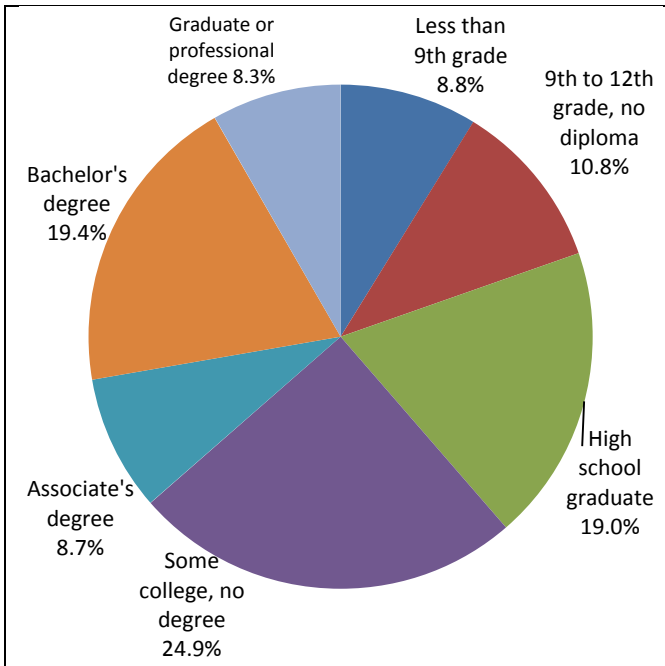
Source: San Diego Association of Governments, Current Estimates

Chula Vista Population Growth



Note: This data represents calendar year population numbers.
 *2015 and 2016 population numbers are projections.
 Source: California Department of Finance and City of Chula Vista staff

Educational Attainment ¹



¹Based on population 25 years and over.
 Source: U.S. Census Bureau, 2014 American Community Survey

Elementary Schools

Chula Vista Elementary School District
 FY2013-14 Data
www.cvesd.org
 (619) 425-9600
 Number of Schools ¹.....47
 Projected Enrollment.....29,472
¹Includes 5 dependent and 2 independent charter schools.

Secondary Schools

Sweetwater Union High School District
 FY2013-14 Data
www.sweetwaterschools.org
 (619) 691-5500
 Number of Schools¹.....33
 Projected Enrollment.....40,901
¹Includes middle schools, high schools, adult schools, and alternative education sites.

Housing

Housing Units.....	82,711
Persons per Household.....	3.29
Vacancy Rate.....	3.2%

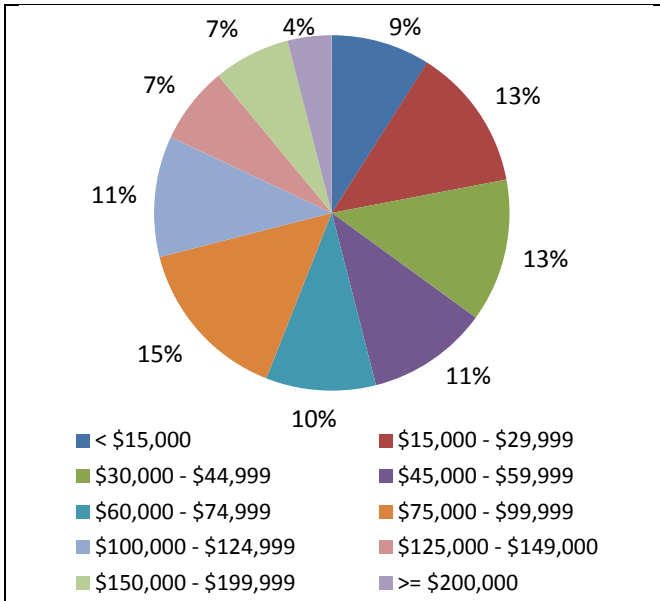
Source: California Department of Finance

Housing Type

Single Family.....	53,499
Multiple Family.....	25,197
Mobile Homes.....	4,065

Source: California Department of Finance

Household Income



Source: San Diego Association of Governments, Current Estimates

Public Safety

Fire Uniform Strength.....	108
Fire Stations.....	9
Emergency Calls to Fire Department ¹	18,988
Police Uniform Strength ²	225
Citizen Initiated Calls for Service ¹	64,462

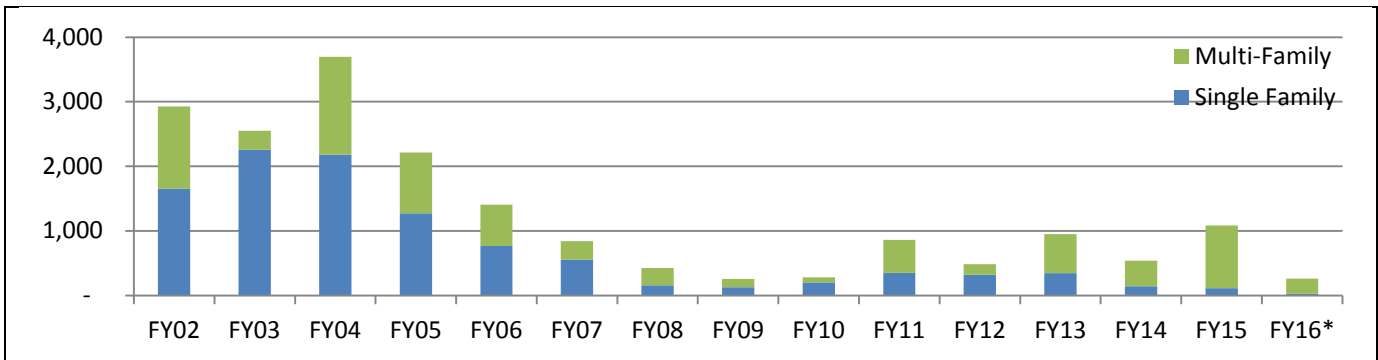
¹Calls for service data is for calendar year 2015.
²Police uniform strength does not include 12 frozen positions.
 Source: City of Chula Vista Staff

Community Facilities

Acres of Developed Parks ¹	532.69
Total Number of Parks.....	60
Libraries.....	3
Recreation Facilities.....	11

¹ Actual City Ownership Park Acreage
 Source: City of Chula Vista staff

Construction Permits



*Fiscal Year 2016 data as of March 31, 2016.
 Source: City of Chula Vista staff